#### CR02665-2018

## SECURITIES AND EXCHANGE COMMISSION SEC FORM 17-A, AS AMENDED

## ANNUAL REPORT PURSUANT TO SECTION 17 OF THE SECURITIES REGULATION CODE AND SECTION 141 OF THE CORPORATION CODE OF THE PHILIPPINES

1.	For	the	fiscal	year	ended
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Dec 31, 2017

2. SEC Identification Number

A200117595

3. BIR Tax Identification No.

214-815-715-000

4. Exact name of issuer as specified in its charter

EMPERADOR INC.

5. Province, country or other jurisdiction of incorporation or organization METRO MANILA, PHILIPPINES

- 6. Industry Classification Code(SEC Use Only)
- 7. Address of principal office

7th Floor, 1880 Eastwood Avenue, Eastwood City CyberPark, 188 E. Rodriguez Jr. Avenue, Bagumbayan, Quezon City Postal Code 1110

8. Issuer's telephone number, including area code (632)-709-2038 to 41

- 9. Former name or former address, and former fiscal year, if changed since last report N/A
- 10. Securities registered pursuant to Sections 8 and 12 of the SRC or Sections 4 and 8 of the RSA

Title of Each Class	Number of Shares of Common Stock Outstanding and Amount of Debt Outstanding
Common	16,197,219,676
Treasury	45,171,500

11. A	Are anv o	r all of	registrant's	securities	listed or	na Stock	Exchange
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Yes
No

If yes, state the name of such stock exchange and the classes of securities listed therein: Philippine Stock Exchange; Common Shares

- 12. Check whether the issuer:
  - (a) has filed all reports required to be filed by Section 17 of the SRC and SRC Rule 17.1 thereunder or Section 11 of the RSA and RSA Rule 11(a)-1 thereunder, and Sections 26 and 141 of The Corporation Code of the Philippines during the preceding twelve (12) months (or for such shorter period that the registrant was required to file such reports)

Yes
No

(b) has been subject to such filing requirements for the past ninety (90) days

Yes
No

13. State the aggregate market value of the voting stock held by non-affiliates of the registrant. The

aggregate market value shall be computed by reference to the price at which the stock was sold, or the average bid and asked prices of such stock, as of a specified date within sixty (60) days prior to the date of filing. If a determination as to whether a particular person or entity is an affiliate cannot be made without involving unreasonable effort and expense, the aggregate market value of the common stock held by non-affiliates may be calculated on the basis of assumptions reasonable under the circumstances, provided the assumptions are set forth in this Form

P19,817,944,605, based on the average price of P7.52 per share on April 3, 2018

# APPLICABLE ONLY TO ISSUERS INVOLVED IN INSOLVENCY SUSPENSION OF PAYMENTS PROCEEDINGS DURING THE PRECEDING FIVE YEARS

14. Check whether the issuer has filed all documents and reports required to be filed by Section 17 of the Code subsequent to the distribution of securities under a plan confirmed by a court or the Commission.

Yes
No

#### **DOCUMENTS INCORPORATED BY REFERENCE**

- 15. If any of the following documents are incorporated by reference, briefly describe them and identify the part of SEC Form 17-A into which the document is incorporated:
  - (a) Any annual report to security holders

N/A

- (b) Any information statement filed pursuant to SRC Rule 20 N/Δ
- (c) Any prospectus filed pursuant to SRC Rule 8.1 N/A

The Exchange does not warrant and holds no responsibility for the veracity of the facts and representations contained in all corporate disclosures, including financial reports. All data contained herein are prepared and submitted by the disclosing party to the Exchange, and are disseminated solely for purposes of information. Any questions on the data contained herein should be addressed directly to the Corporate Information Officer of the disclosing party.



## Emperador Inc. EMP

PSE Disclosure Form 17-1 - Annual Report
References: SRC Rule 17 and
Section 17.2 and 17.8 of the Revised Disclosure Rules

For the fiscal year ended	Dec 31, 2017
Currency	Philippine Peso
Ralance Sheet	

#### Balance Sheet

Year Ending	Previous Year Ending

	Dec 31, 2017	Dec 31, 2016
Current Assets	51,248,101,988	42,289,969,743
Total Assets	111,535,781,989	94,302,400,256
Current Liabilities	16,837,376,359	11,913,116,727
Total Liabilities	53,182,228,344	42,077,912,539
Retained Earnings/(Deficit)	21,249,113,979	17,943,398,209
Stockholders' Equity	58,353,553,645	52,224,487,717
Stockholders' Equity - Parent	57,718,896,695	52,218,737,717
Book Value Per Share	3.6	3.24

## Income Statement

	Year Ending	Previous Year Ending
	Dec 31, 2017	Dec 31, 2016
Gross Revenue	42,206,283,523	40,446,981,708
Gross Expense	33,395,398,346	30,788,363,514
Non-Operating Income	449,244,021	571,119,482
Non-Operating Expense	1,424,757,176	794,039,127
Income/(Loss) Before Tax	7,835,372,022	9,435,698,549
Income Tax Expense	1,503,052,461	1,742,331,316
Net Income/(Loss) After Tax	6,332,319,561	7,693,367,233
Net Income/(Loss) Attributable to Parent Equity Holder	6,321,783,945	7,693,367,233
Earnings/(Loss) Per Share (Basic)	0.39	0.48
Earnings/(Loss) Per Share (Diluted)	0.39	0.48

## Financial Ratios

	Formula	Fiscal Year Ended	Previous Fiscal Year
	FOITIILIA	Dec 31, 2017	Dec 31, 2016
Liquidity Analysis Ratios:			
Current Ratio or Working Capital Ratio	Current Assets / Current Liabilities	3.04	3.55
Quick Ratio	(Current Assets - Inventory - Prepayments) / Current Liabilities	1.49	1.76
Solvency Ratio	Total Assets / Total Liabilities	2.1	2.24
Financial Leverage Ratios			
Debt Ratio	Total Debt/Total Assets	0.48	0.45
Debt-to-Equity Ratio	Total Debt/Total Stockholders' Equity	0.91	0.81
Interest Coverage	Earnings Before Interest and Taxes (EBIT) / Interest Charges	9.14	13.16
Asset to Equity Ratio	Total Assets / Total Stockholders' Equity	1.91	1.81
Profitability Ratios			
Gross Profit Margin	Sales - Cost of Goods Sold or Cost of Service / Sales	0.35	0.37
Net Profit Margin	Net Profit / Sales	15	19.02
Return on Assets	Net Income / Total Assets	5.68	8.16
Return on Equity	Net Income / Total Stockholders' Equity	10.85	14.73
Price/Earnings Ratio	Price Per Share / Earnings Per Common Share	18.95	15.53

## Other Relevant Information

See attached SEC Form 17-A of Emperador Inc. for the period ended 31 December 2017.

## Filed on behalf by:

<b>Designation</b> Authorized Representative	

## **COVER SHEET**

for **Audited Financial Statements** 

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	Contact Person's Address  7th Floor, 1880 Eastwood Avenue, Eastwood City Cyberpark, 188 E. Rodriguez Jr. Avenue, Bagumbayan, Quezon City																												

Note 1: In case of death, resgination or cessation of office of the officer designated as contact person, such incident shall be reported to the Commission within thirty (30) calendar days from the occurrence thereof with information and complete contact details of the new contact person designated.

2: All Boxes must be properly and completely filled-up. Failure to do so shall cause the delay in updating the corporation's records with the Commission and/or non-receipt of Notice of

Deficiencies. Further, non-receipt of Notice of Deficiencies shall not excuse the corporation from liability for its deficiencies.

## **SECURITIES AND EXCHANGE COMMISSION**

## **SEC FORM 17-A**

# ANNUAL REPORT PURSUANT TO SECTION 17 OF THE SECURITIES REGULATION CODE AND SECTION 141 OF THE CORPORATION CODE OF THE PHILIPPINES

1.	For the fiscal year ended: <b>December 31, 2017</b>	
2.	SEC Identification Number: A200117595	
3.	BIR Tax Identification No. 214-815-715-000	
4.	Exact name of issuer as specified in its charter: <b>EMPERADOR INC.</b>	
5.	Metro Manila, Philippines 6. (SEC Use Only) Province, Country or other jurisdiction of incorporation or organization	
7.	7 <sup>th</sup> Floor, 1880 Eastwood Avenue, Eastwood City CyberPark, 188 E. Rodriguez Jr. Avenue, Bagumbayan, Quezon City	
	1110	
	Address of principal office Postal Code	
8.	(632) 709-2038 to 41 Issuer's telephone number, including area code	
9.	<b>N/A</b> Former name, former address, and former fiscal year, if changed since last report.	
10.	. Securities registered pursuant to Sections 8 and 12 of the SRC, or Sec. 4 and 8 of the RSA Title of Each Class  Number of Shares of Common Stock Outstanding and Amount of Debt Outstanding	
	Common issued       16,242,391,176         Treasury       45,171,500         Outstanding as of December 31, 2017       16,197,219,676	
11.	. Are any or all of these securities listed on a Stock Exchange.  Yes [   No [ ] Philippine Stock Exchange	
12.	<ul> <li>Check whether the issuer:</li> <li>(a) has filed all reports required to be filed by Section 17 of the SRC and SRC Rule 1 thereunder or Section 11 of the RSA and RSA Rule 11(a)-1 thereunder, and Sections 26 141 of The Corporation Code of the Philippines during the preceding twelve (12) months for such shorter period that the registrant was required to file such reports):</li> </ul>	and
	Yes [ > ] No [ ]	
	(b) has been subject to such filing requirements for the past ninety (90) days.	
	Yes [/ ] No []	
13.	. The aggregate market value of the voting stock held by non-affiliates is P19,817,944,605, ba on the average price of P7.52 per share on April 3, 2018 at the Philippine Stock Exchange.	sed

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#### **PART I - BUSINESS AND GENERAL INFORMATION**

#### 1. BUSINESS

#### **BUSINESS DEVELOPMENT**

EMPERADOR INC. (the "Company" or "EMP" or "Emperador") is currently a holding company which operates an integrated business of manufacturing, bottling and distributing distilled spirits and other alcoholic beverages from the Philippines, United Kingdom, Spain and Mexico. Emperador has established its identity in the Philippine alcoholic beverages business as producer of high quality liquor and innovative products through Emperador Distillers, Inc. ("EDI"), the Philippines' largest liquor company and the world's largest brandy producer. EDI has a product portfolio that consists of its own brands as well as licensed product. Through Whyte and Mackay Group Limited ("WMG" or "Whyte and Mackay") of United Kingdom, EMP offers a rich heritage of a Scottish spirits company, which is the fifth largest Scotch whisky manufacturer in the world, with products being distributed in over 102 countries. With Bodegas Fundador S.L.U. ("Bodegas Fundador") in Spain, and its largest and oldest facility in Spain, EMP has expanded its brandy business plus the sherry wine business in Spain and United Kingdom. And through Domecq Bodega Las Copas, S.L. ("Domecg BLC" or "DBLC"), EMP further enhanced its brandy and wine business in North and South Americas, having strong presence in Mexico, Brazil, Colombia and USA. At present, the Group has a wider range of products in its portfolio - from value to super premium - and an international reach to at least 102 countries.

It was in 2013 that the Company transformed into a holding company and increased its capitalization base to P20 billion. In a series of transactions in August and September 2013, **Alliance Global Group, Inc.** ("AGI") acquired majority control with 87.55% [now 81.7%] ownership interest in the Company at that time and the Company concurrently acquired 100% ownership in EDI from AGI. The Company thus became a subsidiary of AGI and the immediate parent of EDI. (See Note 1 to the Consolidated Financial Statements)

On August 28, September 16 and September 27, 2013, the Board of Directors ("BOD"), stockholders and Philippine Stock Exchange Commission ("SEC") respectively approved the change in corporate name to **Emperador Inc.** The Company's shares are presently traded on the First Board of the Philippine Stock Exchange (PSE) under the symbol "EMP". The Company was originally incorporated under the name of Touch Solutions, Inc. (TSI) in the Philippines on November 26, 2001 and first listed its shares on December 19, 2011 under the symbol "TSI".

On October 31, 2014, the Company through its indirect wholly-owned subsidiary, **Emperador UK Limited** ("EUK"), completed a deal signed on May 9, 2014, for the acquisition of the entire issued share capital of **WMG** from United Spirits (Great Britain) Limited, an indirect wholly-owned subsidiary of United Spirits Limited ("USL"), at an enterprise value of £430 million. Emperador took the reins from the world's liquor giants - USL of India (the world's largest spirits company by volume) which was forced to put Whyte and Mackay up on sale because of UK anti-trust concerns, when London-based Diageo Plc (the world's leading premium drinks manufacturer) gained controlling interest in USL.

On December 4, 2014, with the completion of the Whyte and Mackay acquisition as a condition precedent to its entry, Singapore sovereign wealth fund **GIC Private Ltd.** ("GIC"), through its private equity arm, **Arran Investment Pte. Ltd.** ("Arran") initially invested P17.6 billion in the Company split into 70%-equity and 30%-equity-linked securities ("ELS"), which is convertible to equity between 2 to 7 years. Through this initial investment, Arran acquired 7% ownership interest in EMP and AGI's 88% was diluted to 81%. In 2017, additional newly-issued shares were issued to Arran in consideration for the three-year accrued interest on the ELS. The new issuance has minimal effect on the respective ownership interests of Arran and AGI.

On February 29, 2016, EMP, through its indirect wholly-owned subsidiary **Bodegas Fundador**, acquired Beam Suntory's Spanish brandy and sherry business in Jerez de la Frontera, the brandy capital of Spain. The purchase includes the iconic brands of 'Fundador', the Philippines' best-selling premium imported brandy; 'Terry Centenario', Spain's number one

selling brandy; 'Tres Cepas', the number one brandy in Equatorial Guinea; and 'Harveys', the number one selling sherry wine in the United Kingdom. The all-cash offer has been agreed at a value of €275 million. It also includes production facilities, ageing cellars, vineyards and blending and bottling facilities. The completion of the purchase marks the birth of the world's biggest brandy company, and a new era begins not only for Emperador and Fundador but for the whole brandy and sherry industry in Spain.

On December 1, 2016, **Bodega Las Copas S.L**. ("BLC") signed an agreement to acquire the Domecq brandy and wine trademarks and related assets from the Mexican and Spanish subsidiaries of Pernod Ricard S.A. plus the Domecq inventories. BLC is a joint-venture company of **Grupo Emperador Spain S.A.U**. ("GES") and **Gonzalez Byass**, **S.A.** ("Gonzalez Byass"). The transaction includes the Domecq brand portfolio of Mexican brandies 'Don Pedro', 'Presidente' (the first Mexican brandy) and 'Azteca de Oro'; and 'Domecq' and 'Brandy Domecq' brands for Brazil and Colombia (collectively, "Domecq brand portfolio") as well as the winery related to the production of Mexican wines in Ensenada, Mexico, together with the relevant inventories related to the Domecq brands in markets, including Spain, the US, Belgium and the Netherlands. On March 30, 2017, BLC, and the Mexican subsidiaries **Pedro Domecq S.A. de C.V.**, completed the sale transaction for €81 million.

On December 20, 2017, with the aim of streamlining the group's structure and obtaining the greatest efficiency, GES and Gonzalez Byass approved the restructuring of BLC. This has allowed the economic and organizational differentiation of the different lines of business by transferring the Domecq brand portfolio to a newly incorporated company, **Domecq BLC**, effective September 1, 2017. The restructuring has been implemented by means of, on the one hand, the partial spin-off of BLC, under which BLC transferred to Domecq BLC the majority stake in the Mexican company Pedro Domecq S.A. de C.V., and on the other hand, the acquisition by Domecq BLC of the majority stakes in two other Mexican companies, **Gonzalez Byass de Mexico S.A. de C.V.** and Bodega Domecq S.A. de C.V., and of the Domecq brand portfolio worldwide.

For its part, BLC keeps its main activities - planting, cultivation and exploitation of vineyards in order to produce grapes for distillation, and manufacture, storage, distribution, sale of wine spirits, liquors, spirits and similar – which are developed throughout its Spanish fully owned subsidiaries **Alcoholera de la Mancha Vinícola, S.A.U.** ("Alcomasa") and **Viñedos del Río Tajo, S.L.U.** ("Viñedos"), and the remaining stakes in the Mexican companies referred to above.

#### **SUBSIDIARIES**

## EDI

**EDI** is the leading brandy manufacturer and distributor in the Philippines, and acknowledged as the largest brandy producer in the world. It was incorporated on June 6, 2003 and it acquired the brandy manufacturing assets and related brands, namely, 'Emperador' and 'Generoso', of Consolidated Distillers of the Far East, Inc. ("Condis") in January 2007. AGI subsequently acquired full ownership of EDI from **The Andresons Group, Inc.** ("TAGI") and the Tan Family in February 2007. In the second half of 2013, AGI transferred its full ownership in EDI to EMP. This acquisition of EDI by EMP is accounted for similar to a reverse acquisition of a non-operating shell company, wherein the legal subsidiary, which is EDI, is deemed as the acquirer and the legal parent, which is the Company, is deemed as the acquired. Thus, the consolidated financial statements prior to the acquisition date have been prepared as a continuation of the consolidated financial statements of EDI and its subsidiaries (collectively referred to as "EDI Group"), except for the capital structure which represent that of the Company. (See Notes 1.3 and 2.12(c) to the Consolidated Financial Statements)

In April 2009, EDI launched flavored vodka and gin beverages under 'The BaR' brand. 'The BaR' became the first flavored vodka and gin products manufactured by a Philippine company. In the third quarter of 2012, EDI introduced 'The BaR' cocktails line primarily targeted at younger alcoholic beverage consumers and female customers.

EDI began selling the 'Emperador Deluxe' brand in March 2013 which is being manufactured in Spain for export to Philippines under a supply agreement with Gonzalez Byass. A couple of months earlier, the acquisition of Bodega San Bruno from one of the largest and oldest liquor and wine

conglomerates in Spain allowed Emperador to own one of the world's best brandy stocks that are rare, high quality and aged for more than 40 years in Spain.

In April 2015, EDI launched the ready-to-drink 'Smirnoff Mule' vodka and, a few months later, in October, reintroduced 'Andy Player' whisky. 'Smirnoff Mule' is being manufactured and distributed under license from Diageo North America, Inc. 'Andy Player' is a popular drink in the '80s. During the year, EDI also began selling the Whyte and Mackay products locally.

In March 2016, EDI assumed the distribution of Fundador brandy in the Philippines. It was also in 2016 when EDI launched the new Tres Cepas Light, a product of Bodegas Fundador, into the Philippine market. EDI further introduced its new ready-to-drink products: Andy Player Whisky and Cola or Andy Cola and Raffa.

In 2017, EDI launched its first brandy shooter spiced with cinnamon, Emperador Hotshot as well as Emperador Red, a brandy with a stronger alcohol content. EDI also started distributing Bodegas Fundador's Harveys Bristol Cream and the newly developed Fundador Double Light.

EDI also distributes Ernest & Julio Gallo wines and Pik-Nik shoestring-shaped potato snacks.

It operates two manufacturing plants in Laguna. The main plant is being leased from its wholly-owned subsidiary Tradewind Estates, Inc. ("TEI") while the annex plant was acquired from Diageo Philippines in May 2012.

It has 22 billion shares authorized capital stock, 12.5 billion shares of which were issued and outstanding as of to-date.

#### Emperador International

**Emperador International Ltd.** ("EIL") is a business company incorporated in the British Virgin Islands on December 13, 2006. It is an investment and holding company which is involved in the international sales, marketing and merchandising of EDI's products. This group is responsible for the investments and properties in Spain and United Kingdom.

As of end-2013, EIL was a wholly owned subsidiary of EDI. In 2014, to finance the acquisition of Whyte and Mackay, EMP and EDI made additional equity investments of \$265,016,000 and \$77,627,000, respectively, in EIL. And in 2015, EMP made additional equity investments of \$400 million. At present, EIL is 84% and 16% directly owned by EMP and EDI, respectively. Thus, it is 100% beneficially owned by EMP.

## Emperador Spain

**Emperador Asia Pte Ltd.** ("EAsia"), a wholly-owned subsidiary of EIL, was incorporated in Singapore. It wholly owns *GES*, a public liability company in Spain, incorporated on September 28, 2011.

**GES** main activities are the production of wines, fortified wines, brandies and all types of alcoholic drinks, as well as the purchase and operation of any type of land and, in particular, vineyards. In 2013, it acquired **Bodega San Bruno, S.L.** ("BSB"), a wholly-owned subsidiary, whose business activities involved the plantation, growing and operation of vineyards.BSB was incorporated on January 10, 2013.

The Spain group acquired vineyard estates in Toledo, called Daramezas and Bergonza, and in Madrid, called Monte Batres, in 2013-2014. And from hereon, the Spain group started growing.

In 2014, GES invested in **BLC**, a 50%-50% joint venture with Gonzalez Byass. BLC is a company that converts and produces alcohol and spirits. BLC's main industrial facilities are located at Jerez de la Frontera in Cadiz and Tomelloso in Ciudad Real.

**Bodegas Fundador**, a wholly-owned subsidiary of GES, incorporated on September 28, 2011 under its former name Brandy Emperador Spain, acquired the Spanish brandy and sherry business from Beam Suntory Inc. on February 29, 2016. The purchase includes Spain's largest and oldest brandy cellars established in 1730 with sizeable brandy inventory aged more than 50 years; four iconic brands including 'Fundador Brandy de Jerez'; production and bottling facilities, vineyards, distillery and winery facilities. Bodegas Fundador was consolidated starting March 2016.

**Complejo Bodeguero San Patricio, S.L.U.** ("CBSP"), a wholly-owned subsidiary of GES, incorporated on October 11, 2016, acquired the Grupo Garvey brands and associated inventories and casks and real estate properties on January 19, 2017. Bodegas Garvey, founded in 1780 by the Irish aristocrat William Garvey and based in Jerez de la Frontera, is one of the ancient brandy and sherry companies in Spain.

On March 30, 2017, BLC, Pedro Domecq S.A. de C.V. and Bodega Domecq S.A. de C.V. completed the acquisition of the Domecq brand portfolio and related assets, which was signed on December 1, 2016. During the last quarter of 2017, the Domecq brandy portfolio and wine business were integrated into **Domecq BLC**.

**Domecq BLC**, a newly-incorporated subsidiary of GES, holds the spun-off Domecq brandy and wine portfolio and related assets and was consolidated starting September 1, 2017. DBLC was incorporated on December 20, 2017. Its wholly-owned subsidiaries in Mexico, *Pedro Domecq SA de CV* and *Bodega Domecq SA de CV* were incorporated on March 15, 2017 while *Gonzales Byass de Mexico SA de CV* was incorporated on October 2, 2001. The first is involved in the manufacturing, bottling and selling of spirits, the second is involved in business management while the latter is the distribution and sale of foods and beverages, which currently is mainly for the former two subsidiaries.

#### Emperador Europe

**Emperador Europe SARL**, a wholly-owned subsidiary of EIL, is a private limited liability company incorporated in Luxembourg in September 2014. The objective of the company is the holding of participations in any form whatsoever and all other forms of investments.

**Emperador Holdings (GB) Limited** ("EHGB" or "EGB"), the ultimate UK parent undertaking and controlling entity, is a wholly-owned subsidiary of EIL. EGB is a private company incorporated under the laws of England and Wales on June 19, 2014. It operates as an investment and holding company and wholly owns EUK. As of December 31, 2017, its authorized called-up share capital totaled 142 million shares at £1 per share, all of which were allotted and fully paid up by EIL.

**Emperador UK Limited** ("EUK"), a wholly-owned subsidiary of EGB, is a private limited company incorporated in Scotland on May 6, 2014. It is the immediate parent of WMG. As of December 31, 2017, it has authorized called up share capital of 142 million shares at £1 per share, all of which were allotted and fully paid up by EGB.

Whyte and Mackay Group Limited ("WMG") is the immediate parent and smallest consolidating group under EGB. It was incorporated on August 7, 2001 in Scotland. The main trading entity is its wholly owned subsidiary, *Whyte and Mackay Limited* ("WML"), which was incorporated on January 20, 1927 in Scotland. WML's principal activity is the production, marketing and distribution of distilled potable alcoholic drinks which include Scotch whisky, vodka, liqueurs and other alcoholic drinks.

Active wholly-owned subsidiaries include *Whyte and Mackay Warehousing Ltd.* ("WMW"), incorporated in Scotland, and *Whyte and Mackay Americas Ltd, LLC* ("WMA"), incorporated in the United States of America. WMW's principal activity is the warehousing and blending of bulk whisky for related and third-party customers while WMA, a direct subsidiary of WML, was formed to handle

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Whyte and Mackay's business portfolio in US market. There are forty-one dormant companies within WMG Group that have been retained for branding purposes.

Whyte and Mackay is the fifth largest Scotch whisky manufacturer in the world with a history of more than 170 years and ownership of some of the most iconic Scotch brands in the industry, including British luxury brand 'The Dalmore Single Highland Malt', 'Jura Single Malt', and 'Whyte & Mackay Blended Scotch Whisky'. The products are distributed in approximately 102 countries mainly in Europe and North America, with strong presence in the global travel retail space. Some of these products are now being distributed in the Philippines by EDI.

#### Philippine Subsidiaries

Anglo Watsons Glass, Inc. ("AWGI"), a wholly-owned subsidiary of EDI, was incorporated in the Philippines on July 22, 1999. EDI acquired AWGI from its previous owner, AGI, in 2012. AWGI's business is the manufacture of flint glass containers.

AWGI operates a manufacturing plant at the Canlubang Industrial Estate in Canlubang, Laguna, Philippines which runs on a 24-hour shift and has a capacity of 200 metric tons per day. The manufacturing plant is being rented from AGI. It is generally running at full capacity. Due to the high demand of EDI and capacity constraints, AWGI currently services EDI's bottling requirements only.

The Bar Beverage, Inc., a wholly-owned subsidiary of EDI, was incorporated in the Philippines on August 11, 2008 for the purpose of engaging primarily in the manufacturing, processing, importing and/or exporting, buying, selling, acquiring, holding or otherwise dealing in, any and all kinds of alcoholic beverage products, flavorings, essences, beverages, soft drinks, foodstuffs, goods, wares, merchandise and/or commodities of the same or similar kind as well as products, natural or artificial, of the Philippines or elsewhere.

Tradewind Estates, Inc. ("TEI" or "Tradewind"), a wholly-owned subsidiary of EDI, was incorporated in the Philippines on September 22, 2000. EDI acquired TEI from its previous owner, Alliance Global Brands, Inc. (a wholly-owned subsidiary of AGI), in March 2016. TEI owns and leases to EDI a manufacturing complex in Sta. Rosa, Laguna which serves as EDI's main plant.

Alcazar De Bana Holdings Company, Inc. ("Alcazar"), a wholly-owned subsidiary of EDI, was incorporated in the Philippines on July 20, 2016. It currently wholly owns Progreen Agricorp, Inc. ("Progreen"), a domestic corporation engaged in the production, distillation, distribution and trading of alcohol and alcohol-related products as well as alcoholic beverages, wines, and liquors. Progreen handles the domestic distillery operations and leases from EDI the distillery plants in Batangas. Progreen started its commercial operations in November 2016. It wholly owns South Point Science Park, Inc., a domestic corporation incorporated to engage in management and maintenance of office, commercial, industrial and institutional developments in a science park, which has started its port operations.

## **DESCRIPTION OF BUSINESS**

Prior to the introduction of Emperador Brandy in 1990, the Philippine spirits industry was dominated by longstanding and well-established gin and rum manufacturers. Through dynamic marketing and by establishing a reputation for product quality, EDI created demand for brandy in the Philippine spirits market following the launch of Emperador Brandy. The Company believes that the 'Emperador' brand, which is marketed as a superior brand, has been the market leader among brandies in the Philippines in terms of sales volume since 1990. In particular, in 2010, EDI introduced the first light brandy, 'Emperador Light', to capture the taste preferences of Filipino consumers. In 2017, EDI launched its first brandy shooter spiced with cinnamon, 'Emperador Hotshot', and a stronger brandy, 'Emperador Red'. In addition, EDI's flavored vodka, gin and tequila products under 'The BaR' brand were the first flavored vodka, gin and tequila beverages to be produced by a Philippine company. EDI produces brandy products that had 91% share of the Philippine brandy market in terms of sales volume (source: AC Nielsen Retail Audit Report full year 2017).

EDI has extensive nationwide distribution network that provides it with a distinct competitive advantage. Its distribution network is operated through 22 sales offices strategically located throughout the Philippines while its products are distributed across more than 125,000 outlets, including more than 110,000 sari-sari stores and 2,500 on-premise accounts. In addition, EDI employs its own sales and distribution force consisting of approximately 1,000 personnel and more than 530 vehicles. EDI employs a majority of its sales force in-house that has resulted in a relatively higher level of motivation and incentivization among its employees and contributed to the strong growth in the sales of its products. This arrangement also enables EDI to work closely with its customers and develop strong relationships with them. It continually seeks ways to expand the reach of its distribution network, especially in the fast-growing regions of Mindanao and the Visayas.

With the introduction of 'Emperador Deluxe' in 2013, EDI is the first to bring an imported liquor brand produced entirely in Spain that focuses on the Philippine market. And with the purchase of Bodegas Fundador in Spain, EDI took over the distribution of 'Fundador Brandy', the Philippine best-selling imported premium brandy, beginning March 2016 and launched locally 'Tres Cepas Light' in December 2016.

EDI continues premiumization of its product portfolio with the introduction of the higher-priced Whyte and Mackay Scotch whisky products in the local market. In October 2015, 'Andy Player Black Blended Whisky' was launched, with the aim of cultivating a whisky-drinking culture in the local market. Currently, the Philippine whisky sector is so small and Emperador believes, whisky can bring new business and lead a new category.

The Scottish whisky industry is a homegrown industry that dates back to the 15<sup>th</sup> Century and has long been considered a cornerstone of the UK economy. Whisky accounts for 25% of total UK food and drink exports, with the majority of bottles shipped abroad. In 2015, the value of Scotch whisky exports remained at approximately £4 billion. In Scotland, whisky is the third biggest industry, behind energy and financial services, and accounts for around 80% of the Scotland's food and drink sector. (Source: Scotch Whisky Association)

The Whyte and Mackay business traces its history to the docks of Glasgow, Scotland in 1844. By the late 19<sup>th</sup> century, Glasgow was famous for its shipbuilding, pioneering its craft all over the world. It was at this time that James Whyte and Charles Mackay began to marry the best whiskies of Scotland with the intention of creating the smoothest and most distinctive blend of Scotch Whisky. In 1960, the Dalmore distillery, which has been producing exceptional single malt whisky since 1839, was acquired; and by 1965 'Whyte & Mackay' became the fifth most popular brand in Scotland. This achievement was followed by a successful redoubling of efforts in the export markets. Whyte and Mackay is considered the fifth largest maker of Scotch whisky in the world and owns some of the most iconic Scotch brands in the industry, including British luxury brand 'The Dalmore Single Highland Malt', 'Jura Single Malt', and 'Whyte & Mackay Blended Scotch Whisky'. The products are sold in at least 102 countries mainly in Europe and North America, with strong presence in the global travel retail space.

Whyte and Mackay is headquartered in Glasgow and has significant malt and grain production capability from its four malt distilleries and one large grain distillery. It also has a leased bottling facility with a capacity of 6.5 million cases per annum.

2017 was another strong year for Whyte and Mackay as all regions of the business grew. The Dalmore was again a material growth driver through both the Core Range and the Rare Expressions. It was of particular note that The Dalmore 50-year old celebrating Masterblender Richard Paterson's 50 years in the Scotch industry generated significant demand, with all those available for sale sold, and that the iconic Paterson Collection was also sold in the year. These serve to demonstrate how highly Dalmore is regarded at the very apex of the Scotch Whisky category.

Jura was also a major profit contributor in the year with a significant launch of the re-designed range in the US. This bottle and packaging upgrade has enjoyed wide-spread acclaim and will be rolled out globally in 2018 together with an exclusive Travel Retail range.

Whyte and Mackay's third Single Malt brand, Tamnavulin, had a very successful second year since launch, with distribution gains across UK and Europe. The design and affordable price point of this brand clearly meet a consumer demand and in 2018, it is planned to take this brand to other markets.

A new Blended Malt brand was launched in 2017 called Shackleton, with a brand story based on the whisky that Ernest Shackleton took on his Antarctic exploration and which was found under the ice 100 years later. This brand has launched initially in the UK, US and Travel Retail and has resonated well with consumers. This brand will have a broader distribution in 2018.

Within Blends, volumes have grown particularly through Whyte and Mackay's customer-centric Private Label business, where its efficient and effective service offering of quality spirits is very well regarded.

Whyte and Mackay continued to invest across the business for future growth. It maintained a strong level of Strategic Marketing support across its expanding brand portfolio and increased their commercial resources in key disciplines and geographies. Moreover, it invested in the assets of the business to improve efficiency and flexibility and have continued to invest in barrels, ensuring the spirit quality of its products remain at the highest levels.

Whyte and Mackay were awarded with the IWSC Scotch Producer of the Year for 2017.

Jerez is known as the world capital of sherry wine. It has been a center of viniculture since winemaking was introduced to Spain by the Phoenicians in 1100 BC. The Moors conquered the region in 711 and introduced distillation which led to the development of brandy and fortified wine. Sherry became very popular in Great Britain. Brandy de Jerez is a brandy that is produced only in Jerez area of Andalusia, Spain. The name brandy is derived from the Dutch word "brandewijn" which means burnt wine while the term "holanda" is derived from Holland where most of exports went. Brandy de Jerez is produced by distilling wine, and generally contains 35-60% alcohol per volume. The creation of brand names for Brandy de Jerez occurred during the nineteenth century on the initiative of Sherry firms who were pioneers in the sale of brands which exist today, not only in Spain but in other countries worldwide.

Founded in the year 1730, Bodegas Fundador is the oldest brandy and sherry company in Spain. Bodegas Fundador started with wine cellars that produced sherry wine for both the Spanish and English Royalties. In 1778, it expanded its vineyards by acquiring the historic Machurnado Castle of the Machurnado District in Jerez, home of 'El Majuelo' – a 268-hectare vineyard where the best quality of vines can be found. 'El Majuelo' has a special micro-climate that is the heart and the footstone for Fundador Brandy. Fundador Brandy was born in 1874 when Pedro Domecq aged exceptional quality holandas through the traditional criadera and solera system in sherry-soaked American oak barrels discovering a golden liquid with an incredible aroma. Fundador was the first ever "Brandy de Jerez" and has grown, over the centuries, to be Spain's most recognized and largest export brandy. The versatility and size of Bodegas Fundador encompass a large and varied spectrum of well-known products aside from Fundador Brandy. Bodegas Fundador also produces other brandies such as Terry Centerario – Spain's top-selling brandy and Tres Cepas – Guinea's best-selling brandy, as well as Harveys – the number 1 sherry in the world.

Taking age-old traditions to contemporary markets worldwide, Bodegas Fundador through its vineyards and cellars in Jerez, Spain and its distillery in Tomelloso, Spain, produce around 2 million nine-liter cases yearly for different markets around the world. In 2005, they were recognized as the best winery of the year, and in 2017, the best fortified wine producer of the year, both by the International Wine and Spirits Competition.

To improve and strengthen its worldwide presence and positioning on the wines and spirits' markets, GES, through the newly incorporated subsidiary CBSP, acquired the Bodegas Garvey business in early 2017. Bodegas Garvey, founded in 1780 by the Irish aristocrat William Garvey and based in Jerez de la Frontera, is one of the ancient brandy and sherry companies in Spain. Bodegas Garvey possesses an enriching legacy and an unquestionable role in the representation of Sherry Wine, centuries of knowledge, together with the constant investment in the perfect care of their products. As a result of the acquisition, GES has significantly increased its manufacturing and selling capacity, as well as its product portfolio with highly reputed wines, brandies and spirits such as Fino San Patricio, Esplendido, Calisay or Ponche Garvey.

In 2014, GES entered into a business collaboration scheme with Gonzalez Byass for the elaboration and manufacture, in the most effective manner, of spirits and distillates. This became a reality with the acquisition by GES of a 50% stake in BLC, with the remaining 50% in the hands of Gonzalez Byass, and later that year with the incorporation of two fully owned subsidiaries of BLC, Alcomasa, focused on the manufacturing of spirits through a distillery in Tomelloso (Ciudad Real) and a bottling center in Jerez de la Frontera, and Viñedos, devoted to the planting and farming of several vineyards in Toledo.

In 2017, once again a business collaboration with Gonzales Byass took place with the formation of a new company joint venture equally owned by GES and Gonzalez Byass, Domecq BLC, who manages the business related to the Pedro Domecq brand portfolio, and three Mexican subsidiaries called Pedro Domecq S.A. de C.V., Bodega Domecq S.A. de C.V. and Gonzalez Byass de Mexico.

At present, this is the broad range of products that the Emperador group offers:



#### **PRODUCTS**

'Emperador Brandy', the first brandy label, was launched in 1990. In 2010, 'Emperador Light' was introduced in response to a growing market for alcoholic beverages with lower alcohol content and targeted at younger alcoholic beverage consumers. In March 2013, EDI introduced 'Emperador Deluxe Spanish Edition', a premium brandy imported from Spain that is created specifically to appeal to the Philippine palate.

The Company believes the introduction of a new sin tax regime on liquor, which became effective on January 1, 2013 with the effectivity of R.A. No. 10351, leveled the playing field for imported liquors and provided a prime opportunity to introduce 'Emperador Deluxe' to the Philippine market.

At the 2016 International Review of Spirits, organized by Beverage Testing Institute in Chicago, **Emperador Solera Brandy** won the silver award (highly-recommended), with added special recognition as "Best Buy", by garnering 89 points while Emperador Light received the bronze award (recommended) with 83 points. The "Best Buy" recognition is an added excellence award given only to the spirits or wines that provide uncommon value. Emperador is the only Filipino brandy to be included as one of the best brandies in the world with Solera and Emperador Light.

In 2017, two new Emperador variants were launched, the first brandy shooter spiced with cinnamon, 'Emperador Hotshot', and a stronger brandy, 'Emperador Red'.

The premium and imported lines, 'Emperador Deluxe Special Reserve' and 'Emperador Grand Supreme' are retail store exclusives.

'Andy Player Whisky', a popular drink in the '80s, was revived in October 2015. The new whisky blend has a unique character, rich aroma and complex taste which include orange marmalade and maple syrup. In October 2016, 'Andy Player Whisky and Cola' or Andy Cola was launched in the Philippine market. It is a premium blend of refreshing cola and the smooth blend of Andy Player Whisky. It is a ready-to-drink alcoholic product that uniquely preserves the taste of cola with the right mix of whisky.

'The BaR', a flavored vodka and gin beverage was launched in 2009. 'The BaR' is marketed as a ready-to-serve flavored alcoholic beverage with low alcohol content. The gin comes in lemon-and-lime flavor while the vodka comes in orange, apple and strawberry flavors. In 2012, 'The BaR Cocktails Margarita' line was launched. The Company targets the sales of 'The Bar' products to a younger demographic, specifically, the 18 to 35 year old age bracket.

'Smirnoff Mule', a ready-to-drink blend of Smirnoff Vodka, ginger beer, and lime, was launched on April 28, 2015. It is a classic iconic drink that delivers a smooth, full flavored refreshment with a unique ginger taste. It is known as 'Mule' because of its mix of premium vodka, ginger beer and lime, creating a ginger kick effect. The "Stubbornly Refreshing" drink is being manufactured and distributed in the Philippines, under license from Diageo North America, Inc.

'Raffa Sparkling' is a delightful drink that has the elegance of sparkling wine with a fruity and refreshing finish. It only has 4% ABV making it a drink to be enjoyed by everyone. It is meant for leisurely lunches, extended dinners and long get-togethers. Raffa is made from the finest white grapes grown in Bodega San Bruno's very own vineyard along the scenic Tajo River near Toledo. The product was launched in to the Philippine market in December 2016.

**'Zabana Single Barrel Reserve Philippine Rum'** is an EDI store exclusive. Since its release, this product was able to garner several awards: Gold Award for the 2016 Cathay Pacific Hong Kong International Wine & Spirit Competition, Gold Award in the 2017 Monde Selection, and Silver recognition in the International Spirits Challenge 2017.

'Tres Cepas Light' is an imported brandy from Spain, excellently made by Bodegas Fundador. Tres Cepas Light has great value for money because it is a great tasting Spanish brandy that is priced at a very affordable introductory price. It was launched locally in December 2016.

EDI introduced 'The Dalmore', 'Jura' and 'Whyte and Mackay' variants at 700ml bottles in the local market in 2015. It also began distributing 'Fundador Brandy', the Philippine best-selling imported premium brandy, in March 2016 and launched locally 'Tres Cepas Light' in December 2016.

EDI also started distributing 'Harveys Bristol Cream' and the newly developed 'Fundador Double Light' in 2017.

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EDI also distributes '**Pik-Nik**' brand shoestring potato snacks and **Ernest and Julio Gallo wines**. The 'Pik-Nik' brand is owned by AGI Group.

**Scotch whisky** is Scotland's leading indigenous product and is now established as the leading international spirit drink, making it one of Britain's most important exports. It is a distilled spirit made (distilled and matured) in Scotland using *only* cereals, water and yeast. Most whiskies mature far longer than the legal minimum of three years, and the maturation period varies for different whiskies. The age statement on a bottle reflects the amount of time the youngest whisky in that bottle has spent maturing in a cask.

WMG offers Single Malt and Blended Scotch whiskies, liqueurs and vodkas, under the following key brands:

The Dalmore Single Malt Scotch Whisky' sits at the apex of the category in which it competes. It is positioned as super premium and luxury brand. The Dalmore's 'To The Brave' proposition is built on a heritage that is rooted in the saving of King Alexander III of Scotland from being gored by a raging stag with a single arrow in 1263 by an ancestor of Mackenzie clan. The grateful king granted him the right to bear a stag's head in his coat of arms and so every bottle of The Dalmore is adorned with this noble emblem: a stag's head with twelve points to its antlers, signifying 'royalty'. The Mackenzie family ran the Dalmore distillery from the mid 1800's until Whyte and Mackay took over. It is considered the most revered single malt whisky in the world. 'The Dalmore Principal Collection' consists of six expressions positioned as Accessible (The 12, The 15, Cigar Malt Reserve, The 18, King Alexander III) and Aspirational (The 25). Positioned at the apex is 'The Dalmore Constellation Collection' which is a rare ensemble of unique vintage single malts from the Highland distillery. 'The Dalmore' is renowned for rare editions that have sold for industry redefining prices, including the most expensive bottle ever sold in a retail store.

'Jura Single Malt Scotch Whisky' is a premium Scotch whisky that is considered an accessible single malt whisky. It is produced at the only distillery on the Isle of Jura, a very remote island off the west coast of Scotland. This brand is built upon a captivating island environment that has two distinct sides, the wild, rugged west and the temperate east. Jura's uncommon nature is reinforced by the split production of both peated and unpeated malt whiskies in the same distillery, reflecting the two sides of the island. 'The Jura Rare' collection offers one or two vintages every year, supported by a story, while the super-premium 'Milestones' offers a new release every few years.

'Tamnavulin Single Malt Scotch whisky' was launched in 2016, initially in the UK. The Tamnavulin Distillery was built in 1966 and was acquired by WMG in 1993.

**Fettercairn**' comes from Fettercairn distillery which was founded in 1824 and acquired by WMG in 1973. The arch and the unicorn are two symbols that are heavily associated with the long history of the Fettercairn Distillery.

'Whyte and Mackay Blended Scotch Whisky' is produced using a unique triple maturation process that ensures a smoother, richer taste.

'Shackleton' is the newest Blended Malt brand launched in 2017. It was inspired by a 1907 whisky which was extracted after 100 years under ice. A conservation team carefully extracted crates of whisky left behind by renowned polar explorer Sir Ernest Shackleton. Whyte and Mackay master blender Richard Paterson carefully selected 20 of the finest highland malts to recreate the antique whisky supplied to the British Antarctic Expedition. It has hints of vanilla, ginger and licorice on the nose, with a taste of demirara sugar, manuka honey and dried pineapples, and a whisper of bonfire smoke in the finish.

*Liqueurs* are alcoholic beverages made from a distilled spirit that has been flavored with fruit, cream, herbs, spices, flowers or nuts and bottled with added sugar or other sweetener. They are typically

quite sweet, usually not aged for long but may have resting periods to allow flavors to marry. In this category belongs:

'Glayva', a liqueur made from a blend of aged Scotch whiskies, a selected range of spices, Mediterranean tangerines, cinnamon, almonds and honey. It has a deep golden colour and a distinctive flavor.

'Vladivar Vodka' is a brand of vodka distilled in the UK. It is a Pure Grain, triple distilled, charcoal filtered vodka. Originally made in Warrington by the G & J Greenall distillery, the brand was sold in 1990 to Whyte and Mackay and is today bottled in Scotland.

**John Barr**, **Cluny** and **Claymore** are all blended Scotch whiskies, a combination of malt whiskies and grain whiskies from a number of different distilleries. The packaging of both John Barr and Claymore has recently been redesigned to enhance the consumer offering.

From **Bodegas Fundador**, the following iconic brands manufactured and distributed from Spain are under EMP Group beginning March 1, 2016:

**'Fundador'** is a Brandy de Jerez, the brandy capital of Spain. Fundador means the founder, as it was the first Spanish brandy to be marketed, this happened in 1874 by Pedro Domecq Loustau. It is sold in over 70 countries worldwide, and the no. 1 imported premium brandy in the Philippines. The brand has an excellent range ending with the high premium brand '**Fundador Exclusivo**'.

'Terry Centenario' is the largest brandy in Spain. Centenario means centenary, and it evokes the change to the twentieth century when the Terry family started producing brandies in its bodegas in Puerto de Santa María. It is a premium and distinguished brand with the iconic net and the unique logo of the Terry Horse

'Tres Cepas' is a market leader in Equatorial Guinea. In the beginning Domecq had three brands, Una Cepa (One vine), Dos Cepas (Two vines) and Tres Cepas (Three vines), that were in increasing order of quality and age. It is a premium brand result of a special selection of wines distilled aged in sherry oak casks by the traditional Criadera and Solera system. In 1902 the brand Tres Cepas was launched in the market and started to be a successful brand. The year 2016 saw the renaissance of the brand in the Philippines, and a special expression of 'Tres Cepas Light', with a different concept and bottle, was launched. Tres Cepas Spirit is a delicate selection of wines distilled carefully aged in Bodegas Fundador's wineries in Jerez, smooth with mineral notes and beautiful amber tone.

'Harveys' is the number 1 selling Sherry Wine in the world and the leader in the UK. It is a recipient of twenty-four quality awards in 2015. It holds Royal warrant in UK which distinguishes it as the only sherry wine that can be served to the Queen in Buckingham Palace. It is also the unique Spanish Company that supplies to the Royal Household. This brand was registered in Bristol by the Harvey family in 1886 and was the first cream Sherry to be marketed. Harveys Bristol Cream is a unique blend of sherries combining the character and body of aged olorosos with the aroma and finesse of finos and amontillados.

'Harveys Very Old Amontillado 30-Year Old V.O.R.S' was awarded the "The Best Wine in the World" by the International Wine Challenge (IWC), by bagging the Champion of Champions' Trophy 2016, while 'Harveys V.O.R.S. Palo Cortado' was awarded in 2015 by the IWC as the "Best Sherry". Also in 2016, the International Wine & Spirit Competition (IWSC) awarded gold medals to 'Harveys Pedro Ximenez 30 Year Old V.O.R.S.' and 'Harveys Rich Old Oloroso Sherry 30 Year Old V.O.R.S.'

Harveys launched in 2013 an ultimate expression Signature by Harveys which is a 12-Year Old Cream Sherry, this product was awarded the silver medal by the IWSC in 2016.

Vendors may sell the products at higher or lower prices than EDI's suggested retail prices, depending on outlet margin requirements and their operating costs. The Government does not regulate the price of alcoholic beverages in the Philippines. However, manufacturers of alcoholic beverages in the Philippines are required to pay an excise tax on alcohol production based on the percentage of alcohol contained in the beverage and net retail price.

#### **NEW PRODUCTS**

**Emperador Red**® has the rich robust taste and smoothness of Emperador Light Brandy, but with a stronger alcohol kick at an affordable price. Our cellar masters aged this rich and extra smooth spirit to attain full body and aroma with golden dark color. This makes up a perfect drink to reward yourself on your everyday *tagumpay*! The innovative product was launched in the Philippine market in October 2017.

**Emperador Hotshot**®, a brandy shooter spiced up in a fiery delicious cinnamon flavor delivering a smooth, sweet & spicy kick to start every party hot. Emperador Hotshot is a vastly different brandy offering targeted to the young and daring drinkers. This game changing product was launched in the Philippines in July 2017.

**Fundador Double Light** is an exceptional spirit from sherry casks in our cellars in Jerez, Spain. It guarantees double smoothness and double satisfaction in every bottle. It is the ultimate expression of Fundador Light with a different concept. It has more ageing profile and character that is an effect of the double casks.

Harveys Bristol Cream® is a proprietary blend of three sherry types: Fino, Amontillado and Oloroso, all created from the Palomino grape. It is clean and fresh, with spicy overtones. Crisp and elegant with fruity grape flavors, it is loaded with woody and nutty flavors, but remains mellow with velvety smoothness. "Everyday's A Holiday" with Harveys Bristol Cream®, taken alone or with fruit or used as ingredient to desserts and baking.

**Dalmore 50**. The Dalmore celebrated Richard Paterson's 50 years in the whisky industry with the release of an exceptionally rare 50 Year Old single malt in 2017. Building on the celebrations surrounding Paterson's milestone, The Dalmore 50 is the result of a partnership with four luxury houses: Champagne house Domaine Henri Giraud, French crystal house Baccarat, jewellery house Hamilton & Inches and bespoke furniture company Linley.

**Dalmore 40.** In the same year, The Dalmore released The Dalmore 40 Year Old with only 750 bottles of the whisky released. Famous French crystal firms Baccarat was selected to supply the hand-blown decanters, which also carry The Dalmore 12-point Royal Stag emblem that was originally created by Royal Warrant Holders Hamilton & Inches.

'Shackleton' is the newest Blended Malt brand launched in 2017. It was inspired by a 1907 whisky which was extracted after 100 years under ice. Whyte and Mackay master blender Richard Paterson carefully selected 20 of the finest highland malts to recreate the antique whisky supplied to the British Antarctic Expedition. It has hints of vanilla, ginger and licorice on the nose, with a taste of demirara sugar, manuka honey and dried pineapples, and a whisper of bonfire smoke in the finish.

'Terry White', a new expression, a new category, a new Classic "White Brandy" was born in 2017 to renew the brandy category in Spain by shaking the market though a modern concept of a white spirit. Through mixology platform, we are launching this disruptive concept to a fashionable position for a spirit drink for a future halo of Brandy de Jerez.

From the **Domecq brands of brandies and wines** come these Mexican brandies: 'Presidente', the first Mexican brandy, 'Don Pedro', which has been more than 50 years in the market, and 'Azteca De Oro', which has been more than 36 years in the market. These brands are also distributed in USA. In Brazil, 'Domecq Brandy' is a strong brand which covers all market in Brazil.

#### MARKETING, SALES AND DISTRIBUTION

EDI products are marketed, sold and distributed throughout the Philippines. Emperador brandy enjoys 42% share of the national sales volume of top three domestic spirit manufacturers. Sales in National Capital Region accounted for approximately 73% of sales volume; Provincial Luzon, 45%; Visayas, 29%; and Mindanao, 23% (Source: AC Nielsen 2017 report). Riding on the EDI network, the distribution base of newly-acquired Fundador and Tres Cepas were significantly broadened. Export of the Emperador portfolio to the United Arab Emirates, West/East Africa, Qatar, Italy, Eastern Europe, Cambodia, Macau, Hong Kong and North America has been steadily growing due to the increasing demand of the Filipino community living and working in the said markets. The Company attributes its leading position to: (i) strong brand equity gained through brand building; (ii) targeted marketing; and (iii) local distribution network and, now a global reach.

Whyte and Mackay's overriding objective is to operate as a global branded drinks company which delivers sustainable rates of growth and returns that increase overall shareholder value. The Group operates in the UK and increasingly in international markets, including the Travel Retail sector. More than 50% of brand revenues come from UK and other European countries and around 11% from Asia with the balance coming from the Middle East, Americas and Pacific regions. Bodegas Fundador operates as a global brandy and sherry company, with approximately 77% of the revenues coming from Spain, Philippines and UK, and the rest coming from other European, American and African markets. The global brandy and wine business is further fortified by the Domecq trademarks that fall under Spain and Mexico and have commercial reach to South America, particularly Brazil and Colombia, and USA. Strategic growth will be brands-led but will be supported by private label business.

## **Brand Equity**

The Company believes that branding is a critical factor in a consumer's choice of beverage. Active brand promotion and advertising are essential tools to build image and market share, and establish consumer brand loyalty. EDI continually increases its market share by promoting its brands as distinct and unique with the objective to convey its unique and enduring message to promote its image and products. Marketing strategies focus on emphasizing Emperador Brandy's premium value image to consumers as well as the taglines: "Sa Totoong Tagumpay" ("To true success"), "Gawin Mong Light" ("Make It Light") and "Tagumpay Araw-araw" ("Reward Every Day"). . EDI markets its brandies as a drink for the celebration of life successes though values of diligence, perseverance and responsibility. Its labeling includes a lion and a bullfighter wherein the lion symbolizes power and success while the bullfighter symbolizes grace and superiority. Emperador Deluxe carries the imagery of luxury and class. It is marketed as an affordable luxury for everyday consumption.

The key brands in Whyte and Mackay are well defined. The Dalmore Single Malt Scotch Whisky is a brand of supreme quality that is positioned at the apex of the category in which it competes. Truly a luxury brand, The Dalmore's 'To The Brave' proposition is built on a heritage that is rooted in the saving of King Alexander III of Scotland from a raging stag in 1263 by an ancestor of the Mackenzie clan. The grateful king granted him the right to bear a stag's head in his coat of arms and so every bottle of The Dalmore is adorned with this noble emblem: a stag's head with twelve points to its antlers, signifying 'royalty'.

Jura Single Malt Scotch Whisky hails from a remote island of 200 people, 6,000 red deer, one road and a distillery. This brand is built upon a captivating island environment that has two distinct sides, the wild, rugged west and the temperate east. The brand uniquely offers both peated and unpeated malt whiskies, reflecting the two sides of the island.

The Whyte & Mackay blended Scotch whisky brand has had new packaging introduced and launched a new communication campaign to reinforce its unique Triple Maturation process that delivers a smoother, richer taste which have both been well received.

The versatility and size of Bodegas Fundador encompasses a large and varied spectrum of well-known products, allowing it to take age old tradition to contemporary markets. Fundador, which means "Founder", is the first and original Spanish brandy. It is aged through the Criadera and Solera System in American Oak casks, previously seasoned with sherry and distilled alcohol.

Terry Centenario is most important Spanish brandy, a symbolic legacy of its heritage. Terry Bodegas and Brandies currently enjoy great prestige and recognition at both an international and national level. With their yellow mesh and Carthusian horses emblem, Terry Centenario and Terry 1900 are unmistakable symbols of the most traditional Brandy producers in the Jerez triangle. Centenario means centenary, and it evokes the change to the twentieth century when the Terry family started producing brandies in its bodegas in Puerto de Santa María. It is a premium and distinguished brand with the iconic net and the unique logo of the Terry Horse. A new expression and a new Classic White Brandy is created in Terry White, to renew the brandy category in Spain by shaking the market though a modern concept of a white spirit. Through mixology platform, Terry White is launched in this disruptive concept to a fashionable position for a spirit drink for a future halo of Brandy de Jerez.

Tres Cepas is a particular brandy that was known as "One Vine" ("una cepa"), "Two Vines" ("dos cepas") and "Three Vines" ("tres cepas") that were increasing in quality, character and age. It is a premium brand result of a special selection of wines distilled aged in sherry oak casks by the traditional Criadera and Solera system.

Harveys is one of the largest wineries in Jerez and Harveys Bristol Cream is its most famous brand worldwide. Harveys was founded in 1796 in Bristol (England) by the merchant William Perry, who stored wines mainly imported from Spain and Portugal in some ancient cellars dating from the 13th century. In 1822 John Harvey joined the company as an apprentice and took control; to give it its current name; in 1871. Harveys Bristol Cream is the result of a meticulous selection comprised of 30 wines aged in American oak casks using the traditional system of soleras and criaderas.

It is the most sold brand of Jerez wine in the world, available in more than 70 countries and a market leader in the United Kingdom, USA and Canada. It is also the unique Spanish company supplying to Her Majesty The Queen Elizabeth II of England since 1895.

Very Old Rare Sherry (VORS) are the pinnacle of the sherry range; the most luxurious expressions, certified by Jerez's Regulating Council to be over 30 years old, a distinction only given to Amontillado, Palo Cortado, and Pedro Ximénez.

#### Targeted Marketing

To maximize market penetration, EDI supports both traditional advertising and marketing as well as proprietary market research tools. It uses multiple consumer research agencies and methodologies to assess consumer insight, trend, behavior and preferences, and markets its products accordingly. The brands are also marketed through an integrated 360-degree marketing campaign including the traditional above-the-line media, such as television and radio commercials, print and digital advertisements, including social media initiatives for Facebook and Twitter, below-the-line promotions and sponsorships. In addition, management supports creativity and innovation in product marketing by encouraging managers to take ownership of strategic geographic areas. It entrusts a high degree of responsibility for sales and marketing efforts to approximately 31 local managers. Its creative consumer research has qualitative and quantitative aspects and includes face-to-face interviews and information gathering exercises with consumers at local neighborhood events and gatherings.

The Dalmore and Jura single malts are marketed internationally All marketing activities are designed to reinforce the brands' core positioning, talking to a well-defined consumer target in each market.

The flagship brands of Bodegas Fundador: Fundador, Tres Cepas and Terry brandies are marketed internationally using a combination of digital communication and activation, as well as more traditional ways of retail activations and marketing on site. Communication is driven to focus on the key positioning of the brands and the well-defined target consumers. On the other hand, Harveys is marketed internationally adapting the range of products to the characteristics of each national market, using a combination of digital and traditional marketing approaches, focusing on the different core positioning of each range, that have specific target consumers.

#### Sales and Distribution Network

The Company has a broad sales and distribution network which is one of its key strengths that will continue to drive its future growth. It has a distribution network of 25 sales offices across the Philippines, which supply national and regional customers, hypermarkets, supermarkets, wholesalers, traders, grocery outlets, convenient stores, and local neighborhood small sari-sari, stores. It employs a sales force of more than 1,000 sales personnel and has a direct delivery service for over 125,000 accounts (more than 110,000 of which consist of sari-sari stores and 2,500 on-premise accounts) with a fleet of more than more than 530 direct sales vehicles. It uses direct sales vehicles such as cash vans to cover sari-sari stores across the country. Cash vans sell the brands directly to these small retailers on a cash-only basis, where the average transaction is for two cases.

The Company believes that the day-to-day interaction its sales team has with its trade partners is essential to maintaining product availability as well as access to its consumers. Standard sales terms include a credit period of 30 days before a buyer is required to pay for the Company's products.

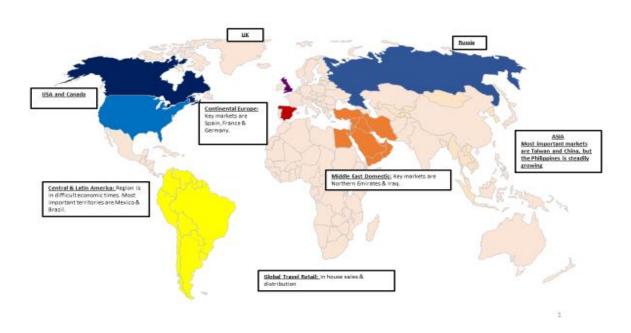
The Company has a standard volume-based pricing model that is applied evenly across all customer segments and discounts are offered on large volume transactions.

The WMG business has a strong, international Route to Market. In UK, a dedicated sales team covers all trade channels and customers. It also has a dedicated Global Travel Retail team which manages its brands in a channel that is critical for single malt whisky equity building and sales. In other markets Whyte and Mackay has established a network of distribution partners that represent the brands in each territory. The goal is to develop long term partnerships with a strong local distributor in every markets, with selection based on strength and commitment in the channels offering the greatest opportunity in each market. In 2016, Whyte and Mackay appointed E&J Gallo as their exclusive importer into the USA for certain key brands

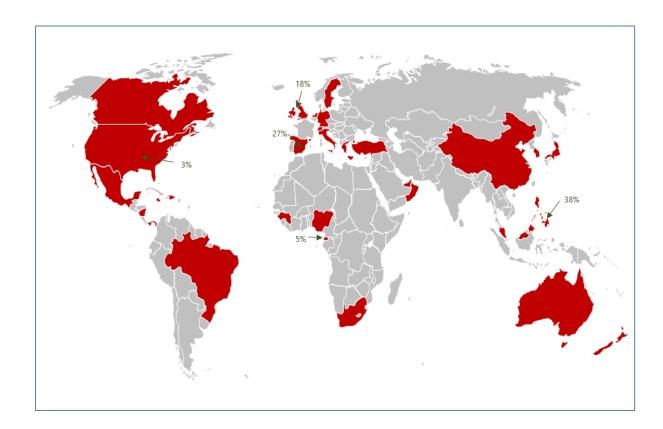
The Dalmore opened its first permanent flagship store in the Philippines in Uptown Bonifacio, an exclusive retail store that houses some of the rarest and most expensive whisky collection in the Philippines. The Keeper's Den, a by-invite only lounge within the store, is also open to its VVIPs to enjoy their Dalmore bottles along with their guests.

Bodegas Fundador partners with the best player in the distribution market, having long term agreements with country and region wine and spirit distributors in place. In 2016, EDI took over the distribution of Fundador in the Philippines, while Whyte and Mackay took over the distribution in UK and Canada. This combination assures a deep sell out market presence around the world.

Below map shows WMG global reach.:



The areas in red below shows the markets where Bodegas Fundador is present:



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## **COMPETITION**

The Company competes primarily against established Philippine spirits companies that produce and distribute brandy and other spirits to the domestic market.

The main competitors in the Philippine broad distilled spirits market mainly comprise of Ginebra San Miguel, Inc. (GSMI) and Tanduay Distillers, Inc. (TDI). The Company also competes against imported labels. With respect to flavored vodka, gin and other alcohol products, it primarily competes with other local vodka and gin companies that also produce ready-to-serve alcoholic beverages as well as imported labels. The whisky segment in the Philippines is not well tapped at present, and the Company aims to revive this segment.

The principal competitive factors with respect to the Company's products include brand equity, product range and quality, price, ability to source raw materials, distribution capabilities and responsiveness to consumer preferences, with varying emphasis on these factors depending on the market and the product. The Company believes it has a track record of proven strength on these areas.

The Company believes that its products are strongly positioned within their respective markets, as measured by market share and brand recognition. Emperador Brandy accounted for 91% share of the Philippine brandy market in terms of sales volume, according to AC Nielsen Retail Audit. The Company believes its 'Emperador' brand is a status brand in the Philippines, and is associated with a certain level of success and sophistication that its potential customers aspire to. The Company believes that its range of well-established and highly recognized brands present significant barriers to new competitors, and are particularly important to its ability to both attract and maintain consumers.

WMG, on the other hand, competes in the UK market and internationally Competitors use brand strength together with price and product range to compete. The major Scotch whisky brand owners are Diageo, Pernod Ricard, William Grant and Bacardi who are all materially larger than WMG. WMG can compete as they have differentiated brands in a fragmented Malt whisky market and their Blended Scotch brands are competitively priced. WMG management monitors market prices on an on-going basis and takes steps to safeguard the overall competitive position.

Fundador brands face competes in the Spanish market and internationally in the brandy and sherry businesses, among which are Osborne and Torres. The management monitors the market and the strategies of the competitors to safeguard the overall competitive position.

#### **SOURCES AND AVAILABILITY OF RAW MATERIALS**

The principal raw materials for the manufacture of the alcoholic beverage products are distilled neutral spirit, brandy distillates, grain and malt whiskies, and water. It also requires a regular supply of glass bottles and packaging materials. It can also source raw materials from subsidiaries and third-party suppliers. All of the water for blending is sourced from two deep wells located in the Santa Rosa, Laguna manufacturing facility. The facilities in Laguna are located on top of one of the best fresh water supplies in the Philippines. There is also a filtration system for the water it uses at its Laguna facilities.

EDI sources its bottles from AWGI, which produces a majority of the new glass bottles; and the rest are imported. EDI also reuses returned bottles. AWGI canvasses suppliers twice a year to seek the most competitive prices for its raw materials. While terms for different suppliers vary, AWGI generally orders raw materials to meet its projected supply requirements for one year and prices are subject to review on a quarterly basis. For imported raw materials, new purchase orders for supplies are generally sought two months prior to the expiration of existing purchase orders. For raw materials sourced in the Philippines, orders are finalized one month before existing orders terminate. At least three suppliers are maintained for major raw materials. In addition, major raw materials' suppliers typically maintain a warehouse in close proximity to the AWGI plant to cover possible delays in

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shipments and to prevent delivery interruptions. AWGI also maintains its own inventory of raw materials to prevent interruptions to production.

EDI sources final packing material such as carton boxes and closures from at least three different suppliers.

The Company has not experienced and does not anticipate any significant difficulty in obtaining adequate supplies of raw materials and dry goods at satisfactory prices under its supply arrangements. AWGI doubled its production capacity in the fourth quarter of 2012 and is able to manufacture enough glass bottles to meet the Company's requirements. The Company believes that AWGI has not had, and does not expect to have, difficulty sourcing glass bottles on behalf of the Company from third party suppliers, as required.

Whyte and Mackay and Bodegas Fundador have long-term relationships with their suppliers to meet the current business requirements. Pricing agreements are in place with all suppliers.

#### **DEPENDENCE ON A SINGLE OR FEW CUSTOMERS**

The Company is not dependent upon a single customer or a few customers, the loss of any or more of which would have a material adverse effect on the Company and its subsidiaries taken as a whole. There is also no single customer that accounts for, or based upon existing orders will account for, more than 10% of the total Group sales taken as a whole.

## TRANSACTIONS WITH AND/OR DEPENDENCE ON RELATED PARTIES

The Group has transactions with related parties such as AGI, subsidiaries, key management and other related parties under common ownership. These transactions generally comprise:

- Purchase of raw materials EDI imports raw materials through Andresons Global, Inc., a company beneficially owned by the Tan family. Starting in 2014, EDI also imports from Alcoholera dela Mancha Vinicola, SL, a wholly owned subsidiary of BLC. These purchases are typically payable within 30 days.
- · Operating Leases
  - EDI has a lease contract with its wholly-owned subsidiary Tradewind Estates, Inc. (TEI) covering certain manufacturing facilities including, among others, a production building, storage tanks for raw materials and a water treatment area. Under the lease agreement, TEI also provides skilled workers to operate and maintain the leased machineries and equipment. EDI paid TEI a refundable security deposit.
  - EDI and AWGI lease their head office spaces from Megaworld Corporation. EDI paid Megaworld a refundable security deposit.
  - EDI's subsidiary, AWGI, leases the glass manufacturing plant from AGI.
  - EDI leases out its distillery plants to Progreen.
- Management services EDI has management contract with TEI, while Progreen has a management contract with Condis in relation to the operation, management and maintenance of their respective distillery and bottling plants.
- Sale of finished goods These sales are done arms' length in the normal course of business and settled through cash within three to six months.

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· Advances - EDI made advances to officers and employees as well as to related parties. These advances are generally non-interest bearing, unsecured, and payable upon demand in cash. It also made interest-bearing advances to two related parties in 2014 which had been fully paid in 2016.

For a more detailed discussion of related party transactions concerning the Group, see Note 22 to the Company's audited consolidated financial statements filed with this report.

#### INTELLECTUAL PROPERTY

EDI owns registered trademarks, which are of material importance to the success of its business since they have the effect of developing brand identification and maintaining consumer loyalty. EDI's principal trademark is 'Emperador', which it purchased from Condis in 2007, in addition to associated patents, copyrights and goodwill and bottle designs for its brandy products. Its trademark for 'Emperador' has a fresh period of ten years expiring in 2025 after its renewal in 2015 with the Philippine Intellectual Property Office ("Philippine IPO"). It also registered the trademark for 'Generoso' and the trademark for its 'The BaR' flavored alcoholic beverage products in 2006 and 2008, respectively, while the trademark for 'Emperador Deluxe' was registered with the Philippine IPO in 2015 for a period of ten years. The new Andy Player trademark is registered in 2015 for a period of ten years.

EDI trademarks for its brands, Emperador brandy, Andy Player, The Bar and Zabana, are also registered in more than 30 countries, among which, the European Union, USA, Canada, Australia, Japan, Vietnam, Taiwan, Hong Kong, Indonesia, Laos, Cambodia, and Myanmar.

The existing trademarks for Pik-Nik products are licensed to EDI in the Philippines, for 10-to 20-year periods. The trademark licenses are renewable thereafter.

Whyte and Mackay owns approximately 700 trademarks worldwide, which includes trademarks for its products: The Dalmore, Isle of Jura, and Whyte & Mackay. It also has trademark licenses for Vladivar, Glayva, Claymore, John Barr and Cluny brands. Bodegas Fundador owns more than 900 trademarks worldwide, for its brands: Fundador, Tres Cepas, Terry Centenario and Harveys. Trademarks are typically renewed on a 10 to 20-year cycle.

On January 19, 2017, the Company's indirect subsidiary, CBSP acquired trademarks of well-known brands San Patricio, a dry Fino Sherry, and Espléndido brandy. In September 2017, DBLC acquired trademarks in two main geographies, Mexico and Spain. Registered in Mexico are trademarks for brandies Presidente, Don Pedro and Azteca de Oro, wines and canes in Mexico and brandies in USA; and in Spain are trademarks for brandies Brandy Domecq and Don Pedro in Brazil and Colombia and sherry wine in Benelux.

#### REGULATORY AND ENVIRONMENTAL MATTERS

Philippine local government legislations require a license to sell alcoholic beverages and prohibit the sale of alcoholic beverages to person under 18 years of age or within a certain distance from schools and churches. However, advertising and marketing of alcoholic beverages are largely unregulated in the Philippines, except that minors are not allowed to be employed for commercials or advertisements promoting alcoholic beverages.

In addition, approvals from the FDA are required before the Company can manufacture a new product. In addition, all new products must be registered with the BIR prior to production.

The Company is in compliance, and not aware of any material deviation, with all applicable regulatory, environmental, health and safety regulations. All the products are registered and approved by FDA. The Company monitors compliance of all stages of its production process with pertinent hygiene practices to ensure the high quality of its finished products.

WMG has an environmental policy which commits it to ensure that its activities are conducted in ways which comply with the law and, so far as is reasonably and commercially practicable, do not harm the environment. Its five distilleries and associated warehouses are extensively regulated under Customs and Excise licenses and regulations, Environmental Agency regulations on water abstractions, effluent discharges, air emissions and Health and Safety legislation.

Whyte and Mackay is in compliance, and not aware of any material deviation, with all applicable regulatory, environmental, health and safety regulations.

Bodegas Fundador is aware that its raw materials come from nature and its processes can result in environmental impacts on soil, water and air. Its activities would not be feasible without the support of the environment in which it operates and therefore consider it necessary to preserve the environment for its business to be viable long term. By that, it is its main interest to take care and respect the environment as one of the pillars of its business culture.

Bodegas Fundador builds this business culture in systems of management that constitute the unifying axis from which it articulates a process of continuous improvement in key business aspects: the safety and health of employees, with the standard OHSAS18000, quality of products with the standard ISO9001, and the environment with the standard ISO14001, accumulating more than 15 years of experience in these standards.

Knowing the increasingly competitive and changing environment, and always looking for excellence, Bodegas Fundador decided in 2008 to go a step further, being certified under the framework of three of the more demanding standards that currently exist in the field of food safety: BRC, IFS and FSSC22000. These standards constitute an endorsement to consumers that its products are made under strict controls of quality that guarantee their safety. In 2011, Bodegas Fundador began the implementation of its own Lean Manufacturing program, under the umbrella of the TRACC methodology. It was incorporated into Bodegas Fundador operations, a model of management born in Japanese automation industry, whose results have been such that the model has finished transcending the barriers of this industry to other sectors of activity with equally successful outcome. Through the implementation of Lean Manufacturing program, it gets continuous and sustainable improvement in (among others) aspects such as safety and health, quality, the environment, the commitment of employees, team work or the efficiency of the processes, which synergize with other management systems mentioned above.

Here are the significant applicable laws and regulations, to all of which the Group is compliant.

## Foods, Drugs and Devices, and Cosmetics Act

Republic Act No. 3720 ("R.A. No. 3720"), known as the "Food, Drugs and Devices and Cosmetics Act," was passed into law on June 22, 1963. Executive Order 175 later amended the title of the law to read, "An Act To Ensure the Safety and Purity of Foods and Cosmetics, and the Purity, Safety, Efficacy and Quality of Drugs and Devices Being Made Available to the Public, Vesting the Bureau of Food and Drugs with Authority to Administer and Enforce the Laws Pertaining thereto, and for Other Purposes." R.A. No. 3720 was further amended in 2009 by R.A. No. 9711 or "The Food and Drug Administration Act of 2009." R.A. No. 3720 was enacted as part of the government's policy of ensuring that safe and good quality of food is available to the people of the Philippines and to regulate the production, sale and trade of food in such a way as to protect the health of the citizens. R.A. No. 3720, as amended, defines "food" as any processed substance which is intended for human consumption and includes drink for man, beverages, chewing gum and any substances which have been used as an ingredient in the manufacture, preparation or treatment of food. Due to the nature of the business and operations of EDI, it is required to obtain a license from the FDA.

R.A. No. 3720 covers both locally manufactured and imported products and establishes standards as well as quality measures for food. A comprehensive enforcement framework was set up, which is deemed as necessary to ensure a pure and safe supply of food in the country. The commission of any of the prohibited acts stated can result in imprisonment and/or a fine, in the sole discretion of the courts. Furthermore, any article of food, drug, device or cosmetic that is adulterated or misbranded when introduced into the domestic commerce may be seized and held in custody pending

proceedings, without a hearing or court order, when the Director General of the FDA has reasonable cause to believe from facts found by him or any officer or employee of the FDA that such health products may cause injury or prejudice to the consuming public.

For purposes of enforcement of R.A. No. 3720 officers or employees duly designated by the Secretary of Health, upon presenting appropriate credentials to the owner, operator, or agent in charge, are authorized (1) to enter, at reasonable hours, any factory, warehouse, or establishment in which food, drugs, devices or cosmetics are manufactured, processed, packed, or held, for introduction into domestic commerce; and (2) to inspect, in a reasonable manner, such factory, warehouse, establishment, or vehicle and all pertinent equipment, finished or unfinished materials, containers, and labelling therein. The Secretary of Health may cause to be disseminated information regarding food, drugs, devices, or cosmetics in situations involving, in the opinion of the Secretary of Health, imminent danger to health, or gross deception of the consumer. The Secretary of Health shall not be prohibited from collecting, reporting and illustrating the results of investigations of the Department of Health ("DOH").

## Laguna Lake Development Authority Clearance

Republic Act No. 4850 as amended, created the Laguna Lake Development Authority ("LLDA") in order to promote and accelerate the balanced growth of the Laguna de Bay Region, with due regard for environmental management and control, preservation and preservation of the quality of human life and ecological systems, and the prevention of undue ecological disturbances, deterioration and pollution.

The LLDA is an attached agency of the Department of Environment and Natural Resources ("DENR") mandated to manage and protect an environmentally critical area which is the Laguna de Bay Region. It is empowered to pass upon and approve or disapprove all plans, programs, and projects proposed by local government offices or agencies within the region, public corporations, and private persons or enterprises where such plans, programs, and projects are related to the development of the region. The Company is engaged in industrial and manufacturing activities which are prescribed developmental activities mandated to secure an LLDA clearance.

The LLDA clearance is issued upon submission of an application and the supporting financial documents. An administrative fine is imposed on establishments operating, developing, or constructing without the necessary LLDA clearance. Any and all proposed, on-going, or completed expansion inconsistent with the previously issued LLDA clearance of an established must be covered by a new LLDA clearance. The change of name or ownership requires an establishment to apply for an amendment of the previously issued LLDA clearance.

#### Discharge Permit

LLDA Board Resolution No. 33, series of 1996 requires all development projects, installations, and activities that discharge liquid waste or regulated effluents into and pose a threat to the environment of the Laguna de Bay Region, to obtain a Discharge Permit from the LLDA. The Discharge Permit authorizes the owner or operator to discharge wastewater, provided the permit specifies the quantity and quality of effluent that the facility is allowed to discharge into a particular body of water in compliance with schedule and monitoring requirements.

The following activities, projects, or installations are exempt from securing the Discharge Permit:

- Single residential buildings and similar human occupancy structures that have twelve cubic 1) meters per day or less in total domestic sewage generation;
- 2) Dry industrial establishment that generates twelve cubic meters or less of total domestic sewage per day or with maximum of 212 workers and with septic tanks; and
- 3) Industrial or commercial establishment interconnected to central wastewater or sewage treatment plant or facility.

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If the LLDA finds upon inspection that an activity, project, or installation is exempt from securing a Discharge Permit, it issues a letter acknowledging the exemption with a proviso that the exemption is without prejudice to subjecting the activity to regular monitoring.

## **Environmental Compliance Certificate**

Development projects that are classified by law as environmentally critical or projects within statutorily defined environmentally critical areas are required to obtain an Environmental Compliance Certificate ("ECC") prior to commencement. The DENR, through its regional offices or through the Environment Management Bureau, determines whether a project is environmentally critical or located in an environmentally critical area. As a requisite for the issuance of an ECC, an environmentally critical project is required to submit an Environmental Impact Statement ("EIS") to the EMB while a project in an environmentally critical area is generally required to submit an Initial Environmental Examination ("IEE") to the proper DENR regional office. In case of an environmentally critical project within an environmentally critical area, an EIS is required.

The EIS refers to both the document and the study of a project's environmental impact, including a discussion of the direct and indirect consequences to human welfare and ecological as well as environmental integrity. The IEE refers to the document and the study describing the environmental impact, including mitigation and enhancement measures, for projects in environmentally critical areas.

While the EIS or an IEE may vary from project to project, as a minimum, it contains all relevant information regarding the projects' environmental effects. The entire process of organization, administration and assessment of the effects of any project on the quality of the physical, biological and socio-economic environment as well as the design of appropriate preventive, mitigating and enhancement measures is known as the EIS System. The EIS System successfully culminates in the issuance of an ECC. The issuance of an ECC is a Government certification, indicating that the proposed project or undertaking will not cause a significant negative environmental impact; that the proponent has complied with all the requirements of the EIS System and that the proponent is committed to implement its approved Environmental Management Plan in the EIS or, if an IEE was required, that it shall comply with the mitigation measures provided therein.

Project proponents that prepare an EIS are required to establish an Environmental Guarantee Fund ("EGF") when the ECC is issued to projects determined by the DENR to pose a significant public risk to life, health, property and the environment or where the project requires rehabilitation or restoration. The EGF is intended to answer for damages caused by such a project as well as any rehabilitation and restoration measures. Project proponents that prepare an EIS are mandated to include a commitment to establish an Environmental Monitoring Fund ("EMF") when an ECC is eventually issued. The EMF shall be used to support the activities of a multi-partite monitoring team which will be organized to monitor compliance with the ECC and applicable laws, rules and regulations.

Aside from the EIS and IEE, engineering, geological and geo-hazard assessments are also required for ECC applications covering subdivisions, housing and other development and infrastructure projects.

The Company incurs expenses for the purposes of complying with environmental laws that consist primarily of payments for Government regulatory fees. Such fees are standard in the industry and are minimal.

## **Philippine Competition Act**

Republic Act No. 10667, otherwise known as the "Philippine Competition Act" was passed into law on July 21, 2015. RA 10667 was enacted to attain a more equitable distribution of opportunities, income and wealth by enhancing economic efficiency; promoting free and fair competition in trade, industry and all commercial economic activities; preventing economic concentration and penalizing all forms of anti-competitive agreements. The law shall be applicable to any person or entity engaged in any trade, industry or commercial economic activity in the Philippines. Moreover, the law shall likewise

apply to international trade activities which have direct, substantial and reasonably foreseeable effects on the trade, industry or commerce in the Philippines.

On March 21, 2016, the Implementing Rules and Regulations ("IRR") of RA 10667 was issued to set forth the guidelines for the implementation of the said law. The IRR reiterated the acts prohibited under RA 10667, which include participation in anti-competitive agreements and abuse of dominant position; and provided for the details thereof. Under the IRR, engaging in agreements which have the object or effect of substantially preventing, restricting or lessening competition are prohibited. Entities that occupy the dominant position in its industry are likewise prohibited from abusing its position by committing the following acts, among others: setting discriminatory prices, imposing barriers to entry and limiting production, markets or technical development to the prejudice of the customers.

EMP, as a leading player in the Philippine alcohol industry, takes into account the provisions of RA 10667 and ensures that its business decisions and operations are within the parameters set forth by the Philippine Competition Act and that its business objectives are aligned with the constitutional goals for the national economy.

## Data Privacy Act

The Philippine Government enacted the Republic Act No. 10173 (RA 10173) or the "Data Privacy Act" in 2012 to protect personal information in the information and communications systems in both the government and private sectors. It aims to protect the right to privacy while promoting free flow of information for growth and innovation. This law is intended to provide parameters for the collection, processing, retention and disposal of personal data. The law also provided for the creation of the National Privacy Commission (NPC), the government agency mandated to administer and implement RA 10173 and to monitor and ensure the country's compliance with the international standards of data protection. In September 9, 2016, the Implementing Rules and Regulations (IRR) for RA 10173 was issued.

Personal data refers to both personal information and sensitive personal information. Personal information refers to any information that can identify or ascertain the identity of an individual, including name and image of the individual. Sensitive personal information refers to information which has material impact on the well-being of the individual, including personal information about an individual's race, ethnic origin, marital status, age, color, religious and political affiliations, health, education, genetic, sexual life, information related to any court proceeding involving the individual, information issued by the government agencies peculiar to the individual and other information which may be specifically established by a law to be classified.

Individuals whose personal data are being collected, processed and retained are referred to as data subjects. RA 10173 provides that the rights of the data subjects which includes the right to be informed, to object, to access, to rectification, to erasure or blocking, to data portability, to damages; should be upheld at all times. The law mandates that processing of personal data should, in all cases, adhere to the general data privacy principles of transparency, legitimate purpose and proportionality. Violation of the provisions of the law is subject to civil and criminal penalties, which may range from P500,000.00 to P5,000,000.00 in fines and eighteen months to six years imprisonment term.

The Company is already compliant with RA 10173. It published its privacy policy and has implemented the necessary security measures to ensure the protection of the personal data that it is collecting and processing from its various stakeholders. Moreover, it is continuously working internally to monitor its compliance with RA 10173 and the rules, regulations and issuances of the NPC.

### Philippine Excise Tax Law

The Company's alcohol products are subject to excise taxes which are currently substantially pass on to consumers and form part of the sales prices.

#### R.A. No. 10351

Excise taxes apply to alcohol products such as distilled spirits, wines and fermented liquors, which are manufactured or produced in the Philippines for domestic sales or consumption or for any other disposition, including imported items. The excise tax imposed by law is in addition to Value Added Tax.

Spirits or distilled spirits are substances known as ethyl alcohol, ethanol or spirits of wine, including all dilutions, purifications and mixtures thereof, from whatever source, by whatever process produced, and includes whisky, brandy, rum, gin and vodka, and other similar products or mixtures. Proof spirits are liquors containing one-half of their volume of alcohol with a specific gravity of 0.7939 at 15°C. A proof liter is a liter of proof spirits.

- 1. Pursuant to R.A. No. 10351, excise taxes on distilled spirits shall be levied, assessed and collected as follows:
- 2. Effective on January 1, 2013:
  - An ad valorem tax equivalent to 15.0% of the net retail price (excluding the excise tax and VAT) per proof; and
  - o In addition to the ad valorem tax, a specific tax of P20.00 per proof liter.
- 3. Effective on January 1, 2015:
  - An ad valorem tax equivalent to 20.0% of the net retail price (excluding the excise tax and VAT) per proof; and
  - o In addition to the ad valorem tax, a specific tax of P20.00 per proof liter.
- 4. Effective January 1, 2016, the specific tax rate of ₽20.00 shall be increased by 4.0% every year thereafter, while the ad valorem tax shall remain the same.
- 5. Medicinal preparations, flavoring extracts, and all other preparations, except toilet preparations, of which, excluding water, distilled spirits form the chief ingredient, are subject to the same tax as the chief ingredient.

The tax is proportionally increased for any strength of the spirits, and the tax attaches to this substance as soon as it is in existence as such, whether it be subsequently separated as pure or impure spirits, or transformed into any other substance either in the process of original production or by any subsequent process.

The net retail price shall be determined by the BIR through a price survey under oath. Revenue Memorandum Circular ("RMC") No. 90-2012 issued on December 27, 2012, provides for the initial classification, effective January 1, 2013, of distilled spirits, based on the 2010 price survey conducted by the BIR. Distilled spirits introduced in the domestic market after the effectivity of R.A. No. 10351 are initially taxed at suggested net retail price.

The suggested net retail price means the net retail price at which locally manufactured or imported distilled spirits are intended by the manufacturer or importer to be sold in major supermarkets or retail outlets in Metro Manila for those marketed nationwide, and in other regions, for those with regional markets. At the end of three months from the product launch, the BIR will validate the suggested net retail price of the new brand against the net retail price and determine the correct tax on a newly introduced distilled spirits. After the end of nine months from such validation, the BIR shall revalidate the initially validated net retail price against the net retail price as of the time of revalidation in order to finally determine the correct tax on a newly introduced distilled spirits.

Understatement of the suggested net retail price by as much as 15.0% of the actual net retail price results in the manufacturer's liability for additional excise taxes equivalent to the tax due and the difference between the understated suggested net retail price and the actual net retail price.

Manufacturers and importers of distilled spirits, within 30 days from the effectivity of R.A. No. 10351 and within the first five days of every third month thereafter, submit to the BIR a sworn statement of the volume of sales for each particular brand of distilled spirits sold at his establishment for the three-month period immediately preceding.

Any manufacturer or importer who misdeclares or misrepresents in the sworn statement any pertinent data or information shall, upon final findings by the BIR that the violation was committed, be penalized by a summary cancellation or withdrawal of the permit to engage in business as a manufacturer or importer of distilled spirits. Any corporation, association or partnership liable for any of the acts or omissions in violation of the provision on excise tax for distilled spirits under R.A. No. 10351 will be fined treble the amount of deficiency taxes, surcharges and interest which may be assessed. Any person liable for, or who wilfully aids or abets a personally liable for, any of the acts or omissions prohibited under the excise tax laws will be criminally liable and penalized under the National Internal Revenue Code of 1997, as amended (the "Philippine Tax Code"). Nonnationals will be deported immediately after serving the sentence.

#### Philippine BIR Issuances

To implement R.A. No. 10351, the BIR issued Revenue Regulation ("RR") No. 17-2012 on December 26, 2012. Among others, RR No. 17-2012 provides that for purposes of tax classification, alcohol or tobacco products, whether imported or domestically manufactured in the Philippines, shall be taxed according to their individual brand name (whether or not with prefix or suffix), color and/or design of label (such as logo, font, picturegram, and the like), manner and/or form of packaging or size of container of the product. RR No. 17-2012 also provides that all cigarettes whether packed by hand or packed by machine shall only be packed in twenties (20s), and through other packaging combinations which shall result to not more than 20 sticks of cigarettes: provided, that, in case of cigarettes packed in not more than 20 sticks, whether in five sticks, 10 sticks and other packaging combinations below 20 sticks, the net retail price of each individual package of 5s, 10s, etc. shall be the basis of imposing the tax rate prescribed under R.A. No. 10351.

The BIR also issued RMC No. 3-2013 on January 9, 2013, which clarified that "ethyl alcohol, ethanol, or spirits of wine, including all dilutions, purifications and mixtures thereof" were separate and distinct distilled spirits from "whisky, brandy, rum, gin and vodka." Consequently, both groups of distilled spirits should be subject to separate and distinct excise taxes. However, on February 15, 2013, the BIR issued RMC No. 18-2013, which amended RMC No. 3-2013 insofar as ethyl alcohol is concerned. RMC 18-2013 provides as follows:

The importation of ethyl alcohol or ethanol intended for re-sale or for the manufacture of compounded liquors shall be subject to excise tax unless the importer thereof is a holder of a Permit to Operate as importer of ethyl alcohol or ethanol or as a manufacturer of compounded liquors, as the case may be, duly issued by the BIR and has posted a surety bond, in addition to the importer's bond prescribed under Section 160 of the Philippine Tax Code;

In case of domestic sale of ethyl alcohol or ethanol by duly registered manufacturers thereof, otherwise known as distilleries, the sale and delivery of ethyl alcohol or ethanol directly to manufacturers of compounded liquors shall be subject to excise tax, unless a surety bond shall be posted by the distillery, in addition to the manufacturer's bond prescribed under Section 160 of the Philippine Tax Code. Moreover, the sale and delivery of ethyl alcohol or ethanol without the payment of the excise tax to be used as raw material in the manufacture of compounded liquors shall not be allowed unless the buyer thereof is a holder of a Permit to Operate as manufacturer of compounded liquors duly issued by the BIR:

The removal of ethyl alcohol or ethanol from distilleries for purposes of rectification shall be conditionally tax-exempt and the excise tax due on the rectified alcohol shall be paid by the rectifier pursuant to the provisions of Section 137 of the Philippine Tax Code and its implementing rules and regulations. In case the rectifier shall remove and deliver the rectified alcohol to manufacturers of

compounded liquors, such removal shall not be subject to excise tax provided that a surety bond in an amount similar to that provided for distilleries shall have been posted by the rectifier;

The duly registered importer of ethyl alcohol or ethanol intended for resale shall be liable to the excise tax on sale and delivery thereof to persons or entity other than to manufacturers of compounded liquors;

All existing manufacturers of compounded liquors are now liable to pay the excise tax on every removal of compounded liquors from its place of production pursuant to R.A. No. 10351, and are required to post an initial manufacturer's bond prescribed under Section 160 of the Philippine Tax Code equivalent to the excise due on the total volume of compounded liquors that have been actually removed from the place of production in the immediately previous year of operation;

With respect to the tolling, bottling and other sub-contracting agreements prescribed under Section 21 of R.R. No. 03-2006, the owner of the alcohol products shall be the person liable to pay the excise tax before removal thereof from the place of production of the toller or sub-contractor; and

The excise tax that has already been paid on ethyl alcohol or ethanol pursuant to RMC No. 3-2013 shall not be entitled to tax credit/refund or shall not be deducted from the total excise tax due on compounded liquors.

#### **Biofuels Act of 2006**

In 2007, the Philippine enacted Republic Act No. 9367, entitled "An Act to Direct the Use of Biofuels, Establishing for this Purpose, The Biofuel Program, Appropriating Funds Therefor, and For Other Purposes", otherwise known as the Biofuels Act of 2006, which provides for the mandatory use of biofuels. RA 9367 mandates that there shall be a minimum 1% biodiesel blend and 5% bioethanol blend by volume in all diesel and gasoline fuels, being distributed and sold in the country, provided that the biodiesel and bioethanol blends conform to the standards set forth under the Philippine National Standards. In order to encourage investments in the biofuels industry, the government, in addition to applicable incentives and benefits under the existing laws, rules and regulations, provided for an incentive scheme which includes 0% specific tax on local and imported biofuels component per liter of volume, VAT exemption on the sale of raw material used in the production of biofuels, exemption from wastewater charges for water effluents for the production of biofuels and potential financial assistance from government financial institutions.

At present, the government, through the Sugar Regulatory Administration, Department of Energy, Bureau of Internal Revenue and Bureau of Customs, is working hand in hand with the private sector to further develop the biofuels industry, with the vision of producing enough biofuels for local and international distribution.

## Scotch Whisky Regulations 2009

The Scotch Whisky Regulations 2009 ("SWR") came into force on November 23, 2009, replacing the Scotch Whisky Act 1988 and the Scotch Whisky Order 1990. Whereas the previous legislation had onlygoverned the way in which Scotch Whisky must be produced, the SWR also set out rules on how Scotch Whiskies must be labelled, packaged and advertised, as well as requiring Single Malt Scotch Whisky to be bottled in Scotland, labelled for retail sale, from November 23, 2012. The SWR make clear that Scotch Whisky must be wholly matured in Scotland. They also require that all maturation must take place in an excise warehouse or in another permitted place regulated by Her Majesty's Revenue and Customs ("HMRC").

Regulation 3(2) defines five categories of Scotch Whisky. The relevant category description must appear clearly and prominently on every bottle of Scotch Whisky sold.

1. Single Malt Scotch Whisky – A Scotch Whisky distilled at a single distillery (i) from water and malted barley without the addition of any other cereals, and (ii) by batch distillation in pot stills. From 23 November 2012, Single Malt Scotch Whisky must be bottled in Scotland.

- 2. Single Grain Scotch Whisky A Scotch Whisky distilled at a single distillery (i) from water and malted barley with or without whole grains of other malted or unmalted cereals, and (ii) which does not comply with the definition of Single Malt Scotch Whisky.
- 3. Blended Scotch Whisky A blend of one or more Single Malt Scotch Whiskies with one or more Single Grain Scotch Whiskies.
- 4. Blended Malt Scotch Whisky A blend of Single Malt Scotch Whiskies, which have been distilled at more than one distillery.
- 5. Blended Grain Scotch Whisky A blend of Single Grain Scotch Whiskies, which have been distilled at more than one distillery.

SWR provided added legal protection for the traditional regional names with Scotch Whisky production, ie 'Highland', 'Lowland', 'Speyside', 'Campbeltown', and 'Islay'. These names can only appear on whiskies wholly distilled in those regions. A distillery name must not be used as a brand name on any Scotch Whisky which has not been wholly distilled in the named distillery. Labelling must not by any other means mislead consumers as to where the Scotch Whisky has been distilled.

SWR maintain the long standing rule on the use of age statements, i.e. the only age which may be stated is the age of the youngest Scotch Whisky in the product. When distillation or vintage year will be used, then only one year may be mentioned together with the year of bottling or age statement which must appear in the same field of vision as the year of distillation or vintage, and all of the whisky in the product must have been distilled in that vintage year.

## UK excise duty

Total duty and excise tax payment used to make up about 77% of the average price of a bottle of whisky. In the 2015 Budget excise duty was cut by 2%, the first cut in spirits duty in almost 20 years, and in the 2016 Budget excise duty was frozen. The Scottish Government has sought to implement a minimum price per unit of alcohol on product sold in Scotland, which would result in a significant increase in the cost of a bottle of blended Scotch whisky, especially at the value end of the market. On March 13, 2017, excise duty on spirits increased by nearly 4% or 36pence a bottle, which resulted in level of tax —excise duty and vat- on an average priced bottle of Scotch Whisky of about 80%. In November 2017, no further increase was made and duties on spirits were frozen. Yet, the Scotch Whisky Association repeats its call for a review of the alcohol duty system to deliver fairness for Scotch Whisky which is a unique UK product that needs to thrive after Brexit.

## Brandy de Jerez Regulations

The Regulation of the Specific Denomination "Brandy de Jerez" and its Regulating Council was approved by means of Ministerial Order dated June 13, 2005. This regulation contains the technical specifications relating to the production, ageing, packaging and labeling of Brandy de Jerez.

The technical specifications of the product are included in the Technical File of the Geographical Indication of Brandy de Jerez that was approved by the Regional Ministry of Agriculture and Fisheries via Order dated February 9, 2015, that went into force on February 20, 2015. This regulation contains the specifications of the product, compliance with which, must be verified to enable use of the protected name. The Geographic Indication "Brandy de Jerez" is protected in the European Union, in accordance with its registration as a protected geographical indication, as per regulation (EU) no. 110/2008 relating to the definition, description, presentation, labelling and protection of the geographic indication of spirit drinks.

In order to be considered a Brandy de Jerez, it must be made according to the methods set down by the Regulating Council. The area of production and ageing of Brandy de Jerez must be exclusively within the Sherry triangle, which is defined by the boundaries of Jerez dela Frontera, Sanlucar de Barrameda and El Puerto de Santa Maria, and bottling must be carried out exclusively in the wineries

- 30 17-A

that are registered and authorized by the Regulating Council. Its production process is based on the solera system (suelo or floor) in oak butts previously seasoned with sherry. Different types of sherry give the brandy a different flavor. The traditional ageing system of criaderas (nurseries) and soleras (suelo or floor) must be used.

In Jerez, it is possible to use wine spirits of a higher degree of alcoholic content provided that the distillate or holandas does not exceed a maximum of the 50% of the alcoholic content of the finished product. The holandas must always represent 50% minimum of the final brandy.

Brandy de Jerez can be classified into three categories as per its period of ageing:

- 1. Brandy de Jerez Solera ageing for more than six months expressed in UBEs (Basic Ageing
- 2. Brandy de Jerez Solera Reserva ageing for more than one year expressed in UBEs.
- 3. Brandy de Jerez Gran Reserva ageing for more than three years expressed in UBEs.

The development of Regulation (EU) 110/2008 in Spain by approval of the Spanish Royal Decree 164/2014 has authorized the traditional production methods of Brandies.

Labelling is regulated by Regulation (EU) no. 1169/2011.

## Spanish excise duty

Total duty and excise tax payment made up about 60% of the average price of a bottle of brandy (which are in the range of more than 36° alcoholic degrees). For Spirits (less than 36° alcoholic degrees), taxes represent about50% of the average price of a bottle. For Sherry Wines, we are in two ranges again, less than 15° alcoholic degrees on 20% of the final prices and higher on 23% of a final price of a bottle of Sherry Wine. These ratios were updated at the end of 2016 by the Spanish Government, at a 5% increase from 2015.

### RESEARCH AND DEVELOPMENT

EMP develops new products and regularly seeks to expand its existing product lines. EMP researches new processes and tests new equipment to maintain and improve the quality of its beverages. EDI has a research and development staff of approximately five people and also conducts extensive research and development for new products, line extensions for existing products and for improved production, quality control and packaging, as well as consumer preferences, habits and trends.

Likewise, WMG is committed to research and development activities in order to secure its position as one of the market leaders in the production, marketing and distribution of Scotch whisky, vodka, liqueurs and other alcoholic drinks.

Bodegas Fundador is deeply engaged on new product development worldwide succeeding in making its products adapt to specific market preferences.

The amounts spent on research and development activities in percentage to total revenues in each of the last three years are minimal.

#### **EMPLOYEES**

The following table sets out the full-time employees of the Company as of December 31, 2017.

Head Offices and Branches		
Executives	14	
Managers and Officers	143	
Supervisors and ranks	848	
Production		
Executives	2	
Managers and Officers	35	
Supervisors and ranks	676	
EDI Group		1,718
Whyte and Mackay		511
GES		265
TOTAL		2,494

The Group intends to hire additional employees if the present workforce becomes inadequate to handle operations.

AWGI has a renewed five-year collective bargaining agreement with its production employees covering the period up to January 20, 2020, while the economic provisions have been renegotiated before the end of the third year of the CBA's effectivity. The employees also agree to follow certain grievance procedures and to refrain from strikes during the term of the agreement.

Whyte and Mackay has recognition agreements with both UNITE and GMB trade unions and a 3 year wage agreement has recently been put in place.

Bodegas Fundador together with the rest of Jerez region companies has closed a Collective Wage Agreement with the trade union and employees board members last November 2016, which will be in force until 2020.

The Group gives full and fair consideration to the employment of disabled persons and women for suitable jobs, as well as their training, career development and promotion within the Group.

The Group has not experienced any disruptive labor disputes, strikes or threats of strikes, and management believes that the Group's relationship with its employees in general is satisfactory.

#### **RISKS ASSOCIATED WITH THE BUSINESS**

The Company's businesses may be disrupted by natural disasters and outbreaks of infectious diseases or fears of such occurrences in its business areas.

It is not possible to predict the extent to which the Company's various businesses in general will be affected by any of the above occurrences or fears that such occurrences will take place, and there can be no assurance that any disruption to its businesses will not be protracted or that property will not be damaged, or that they could not materially and adversely affect their business, financial condition and results of operations.

Whyte and Mackay have a substantial inventory of aged stocks which mature over periods of up to 60 years. The maturing inventory is stored in various locations across Scotland, and the loss through contamination, fire or other natural disaster of all or a portion of the stock could result in a significant reduction in supply of products and consequently consumer demand for these products would not be met, and turnover and profitability would be adversely affected.

This risk is mitigated by appropriate physical protection and by insurance coverage.

Demand for the Company's products may be adversely affected by changes in consumer preferences and tastes, product quality and reputation, or Company's reputation.

EDI currently sells the following brands of alcoholic beverages, Emperador Brandy, Emperador Light, Emperador Deluxe, Emperador Red, Emperador Hotshot, Andy Player Whisky, Andy Cola, Raffa, The Dalmore Scotch whisky, Jura Scotch whisky and Whyte & Mackay Scotch whisky, Fundador, Tres Cepas, Harveys Bristol Cream, Smirnoff Mule and The Bar beverages and cocktails. It also sells the special editions – Emperador Deluxe Special Reserve, Emperador Grand Supreme and Zabana Philippine Rum in its retail stores. While it has cornered the biggest chunk of the market, maintaining the competitive position depends on its continued ability to offer products that appeal to consumers. Consumer preferences may shift due to a variety of factors, including changes in demographic and social trends, leisure activity patterns and a downturn in economic conditions, which may reduce consumers' willingness to purchase premium branded products. The Company believes that its reputation for product quality is one of its principal competitive advantages and, as a result, any such damage to its reputation for quality could have a material adverse effect on the Company's business, financial condition and results of operation. In addition, concerns about health effects due to negative publicity regarding alcohol consumption, negative dietary effects, regulatory action or any litigation or customer complaints against companies in the industry may have an adverse effect on profitability.

Whyte and Mackay and Bodegas Fundador faces competition from several international companies as well as local and regional companies in the countries in which it operates. They can effectively compete as they have differentiated brands which consumers choose.

The prices of the Company's brandy products have increased, and may continue to increase, because of the Sin Tax Reform Law of 2012 which may result in decreased demand for, and sales of, its products.

EDI's products are subject to excise taxes levied on alcohol and tobacco producers by the Government. The applicable duty on alcohol products will increase gradually, increasing the price of spirits by a specific tax of £20.00 per proof liter, plus an ad valorem tax equivalent to 15.0% of the net retail price per proof and with varying levels for other alcoholic drinks including wine and beer. By January 1, 2015, the ad valorem tax is increased to 20.0% of the net retail price per proof while the specific tax of £20.00 per proof liter is maintained. In addition, to prevent excise tax erosion from inflation, rates will be further increased by 4.0% each year effective 2016 for distilled spirits and 2018 for beer. Presently, EDI passes these increasing tax payments to consumers by increasing the prices of its products. However, there can be no assurance that EDI will, in the future, continue to be able to raise the prices of its products and pass on to its customers higher excise taxes, which could result in lower sales volume or lower margin. Consequently, the Company's sales, result of operations and financial condition could be materially and adversely affected.

The Company's operating results may be adversely affected by increased costs or shortages of raw materials, packaging materials or labor.

The raw materials the Group use for the production of its beverage products are largely commodities that are subject to price volatility caused by changes in global and local supply and demand, weather conditions, agricultural uncertainty or governmental controls. If commodity price changes result in unexpected increases in raw materials cost or if the cost of packaging materials increase, the Group may not be able to increase its prices to offset these increased costs without suffering reduced volume, revenue and operating profit. The Group may be adversely affected by shortages of such raw materials or packaging materials. The Group mitigates this risk through effective supplier selection, procurement practices and effective monitoring of the commodity markets supplemented by making appropriate price increases wherever possible.

Similarly, the operating results could be adversely affected by labor or skill shortages or increased labor costs due to increased competition for employees, higher employee turnover or increased employee benefit costs. Success is dependent on the capability of its employees. There is no quarantee that the Group will continue to be able to recruit, retain and develop the capabilities that it

requires to deliver its strategy, for example in relation to sales, marketing and innovation capability within markets or in its senior management.

The Company is subject to risks associated with growing its business through acquisitions, such as a failure to successfully integrate any acquired entity and its assets.

Growth through acquisitions involves business risks, including unforeseen contingent risks or latent business liabilities that may only become apparent after the acquisition is finalized, unsuccessful integration and management of the acquired entity with the Company, failure to retain key personnel and risks relating to management of a larger business, including diversion of management's attention from other on-going business concerns. If the Company is unable to manage these risks successfully, its results of operations and financial condition could be adversely affected.

Water is critical to the Company's operations and any shortage or contamination of its water supply source would adversely affect its operations.

EDI sources its water requirements for its beverage production from two deep wells located in its facility. The water then undergoes treatment at its in-house water filtration facility to ensure water safety and suitability for beverage production. The Philippines has from time to time experienced drought conditions and may continue to experience drought, for example, caused by El Niño. If the Company experiences a shortage of water for any reason, including competition from other users, drought or contamination, its beverage production business could be materially and adversely affected.

The Company is effectively controlled by the Tan Family and depends on their continued services.

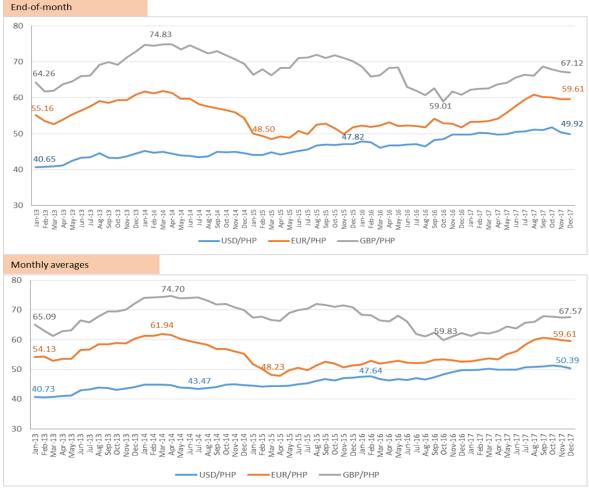
Through its direct interest in AGI, and in the companies that beneficially own shares in AGI and in AGI's subsidiaries, the Tan Family effectively controls the Company. Dr. Andrew Tan and his spouse, Mrs. Katherine Tan, both serve on AGI's and the Company's board of directors as Chairman and Treasurer, respectively. Their sons, Messrs. Kevin Andrew Tan and Kendrick Andrew Tan, are directors of EDI. These positions allow the Tan Family to control shareholder decisions and exercise significant control over board decisions in AGI and in each of its major subsidiaries such as the Company. They are also an integral part of the Company's success, and the expertise, experience and business relationships that would be lost should any such persons depart could be difficult to replace and may result in a decrease in the Company's operating efficiency and financial performance. The respective businesses or activities of other Tan Family-related companies currently do not compete with the Company's businesses or activities, but they may do so in the future.

Volatility in the value of the peso against relevant foreign currencies could adversely affect the Company's business.

Exposures to currency exchange rates arise from the Group's foreign-currency-denominated transactions at each entity level. The Group operates internationally and is particularly exposed to volatility of UK pound, Euro and US dollar.

The Group reports its consolidated financial statements in Philippine pesos (see Note 2.16 (b) to Consolidated Financial Statements). The translation differences arising from the translation of the foreign subsidiaries' financial statements into Philippine pesos are presented as other comprehensive income or loss and adjusted in Accumulated Translation Adjustments account in the Equity section. Such translation differences will be realized only, and reclassified to profit or loss, when the foreign subsidiaries are disposed of or sold. EMP, however, intends to keep those subsidiaries long-term and has no intention of liquidating any of them in the near future.

The table below shows the performance of the Philippine peso against the Sterling pound, Euro and the US dollar for the last 5 years:



Source: Bangko Sentral ng Pilipinas

Intervention in the currency markets as well as changes in demand for the peso could result in volatility in the value of the peso against other currencies.

### **RISKS MANAGEMENT AND BUSINESS STRATEGY**

Risks are integral part of business. Opportunity for advancement cannot be achieved without taking risks. This is why the Company and its subsidiaries adopted a policy whereby risks are identified before they cause significant trouble for the business. They carefully prepare structured/strategic plans to anticipate the inherent risks in their activities and set up methods to mitigate the effects of these risks. Risks are prioritized based on their impact to business, and probability of occurrence. There is a monitoring system that keeps track of the indicators and the actions/corrections undertaken. Feedbacks, both internal and external, are important for current and emerging risks.

The Group's risk management is coordinated with the Board of Directors and focuses on actively securing short-to medium-term cash flows by minimizing the exposure to financial markets. Long-term financial investments are managed to generate lasting returns. The Group does not actively engage in the trading of financial assets for speculative purposes.

### 2. PRINCIPAL PROPERTIES

EDI produces its alcoholic beverage products at two facilities in the vicinity of Santa Rosa, Laguna, Philippines. The Company's main facility in Santa Rosa, Laguna is located on high ground that is well protected from flooding. It is also located on what the Company considers to be one of the best sources of fresh water in the Philippines. The annex production facility at Laguna Technopark 1 in Biñan, Laguna (in close proximity to its main plant in Santa Rosa) was acquired from Diageo Philippines in May 2012. The acquisition increased the Company's production and technical capabilities in the Philippines and further boosted the Company's competitiveness in promoting 'Emperador' as a strong global brand. In addition, the Company installed high-speed bottling lines to replace one of the bottling lines previously used by Diageo plc. The purchase and the update of the annex bottling facility increased the Company's total bottling capacity by 33.0%.

The glass manufacturing plant at Canlubang Industrial Estate in Calamba, Laguna is being leased from AGI on an annual renewal basis.

EDI owns two distillery plants in Batangas, Philippines which are being leased and operated by Progreen. The Nasugbu plant was acquired from Condis in February 2013 and leased to Progreen beginning fourth quarter of 2016. The Balayan plant is constructed in a lot acquired in 2015 and it began commercial operations on March 15, 2018. The distillery plants have capability of producing fuel ethanol and potable extra neutral alcohol as well.

In 2017, EDI purchased a land with an area of 49,667 sq. m., more or less, located in Biñan, Laguna.

Whyte and Mackay owns four malt distilleries and one grain distillery in Scotland, a network of onsite warehouses and related plant and equipment within its facilities. Its distilleries which have a total capacity of almost 49 million liters of alcohol are: (i) Dalmore distillery built on a freehold 15-hectare site; (ii) Tamnavulin distillery built on a freehold 7-hectare site; (iii) Fettercairn distillery built on a freehold 14-acre site; (iv) Jura distillery built on a freehold 5-acre site; and (v) Invergordon (grain) distillery built on a freehold 112-acre site.

The Grangemouth bottling facility is built on a 10-acre site. This bottling facility is leased under an operating lease agreement for a term of 30 years that runs to 2036. The corporate headquarters of Whyte and Mackay is at 319 St Vincent St, Glasgow and is occupied under a 10-year lease. Whyte and Mackay has warehouses in Edinburgh that are leased under a 50-year term which started in 1979. There are properties that are no longer used by the business and have been partially subleased. The Company had a warehouse in Bathgate which was occupied under a rolling 12-month lease, but this will be terminated effective early 2017. During 2016, Whyte and Mackay acquired the freehold of a cased goods warehouse in Grangemouth, which occupies 126,000 sqft.

The Spain group owns vineyard estates in Toledo, called 'Daramezas' and 'Bergonza', and in Madrid, called 'Monte Batres', acquired in 2013 and 2014. Bodegas Fundador owns the vineyards 'El Majuelo' and 'Santa Bárbara' in Jerez de la Frontera that have a surface area of 268 hectares and approximately 875 000 vines. CBSP owns three vineyards called 'Cerro Viejo', 'La Loba 1' and 'La Loba 2' with a total arable area of 52 hectares.

Bodegas Fundador owns a Bottling Center in Jerez de la Frontera that has a constructed surface area of 18,790 sqm and 31.682 sqm floor area, where Brandies de Jerez, Sherry and Spirits are blended and bottled. It also owns Wineries located in San Ildefonso 3 with a constructed surface area of 29,425 sqm and floor area of 57.221 sqm, where the offices, heritage center, touristic site and Sherry maturing are located, and the Complex called 'Picadero' in Puerta de Rota no. 2, with a constructed surface area of 52,545 sqm and 107,299 sqm floor area, the main activity here being the maturing and blending of Sherry and Brandy de Jerez. It also owns a finished goods warehouse located on the Jerez-Algeciras road, Km. 2,3, with a constructed surface area of 11,416 sqm and floor area of 49.550 sqm. It owns a Distillery in Tomelloso for the distillation of wines and the concentration of must. The constructed surface area is 27,076 sqm and the floor area 35,491 sqm.

All its properties are equipped with the machinery and equipment needed to carry out its activities.

CBSP owns several properties in Jerez de la Frontera devoted to the wine and spirits production -1) a Bottling Center located in Pizarro 10 , and 2) a Winery that houses blending and bottling lines, a Sherry maturing area, offices, heritage center and a touristic site, and has a constructed surface area of 34,574 sqm and 94,595 sqm floor area

In Mexico, Domecq BLC's subsidiary owns two properties in Ensenada, Baja California, with a surface area of 1 hectare and 101,228 sqm, devoted to the spirits business.

BLC's main industrial facilities are located at Jerez de la Frontera in Cadiz and Tomelloso in Ciudad Real. BLC owns a production and bottling center in Jerez where vinegars, wines, brandies and spirits in general are distilled, matured, blended and bottled, and a distillation center in Tomelloso for the distillation and sale of spirits.

### 3. LEGAL PROCEEDINGS

The Company may be subject to various legal proceedings and claims that arise in the ordinary course of business. As of to-date, the Company is not engaged in or subject to any material pending legal proceedings to which the Company or any of its subsidiaries or affiliates is a party or of which any of its property is the subject.

### 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

On May 15, 2017, the Company submitted for approval of its stockholders the Minutes of the Annual Meeting of Stockholders held on 16 May 2016 and the appointment of Punongbayan & Araullo as the external auditors of the Corporation's financial statements for the year ending December 31, 2017. The stockholders also and ratified the acts and resolutions of the Board of Directors, Board Committees and Management up to the date of the meeting.

### PART II - OPERATIONAL AND FINANCIAL INFORMATION

### 5. MARKET FOR ISSUER'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

### MARKET INFORMATION

The common shares of the Company are traded on the Philippine Stock Exchange ("PSE") under the symbol of EMP. The Company's common stock was first listed on the PSE on December 19, 2011. The closing price of the said shares on April 6, 2018 is P7.36.

The following table sets out, for the periods indicated, the high and low sales prices for the Company's common shares as reported on the PSE:

Year		First	Second	Third Quarter	Fourth Quarter
		Quarter	Quarter		
2016	High	9.10	8.16	8.04	7.50
	Low	6.93	6.80	6.70	6.89
2017	High	7.41	7.71	8.40	7.47
	Low	5.95	6.02	6.80	6.80
2018	High	8.96			
	Low	7.21			

### **SHAREHOLDERS**

As of March 31, 2018, the Company has 38 shareholders of record and 128 nominees holding 16,125,333,876 common shares. The following table sets forth the Top 20 shareholders of the Company with their holdings as of March 31, 2018:

Rank	Name of Stockholder	No. Of Shares Subscribed	% ownership
1	Alliance Global Group, Inc.	13,196,749,995 <sup>i</sup>	81.839
2	Arran Investment Private Limited	1,242,391,176 <sup>ii</sup>	7.705
3	PCD Nominee Corporation		
	(Non- Filipino)	980,143,669 <sup>iii</sup>	6.078
4	The Andresons Group, Inc.	365,104,700	2.264
5	PCD Nominee Corporation (Filipino)	340,355,159	2.111
6	William Ragos Enrile II	300,000	0.002
7	John T. Lao	60,000	0.0001
8	Eric U. Lim	40,000	0.0001
9	Marjorie Anne Lim Lee	30,000	0.0001
10	Edwin U. Lim	30,000	0.0001
11	Lelen Valderrama	30,000	0.0001
12	Lelen Valderrama ITF Yasmin Ayn A. Valderrama	30,000	0.0001
13	Lelen Valderrama ITF Yadin Ayn A. Valderrama	30,000	0.0001
14	Lelen Valderrama ITF Gerent Arn A.	30,000	0.0001
15	Ma. Christmas R. Nolasco	5,000	-nil-
16	Dondi Ron R. Limgenco	1,111	-nil-
17	Frederick D. Go	1,000	-nil-
18	Stephen G. Soliven	1,000	-nil-
19	Demetrio D. Mateo	500	-nil-
20	Christine F. Herrera	100	-nil-
	TOTAL	16,125,333,410	99.99%

<sup>&</sup>lt;sup>i</sup>AGI beneficially owns 1,431,764,995 shares representing about 8.88% held by foreign subsidiaries

### **DIVIDEND POLICY**

Under Philippine law, a corporation may generally declare dividends if it has unrestricted retained earnings. Unrestricted retained earnings represent the undistributed earnings of the corporation which have not been allocated for any managerial, contractual or legal purposes and which are free for distribution to the shareholders as dividends. If declared by the corporation's board of directors, a corporation may pay dividends in cash, by the distribution of property, by the issuance of shares or by a combination of the three, as the board of directors shall determine and subject to the approval of the SEC, as may be required by law. A cash dividend declaration does not require any further approval from shareholders. Stock dividends can be issued with the approval of shareholders representing at least two-thirds of the issued and outstanding stock voting at a shareholders' meeting duly called for the purpose. The board of directors may not declare dividends which will impair its capital.

The Company declared a cash dividend in the amount of P0.1688 and P0.1865 per share on July 18, 2016 and March 8, 2017, respectively.

The Company may declare dividends when there are unrestricted earnings available, but any such declaration will take into consideration a number of factors including restrictions that may be imposed by current and prospective financial covenants, projected levels of operating results of its businesses/subsidiaries, working capital needs and long-term capital expenditures of its businesses/subsidiaries; and regulatory requirements on dividend payments, among others. Pursuant to the provision in the Corporation Code of the Philippines, in connection with the Company's ongoing

ii Includes 1,120,000,000 common shares lodged with PCD Nominee Corporation (Non-Filipino)

Excludes 1,120,000,000 common shares beneficially owned by Arran Investment Corporation Limited

buyback program, the Company can purchase or acquire its own shares provided that it has unrestricted retained earnings to cover the shares to be purchased or acquired.

The Company has declared approximately 40% of the preceding year's consolidated net profit as dividends in the past three years.

# RECENT SALES OF UNREGISTERED OR EXEMPT SECURITIES, INCLUDING RECENT ISSUANCE OF SECURITIES CONSTITUTING AN EXEMPT TRANSACTION, WITHIN THE PAST THREE YEARS

In November 2015, pursuant to Employee Stock Option Plan (the "Plan") for qualified employees of the Company and its subsidiaries, stock options were granted to qualified employees of the Company and its subsidiaries giving these employees the right to subscribe to a total of 118 million common shares of the Company at the exercise price of Php7.00 per share. The Company shall reserve up to 1,000,000,000 common shares representing 5% of the authorized capital stock for issuance pursuant to the Plan. Stock options may be exercised by the grantee beginning on his 60<sup>th</sup> birthday subject to the terms and conditions of the Plan. No grantee has exercised its option as of December 31, 2017.

On November 28, 2017, pursuant to the amended Equity Linked Securities agreement ("ELS") between the Company and Arran, the Company issued 122,391,176 new common shares to Arran for the total consideration of P832,260,000 to cover the accrued fixed interest due under the ELS.

### 6. MANAGEMENT'S DISCUSSION AND ANALYSIS

### **KEY PERFORMANCE INDICATORS**

				%Growt	h
In Million Pesos	2017	2016	2015	2017	2016
Revenues	₽ 42,656	₽ 41,018	₽ 43,645	4.0	-6
Net profit	₽ 6,332	₽7,693	₽ 6,960	-17.7	10.5
Total assets	₽ 111,536	₽ 94,302	₽ 98,259	18.3	-4
Total current assets	<del>P</del> 51,248	<del>P</del> 42,290	<del>P</del> 59,193	21.2	-28.6
Total current liabilities	₽ 16,837	₽ 11,913	₽ 39,489	41.3	-69.8
Gross profit margin %	34.64	37.14	31.61		
Net profit rate %	14.85	18.76	15.95		
Return on assets %	5.7	8.16	7.08		
Current ratio	3.04x	3.55x	1.50x		
Quick ratio	1.49x	1.76x	1.08x		

- Revenue growth measures the percentage change in revenues over a designated period of time
- Net profit growth measures the percentage change in net profit over a designated period of time.
- Gross profit margin computed as percentage of gross profit [which is sales less cost of sales] to sales – gives indication of pricing, cost structure and production efficiency.
- Net profit rate
   – computed as percentage of net profit to revenues measures the operating
   efficiency and success of maintaining satisfactory control of costs
- Return on asets [or capital employed] the ratio of net profit to total assets measures the degree of efficiency in the use of resources to generate net income
- Current ratio computed as current assets divided by current liabilities measures the ability
  of the business to meet its current obligations. To measure immediate liquidity, quick assets
  [cash, marketable securities, accounts receivables] is divided by current liabilities.

### **RESULTS OF OPERATIONS**

The Group had expanded its geographic footprint both in the Philippines and across the globe. From the Philippines, it found ground in Spain in early 2013 and February 2014, with the acquisition of Bodega San Bruno and investment in Bodega Las Copas ("BLC"), respectively. From Spain, business opportunity knocked in UK so the Group acquired Whyte and Mackay ("WMG") in October 2014. The Group returned its sight in Spain with the acquisition of brandy and sherry business under Bodegas Fundador in March 2016 (a deal inked in November 2015) and the acquisition of Domecq brandy and wine brand portfolio and related assets in March 2017 (a deal inked in December 2016, and transferred/consolidated to the Group in September 2017). These provided platforms for international expansion and domestic premiumization for Emperador.

Having set the groundworks, Emperador moved on to brand investments in 2017.

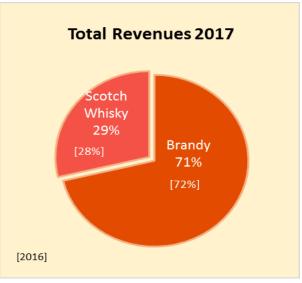
BLC is a joint venture which is accounted for under the equity method.

The Group is presented into two segments: Scotch Whisky (representing the UK operations) and Brandy (representing the Philippine and Spanish operations, including the Fundador and Domecq operations starting March 2016 and September 2017, respectively).









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### Year Ended December 31, 2017 Compared With Year Ended December 31, 2016

### Revenues

Total revenues reached P42,656 million this year as compared to P41,018 million a year ago, a modest hike of 4.0% attributed to strong sales from offshore subsidiaries.

The Scotch Whisky segment turned over revenues to external customers higher by 7.2% yearon-year. Own Scotch whisky labels The Dalmore and Jura remained to be the growth drivers, with strong sales of Core Range and Rare Expressions (Dalmore 18, 25, King Alexander III and Vintage) in UK, Asia, USA, Greater Europe, Latin America and Travel Retail. More importantly, the biggest market in Asia is now the biggest Dalmore market in the world. Jura, with new bottle and packaging upgrade, has a significant launch of the re-designed range in the US.

The Brandy segment on the other hand, turned over revenues to external customers higher by 2.8% year-on-year. Spanish brandies Fundador, and Terry Centenario and Harveys Bristol Cream sherry enjoyed a good year, with sales growing in Spain, UK and the Philippines. It was a challenging year for Emperador Brandy. Total sales of the Group improved 4.4% to P42,206 million from P40,447 million a year ago.

Other revenues went down 21.3% to P449 million this year due to lower net results from BLC which resulted in lower share in net profit recorded for this year, and the foreign exchange gains reported in 2016.

### Costs and Expenses

Total costs and expenses amounted to P34.820 million this year from P31.582 million a year ago, up 10.2% year-on-year primarily from the Brandy business which, including intersegment purchases, increased 14.8% year-on-year.

### Cost of Goods Sold

Costs increased 8.5% primarily due to higher costs in the Brandy segment, which grew faster than sales, while Scotch Whisky segment's costs inched 2.2% from a year ago. Such increase is attributed to high cost of wine, new bottles and packaging for the new and re/packaged products this year.

### **Gross Profit**

Gross profit margins (GPM) on consolidated level remained healthy at 35% in 2017 and 37% in 2016. The GPMs of the Brandy and Scotch Whisky segments were respectively posted at 35% and 30% in 2017 and 40% and 28% in 2016.

### Other operating expenses

Other operating expenses were up 8.3% to P5,810 million from P5,364 million, mainly due to advertising and promotions which include strategic marketing spends (new products launched this year Terry White in Spain, Shackleton in UK, Emperador Hotshot and RED in Philippines), salaries and employee benefits (due to more employees and new positions created) and supplies (UK is changing datalinks network to all locations, which would result in fall in telephone costs in the long run). Professional fees went down from Brandy business's professional fees paid in 2016.

### Other charges

Other charges swelled 79.4% to P1,425 million from P794 million due to unrealized foreign exchange loss and the interest expense on new loans reported by Spain.

### Profit before Tax

As a result of the foregoing, profit before tax ebbed 17.0% to P7,835 million from P9,436 million in 2016.

### Tax Expense

Tax expense was reduced by 13.7% to P1,503 million from P1,742 million a year ago due to lower taxable income.

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### **Net Profit**

As a result of the foregoing, net profit clipped by 17.7% to P6,332 million from P7,693 million a year ago.

### Year Ended December 31, 2016 Compared With Year Ended December 31, 2015

### Revenues

Total revenues were reported at P41,018 million this year as compared to P43,645 million a year ago, a 6.0% slowdown attributed primarily to the termination at end-2015 of the distribution of an agency brand from the Scotch whisky business. Own Scotch whisky labels, led by Dalmore and Jura, were driving offshore growth particularly in USA, Europe, Latin America and Travel Retail. The brandy business, which combined Emperador and Fundador brands, on the other hand, turned over revenues higher by 10.7% year-on-year.

Other revenues grew 51.4% to P571 million this year due to higher net results from BLC which in turn resulted in higher share in net profit recorded for this year, and higher interest income and foreign exchange gains as compared to a year ago.

### Costs and Expenses

Total costs and expenses went down by 10.3% to P31,582 million in 2016 from P35,195 million a year ago, primarily due to Scotch whisky business.

### Cost of Goods Sold

Costs decreased by 14.1% primarily due to the cost attributed to the agency brand which was no longer carried in 2016. The brandy segment, meanwhile, increased costs during the year by 8.1% primarily due to expanded sales which was beefed up by Fundador's ten-month sales.

### **Gross Profit**

Gross profit improved by 9.8% to P15,022 million in 2016 from P13,678 million in 2015. The brandy segment's gross profit rate for 2016 was up at 40% as compared to 39% a year ago due to cost efficiencies. The Scotch whisky segment, which has a relatively low gross margin, likewise, improved its GP rate to 28% this year from 20% a year ago. On a consolidated level, gross profit rates were 37% and 32% for 2016 and 2015, respectively.

### Other operating expenses

Selling and distribution expenses expanded by 8.0% to P3,511 million from P3,250 million, mainly due to strategic marketing spend by Whyte and Mackay on its core malt brands. General and administrative expenses were maintained at P1.853 million from P1.828 million. The general and administrative expenses in the Scotch whisky business were down due to provisions made in 2015 which related to US franchise states while those of the brandy business went up due to professional fees paid in 2016.

### Other charges

Other charges climbed to P794 million from P528 million primarily due the interest expense on loans.

### Profit before Tax

As a result of the foregoing, profit before tax was up by 11.7% to P9,436 million in 2016 from P8,450 million in 2015.

### Tax Expense

Tax expense was up 17.0% to P1,742 million from P1,490 million a year ago due to higher taxable income.

### **Net Profit**

As a result of the foregoing, net profit by 10.5% to P7,693 million from P6,960 million a year ago.

### **FINANCIAL CONDITION**

### December 31, 2017 and 2016

Total assets amounted to P111,536 million as of December 31, 2017, a 18.3% increase from P94,302 million as of December 31, 2016. The Group is strongly liquid with current assets exceeding current liabilities 3.04 times by the end of the current year.

Trade and other receivables rose 38.5% or P4,146 million, primarily due to higher sales in the lead up to Christmas holidays and advances to suppliers for raw materials for the second distillery in Batañgas (which started operations in mid-March 2018). There were also receivables from the newlyconsolidated Mexican subsidiaries at year-end.

Financial assets at fair value through profit or loss at end-2017 represent gains on market valuation of financial instruments which were a reversal of loss valuation at end-2016 which, in turn, was shown under financial liabilities at fair value through profit or loss.

Inventories increased by 21.4% or P4,432 million, primarily due to inventories at Domecq and Bodegas Garvey and higher fillings of Scotch whisky. There were also new packaging materials purchased for aged Scotch whisky and for brandy products.

Prepayments and other current assets soared 63.8% or P371 million due to additions coming from Spain, particularly from the new subsidiaries DBLC and CBSP and from Fundador. These are mostly due to timing of prepayments.

Investment in a joint venture, which pertains to Investment in BLC, decreased by 19.1% or P765 million primarily from the reduction in capitalization at BLC which was transferred to DBLC.

Property, plant and equipment escalated by 25.7% or P5,392 million mainly due to acquired assets relating to Bodegas Garvey in Spain and Domecq in Mexico. Also, a second distillery is being constructed in Batangas (which started operations mid-March 2018) and a glass furnace in Laguna had undergone rehabilitation (it started operations in second half of 2017).

Intangible assets rose 15.9% or P4,103 million from the trademarks which were part of the assets acquired relating to Bodegas Garvey in Spain and Domecq in Spain and Mexico. These trademarks included the Mexican brandies Don Pedro, Presidente and Azteca de Oro.

Other non-current assets shrank 35.7% or P454 million with the completion of purchases with deposits at last yearend.

The current interest-bearing loans rose 55.6% or P1,486 million due to additional drawdown from a revolving facility used for the purchase of stocks and capital expenditures in the Scotch Whisky segment and currently maturing portions of long-term bank loans. The non-current interest-bearing loans jumped 34.2% or P7,336 million from new loans incurred in Spain to finance the acquisitions of Bodegas Garvey and Domecq assets. The restructuring at BLC in transferring the Domecq assets included the related loans as well.

Trade and other payables went up 41.0% or P3,514 million, mainly from trade payables and accruals incurred by CBSP and DBLC which were new subsidiaries consolidated this year. Income tax payable decreased 7.3% or P47 million primarily from lower unpaid taxes by the Group at current year-end.

Accrued interest payable at end-2016 pertained to the fixed interest accrued on the equity-linked debt securities which was settled during the year after the parties agreed to apply the accruing interest as consideration for the holder's acquisition of EMP common shares in 2017. The fixed interest provision was amended to 0% in 2017.

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Provisions refer to the amount provided by WMG for leased properties located in Scotland. Provisions went down by 7.8% or P37 million due to dilapidation payments for the head office which is now vacated.

Deferred tax liabilities are attributed to the UK group. These are net of deferred tax assets of EDI and AWGI.

Retirement benefit obligations decelerated 88.4% or P885 million, driven by the increase in the fair value of plan assets.

Accumulated translation adjustments refer to the difference resulting in the translation of the foreign subsidiaries' financial statements to Philippine pesos. Monetary assets and liabilities are translated at the closing rate and income and expenses at average exchange rates. The accumulated balance of the account is reflective of the depreciation in the value of Philippine peso and/or foreign currencies.

Treasury shares pertain to the acquisition cost of the shares that have been brought back from the market pursuant to the Company's ongoing buyback program.

Conversion options represent the equity component of the equity-linked securities.

Share options pertain to the options granted to qualified employees of the Group pursuant to an approved employee share option plan. The increment of 86.9% or P27 million was a result of recognition of additional share options for the year with a corresponding debit to Investments in EDI account.

Revaluation reserves jumped 99.0% or P624 million due to actuarial gain on retirement benefit obligations booked by WMG.

Non-controlling interest pertains to the minority interest in DBLC, a newly-incorporated subsidiary consolidated by end-2017. A small portion refers to the redeemable, non-reissuable, non-participating preferred shares of AWGI issued to Arran in 2015.

### December 31, 2016 and 2015

Total assets amounted to P94,302 million as of December 31, 2016 which is 4.0% down from P98,259 million as of December 31, 2015. The Group is strongly liquid with current assets exceeding current liabilities 3.55 times by the end of the current year.

Cash and cash equivalents dipped by 65.1% or P19,004 million in 2016 with the completion of the Bodegas Fundador acquisition, Tradewind acquisition, the debt repayments, and dividend payment. The Group ended 2016 with P10,174 million in its coffers from P29, 178 million at beginning of year.

Trade and other receivables fell by 20.7% or P2,813 million, primarily due to higher collections from customers and related parties.

Inventories increased 29.0% or P4,665 million, primarily from the maturing inventories of newlyacquired Bodegas Fundador and additions in WMG. WMG is currently laying down stocks for future growth.

Prepayments and other current assets soared 76.3% or P252 million due to timing of prepayments and subsequent charging to profit or loss of insurance, advertising, product cost, and overheads.

Investment in a joint venture increased primarily from the share in net profits of BLC for 2016.

Property, plant and equipment were up by 46.8% or P6,682 million primarily from the acquired assets of Bodegas Fundador and Tradewind.

Intangible assets rose by 45.2% or P8,023 million from the four acquired trademarks (Fundador, Terry Centenario, Harveys and Tres Cepas) and goodwill in the acquisition of Bodegas Fundador business.

Other non-current assets shrank 59.7% or P1,884 million with the completion of the Bodegas Fundador acquisition. The P2,850 million deposit paid last year for this acquisition was applied and closed upon completion in February 2016. The end-2016 balance included deposit for the Mexican brandy assets and acquired mortgage receivable on a leased bottling plant, which will decrease as rentals are billed.

Trade and other payables were reduced by 43.5% or P6,604 million as trade liabilities and advances from related parties were settled during the year.

Financial liabilities at fair value through profit or loss result from lower market values of foreign exchange contracts by the end of 2016.

Income tax payable increased by 53.3% or P225 million, due to higher taxes at end of year.

The non-current interest-bearing loan refers to the €370 million short-term loan in 2015 which was refinanced into a five-year term loan in 2016, and the P2,000 million five-year bank loan obtained for the completion of construction and related equipment of the Balayan distillery plant. The current interest bearing loans at end-2016 represent outstanding amounts of drawdown in a three-year revolving credit facility which was set up in 2016. All the other short-term loans in 2015 had been settled in 2016.

Accrued interest payable grew 98.5% or P279 million from interest accrued on the equity-linked debt securities issued to Arran. This accrued interest is not yet due and will be payable at the time of instrument conversion or maturity.

Provisions refer to the amount provided by WMG for leased properties located in Scotland. Provisions for onerous lease and dilapidations went down by 39.5% or P314 million due to dilapidation payments for the old head office now vacated and onerous lease provisions on spaces that now have new tenants.

Deferred tax liabilities are attributed to the UK group. These are net of deferred tax assets of EDI and AWGI.

Retirement benefit obligations escalated by 115.6% or P537 million from the additions booked by WMG.

Accumulated translation adjustments refer to the resulting difference in the translation of the foreign subsidiaries's financial statements to Philippine pesos. Monetary assets and liabilities are translated at the closing rate and income and expenses at average exchange rates. The accumulated balance of the account is reflective of the depreciation in the value of Philippine peso and/or foreign currencies.

Revaluation reserves were reduced substantially by P671 million due to actuarial loss on retirement benefit obligations booked by WMG.

Non-controlling interest refers to the redeemable, non-reissuable, non-participating preferred shares of AWGI issued to Arran in 2015.

### LIQUIDITY AND CAPITAL RESOURCES

The Group sourced funds from operations and loans and borrowings. The Company expects to meet its working capital requirements for the ensuing year primarily from available funds at year-end plus cash flows from operations. It may also from time to time seek other sources of funding, if necessary, which may include debt or equity financings, depending on its financing needs and market conditions.

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### PROSPECTS FOR THE FUTURE

A new era unfolds for Emperador, an era that will usher new ideas, new products, new results. The acquisitions in Spain and Mexico strengthen the Group's position as the world's largest brandy company in the world; and these, together with the Scotch whisky and Spanish sherry, add to the long heritage and prestige of Emperador. Having set the groundworks, the Group is best positioned to capitalize on premiumization opportunities and on innovation with its high-quality aged inventory.

### **OTHER MATTERS**

Except for what have been noted:

There were no other known material events subsequent to the end of the year that would have a material impact in the current year.

There are no other known trends or demands, commitments, events or uncertainties that will result in or that are reasonably likely to result in the Group's liquidity increasing or decreasing in any material way. The Group does not have nor anticipate having any cash flow or liquidity problems. The Group is not in default or breach of any note, lease or other indebtedness or financing arrangement requiring it to make payments.

There are no other known events that will trigger direct or contingent financial obligation that is currently considered material to the Group, including any default or acceleration of an obligation. There are no other material off-balance sheet transactions, arrangements, obligations, and other relationships with unconsolidated entities or other persons created during the reporting period.

There are no other known trends, events or uncertainties that have had or that are reasonably expected to have a material favorable or unfavorable impact on net sales or revenues or income from continuing operations. There are also no known events that will cause material change in the relationship between costs and revenues.

There are no other significant elements of income or loss that did not arise from continuing operations.

There were no other material issuances, repurchases or repayments of debt and equity securities.

The business has no seasonal aspects that had a material effect on the financial condition and results of operations of the Group.

### 7. FINANCIAL STATEMENTS

The audited consolidated financial statements, together with Statement of Management's Responsibility and Auditors' Report, and supplementary schedules are attached and filed herewith.

The consolidated financial statements have been prepared in compliance with the Philippine Financial Reporting Standards (PFRS), on the historical cost basis except for the measurement of certain financial assets and liabilities. The preparation of the consolidated financial statements in compliance with PFRS requires management to make judgments, estimates and assumptions that affect the amounts reported in the financial statements and related notes. The estimation and judgments are based upon management's evaluation of relevant facts and circumstances of the financial statements. Actual results may ultimately vary from those estimates.

### 8. INFORMATION ON INDEPENDENT ACCOUNTANT AND OTHER RELATED MATTERS

### **EXTERNAL AUDIT FEES AND SERVICES**

#### Audit and audit-related services

Punongbayan&Araullo ("P&A") is the appointed principal auditors for 2016 and 2017. It audited the Company's consolidated financial statements for the years 2013 to 2017. In compliance with SEC Rule 68 paragraph 3 (b) (iv) (Rotation of External Auditors), and as adopted by the Company, external auditors or engagement partners are rotated or changed every five years. The lead engagement partner for this year is Mr. Romualdo V. Murcia III who replaces Ms. Mailene S. Bisnar.

The combined fees billed by P&A for the audit of the 2017 and 2016 annual financial statements of the Company and its subsidiaries, excluding out-of-pocket expenses, totaled P4.5 million and P3.98 million, respectively. The services are those normally provided in connection with statutory and regulatory filings or engagements.

### Tax fees and all other fees

There were no separate tax fees billed and no other products and services provided by P&A for the last two fiscal years.

### CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

P&A issued an unqualified opinion on the consolidated financial statements. There are no disagreements with them on any matter of accounting principles or practices, financial statement disclosures, and auditing scope or procedure which, if not resolved would have caused the auditors to make reference thereto in its reports.

### PART III - CONTROL AND COMPENSATION INFORMATION

### 9. DIRECTORS AND EXECUTIVE OFFICERS OF THE ISSUER

The overall management and supervision of the Company is undertaken by the Board of Directors ("Board"). Currently, the Board consists of seven members, of which two are independent directors. All of the directors were elected at the Company's annual stockholders meeting on May 15, 2017 except for Kevin Andrew L. Tan who was elected at the Board of Directors' Meeting held on 04 October 2017 to serve the unexpired term of Kingson U. Sian, and will hold office until their successors have been duly elected and qualified.

The table below sets forth each member of the Company's Board as of December 31, 2017 and March 31, 2018:

Name	Age	Gender	Citizenship	Type/Position	Date First Elected
Andrew L. Tan	68	Male	Filipino	Non-exec/ Chairman	Aug 28, 2013
Winston S. Co	60	Male	Filipino	<b>Executive Director</b>	Aug 28, 2013
Katherine L. Tan	66	Female	Filipino	<b>Executive Director</b>	Aug 28, 2013
Kendrick Andrew L. Tan	36	Male	Filipino	<b>Executive Director</b>	Aug 28, 2013
Kevin Andrew L. Tan	38	Male	Filipino	Non-Exec Director	Oct 04, 2017
Alejo L. Villanueva, Jr.	76	Male	Filipino	Independent Director	Aug 28, 2013
Enrique M. Soriano III	50	Male	Filipino	Independent Director	May 16, 2016

The table below sets forth the Company's executive officers as of December 31, 2017 and March 31, 2018:

Name	Age	Gender	Citizenship	Position
Winston S. Co	60	Male	Filipino	President
Katherine L. Tan	66	Female	Filipino	Treasurer
Kendrick Andrew L. Tan	36	Male	Filipino	Executive Director
Alejo L. Villanueva, Jr.	76	Male	Filipino	Lead Independent Director
Dina D.R. Inting	58	Female	Filipino	Chief Financial Officer,
				Compliance Officer and
				Corporate Information Officer
Dominic V. Isberto	43	Male	Filipino	Corporate Secretary
Rolando D. Siatela	57	Male	Filipino	Assistant Corporate Secretary

### Andrew L. Tan Chairman of the Board

Mr. Tan, was first elected as Director and Chairman of the Board on August 28, 2013. He holds position in the following other listed companies:

Listed Company	Position	Date First Elected	Date Last Elected	No. of Term/ Years
Alliance Global Group, Inc. (the parent company)	-Chairman of Board and Chief Executive Officer -Vice-Chairman of Board	Sep 2006 Aug 2003	Sept 2017 Sept 2006	17 3
Megaworld Corporation	Chairman & President	Aug 1989	June 2017	28
Travellers International Hotel Group, Inc.	Director	July 2008	June 2016	9
Global-Estate Resorts, Inc. (subsidiary of Megaworld)	Chairman	January 2011	June 2017	6
Empire East Land Holdings, Inc. (subsidiary of Megaworld)	Chairman	July 1994	June 2017	23

He is also the Chairman of Emperador Distillers, Inc. since its incorporation in 2003. He pioneered the live-work-play-learn model in the real estate development through the Megaworld Corporation's integrated township communities, fueling the growth of the business process outsourcing ("BPO") industry, food and beverage, and quick service restaurants industries. Mr. Tan is concurrently the Chairman of the Board and President of Megaworld Land, Inc., Megaworld Globus Asia, Inc., Megaworld Newport Property Holdings, Inc., Mactan Oceanview Properties and Holdings, Inc., Richmonde Hotel Group International Limited, The Bar Beverage, Inc. and Yorkshire Holdings, Inc. He is also the Chairman of Alliance Global Group Cayman Islands, Inc., Alliance Global Brands, Inc., Suntrust Properties, Inc., Adams Properties, Inc., Consolidated Distillers of the Far East, Inc., and Townsquare Development, Inc. He sits in the boards of Eastwood Cyber One Corporation, Megaworld Cayman Islands, Inc., Forbes Town Properties & Holdings, Inc., Gilmore Property Marketing Associates, Inc., Megaworld Central Properties, Inc., Raffles & Company, Inc., and The Andresons Group, Inc. He is also the Vice-Chairman and Treasurer of Golden Arches Development Corporation and Golden Arches Realty Corporation and a Director and Treasurer of Andresons Global, Inc. Mr. Tan graduated Magna Cum Laude from the University of the East with a degree of Bachelor of Science in Business Administration.

### Winston S. Co Director and President

Mr. Co was first elected as Director and President on 28 August 2013. He holds position in the following listed company:

Listed Company	Position	Date First Elected	Date Last Elected	No. of Term/ Years
Alliance Global Group, Inc.				
(the parent company)	Director	June 1998	Sept 2017	18
	Vice Chairman	Nov 1999	Aug 2003	3
	Chairman	June 1998	Oct 1999	3

He is also a Director and President of Emperador Distillers, Inc. since 2003. His field of expertise is in finance and marketing of consumer products. He is concurrently Chairman and President of New Town Land Partners, Inc.; Chairman of Anglo Watsons Glass, Inc.; a Director of Alliance Global Brands, Inc., Forbes Town Properties & Holdings, Inc., McKesterPik-Nik International Limited, Raffles & Company, Incorporated, and The Bar Beverage, Inc.; and Senior Vice President of The Andresons Group, Inc. Mr. Co is a Magna Cum Laude graduate of Jose Rizal College with a Bachelor of Science in Commerce.

### Katherine L. Tan Director and Treasurer

Ms. Tan was first elected as Director and Treasurer on 28 August 2013. She holds position in the following other listed companies:

Listed Company	Position	Date First Elected	Date Last Elected	No. of Term/Years
Alliance Global Group, Inc.	Director and Treasurer	Feb 2007	Sept 2017	9
Megaworld Corporation	Director	Aug 1989	June 2017	28
	Treasurer	Aug 1989	June 1995	6

She is a Director and Treasurer of Emperador Distillers, Inc. since 2003, and of Alliance Global Brands, Inc., Yorkshire Holdings, Inc., and New Town Land Partners, Inc. She is concurrently Chairman and President of Andresons Global, Inc. and Choice Gourmet Banquet, Inc.; Director and President of The Andresons Group, Inc., Consolidated Distillers of the Far East, Inc., and Raffles & Company, Inc. Ms. Tan graduated from St. Scholastica's College with a degree in Nutrition.

### Kendrick Andrew L. Tan Director

Mr. Tan was first elected as Director on 28 August 2013. He has served as Corporate Secretary and Executive Director of Emperador Distillers, Inc. since 2007. He is also the Head of Research & Development of Emperador Distillers, Inc. He is concurrently Director of Anglo Watsons Glass, Inc., Consolidated Distillers of the Far East, Inc., Emperador Brandy, Inc., The Bar Beverage, Inc., The Andresons Group, Inc., and Yorkshire Holdings, Inc. Mr. Tan graduated from Southern New Hampshire University with a degree in Bachelor of Science in Accountancy.

### Kevin Andrew L. Tan Director

Mr. Tan, was elected as Director on 04 October 2017. He holds position in the following other listed companies:

Listed Company	Position	Date First	Date Last	No. of
		Elected	Elected	Term/Years
Alliance Global Group, Inc.	Director	April 2012	Sept 2017	5
	Executive Director	Sept 2016	Sept 2017	1
Global-Estate Resorts, Inc.	Director	June 2014	June 2017	3
Empire East Land Holdings,	Director	June 2015	June 2017	2
Inc.				

Mr. Tan has over 11 years of experience in retail leasing, marketing and operations. He currently heads the Commercial Division of Megaworld Corporation, which markets and operates the Megaworld Lifestyle Malls, including Eastwood Mall and The Clubhouse at Corinthian Hills in Quezon City, Venice Piazza at McKinley Hill, Burgos Circle at Forbestown Center, and Uptown Mall, all in Fort Bonifacio, Newport Mall at Resorts World Manila in Pasay City, and Lucky Chinatown Mall in Binondo, Manila. He is a Director of Emperador Distillers, Inc., and of Alliance Global Brands, Inc., Anglo Watsons Glass, Inc., Yorkshire Holdings, Inc., The Bar Beverage, Inc., Emperador Brandy, Inc., New Town Land Partners, Inc., and Consolidated Distillers of the Far East, Inc. He holds a degree in Business Administration major in Management from the University of Asia and the Pacific.

# Alejo L. Villanueva, Jr. Independent Director

Mr. Villanueva was first elected as Independent Director on 28 August 2013. He holds position in the following other listed companies:

Listed Company	Position	Date First	Date Last	No. of
		Elected	Elected	Terms/
				Years
Alliance Global Group, Inc.	Independent Director	Aug 2001	Sept 2017	16
Empire East Land	Independent Director	June 2007	June 2017	10
Holdings, Inc.				
Suntrust Home	Independent Director	Oct 2012	Oct 2017	5
Developers, Inc.				

He is a Director of First Capital Condominium Corporation, a non-stock non-profit corporation. He is also the Chairman of Ruru Courier Systems, Inc. and Vice Chairman of Public Relations Counselors Foundations of the Philippines, Inc. He is a professional consultant who has more than twenty years of experience in the fields of training and development, public relations, community relations, institutional communication, and policy advocacy, among others. He has done consulting work with the Office of the Vice President, the Office of the Senate President, the Commission on Appointments, the Securities and Exchange Commission, the Home Development Mutual Fund, the Home Insurance Guaranty Corporation, Department of Agriculture, Philippine National Railways, International Rice Research Institute, Rustan's Supermarkets, Louis Berger International (USAIDfunded projects on Mindanao growth), World Bank (Subic Conversion Program), Ernst & Young (an agricultural productivity project), Chemonics (an agribusiness project of USAID), Price Waterhouse (BOT program, a USAID project), Andersen Consulting (Mindanao 2000, a USAID project), Renardet S.A. (a project on the Privatization of MWSS, with World Bank funding support), Western Mining Corporation, Phelps Dodge Exploration, and Marubeni Corporation. Mr. Villanueva obtained his bachelor's degree in Philosophy from San Beda College, summa cum laude. He has a master's degree in Philosophy from the University of Hawaii under an East-West Center Fellowship. He also took up special studies in the Humanities at Harvard University. He studied Organizational Behavior at

INSEAD in Fontainebleau, France. He taught at the Ateneo Graduate School of Business, the UST Graduate School, and the Asian Institute of Journalism.

# **Enrique M. Soriano III Independent Director**

Mr. Soriano was first elected as Independent Director of the Company on May 16, 2016. He holds position in the following listed company:

Listed Company	Position	Date First Elected	Date Last Elected	No. of Terms/ Years
Travellers International Hotel Group, Inc.	Independent Director	Oct 2013	June 2016	4

He is also the Executive Director of the Wong & Bernstein Strategic Advisory Group and a member of the Philippine Marketing Association. He is the Chief Advocacy Officer of Asia America Policy Institute and Consultant of International Finance Corporation/World Bank Group. He is a Family Business Coach, Book Author, Professor of Global Marketing, Program Director for Real Estate and former Chairman of the Marketing Cluster of the Ateneo Graduate School of Business ("AGSB"). He is also the Past President of Association of Marketing Educators. He holds a B.A. in History from the University of the Philippines, an MBA from De La Salle University, and Doctorate Units at the UP National College of Public Administration and pursued Executive Education at the National University of Singapore Business School.

### Dina D.R. Inting Chief Financial Officer, Corporate Information Officer and Compliance Officer

Ms. Inting was first elected as Chief Financial Officer, Compliance Officer and Corporate Information Officer on 28 August 2013. She holds position in the following other listed company:

Listed Company	Position	Date First Appointed/ Elected	Date Last Appoint/Elected	No. of Terms/ Years
Alliance Global Group, Inc.	Chief Financial Officer (Principal Financial Officer)		September 2017	29
	Compliance Officer	August 2005	September 2017	12
	Corporate			
	Information Officer	August 2002	September 2017	15

She is currently a director of Progreen Agricorp, Inc. She gained an extensive experience in the fields of audit, comptrollership, treasury, finance, branch operations and personnel management from her previous employments. She is a Cum Laude graduate of Bachelor of Science in Commerce major in Accounting, Honors Program, at the Philippine College of Commerce (Polytechnic University of the Philippines), holds a certificate in Organizational Development from the Ateneo de Manila University, and is a Certified Public Accountant.

# Dominic V. Isberto Corporate Secretary

Mr. Isberto was first elected as Corporate Secretary on 28 August 2013. He holds position in the following other listed companies:

Listed Company	Position	Date First Elected	Date Last Elected	No. of Terms/ Years
Global-Estate Resorts, Inc.	Corporate Secretary and Assistant Corporate Information Officer	Jan 2011	June 2017	6
Alliance Global Group, Inc.	Corporate Secretary	Sept 2007	Sept 2017	10

He is also the Corporate Secretary of Twin Lakes Corporation, Eastwood City Estates Association, Inc., Suntrust Properties, Inc. and Fil-Estate Properties, Inc. He is currently a Vice President for Corporate Advisory and Compliance of Megaworld Corporation where he is responsible for negotiation, preparation and review of lease agreements for office and retail tenants, joint venture and sale and purchase agreements for the acquisition of property, loan agreements, and other corporate contracts and agreements. He also handles legal cases involving office and retail tenants. Atty. Isberto has experience in litigation and banking and corporate law. He has a degree in Management Engineering from the Ateneo de Manila University and obtained his Bachelor of Laws degree from the University of the Philippines.

### Rolando D. Siatela Assistant Corporate Secretary

Mr. Siatela was first elected as Assistant Corporate Secretary on 28 August 2013. He holds position in the following other listed companies:

Listed Company	Position	Date First Elected	Date Last Elected	No. of Terms/ Years
Suntrust Home Developers, Inc.	Corporate Secretary and Corporate Information Officer	May 2006	Oct 2017	11
Megaworld Corporation	Assistant Corporate Secretary	Oct 2006	June 2017	11
Global-Estate Resorts, Inc.	Assistant Corporate Secretary	Jan 2011	June 2017	6
Alliance Global Group, Inc.	Assistant Corporate Secretary	Aug 2002	Sept 2017	15

He is a member of the board of Asia Finest Cuisine, Inc. and also serves as Corporate Secretary of Oceanic Realty Group International, Inc., ERA Real Estate, Inc. and ERA Real Estate Exchange, Inc., and as Documentation Officer of Megaworld Foundation, Inc. He was employed as Administrative and Personnel Officer with Batarasa Consolidated, Inc. and served as Assistant Corporate Secretary and Chief Administrative Officer of The Andresons Group, Inc.

### SIGNIFICANT EMPLOYEES

While the Company values its workforce, the business of the Company is not highly dependent on the services of personnel outside of Senior Management.

### **FAMILY RELATIONSHIPS**

Chairman Andrew L. Tan is married to Director and Treasurer Katherine L. Tan while their sons, Kendrick Andrew L. Tan and Kevin Andrew L. Tan, are also Directors. Kendrick is currently serving as director of Anglo Watsons Glass, Inc. and Executive Director and Corporate Secretary of EDI. Kevin is currently serving as Director of other listed companies, Alliance Global Group, Inc., Global-Estate Resorts, Inc. and Empire East Land Holdings, Inc.

### INVOLVEMENT IN CERTAIN LEGAL PROCEEDINGS

The Company is not aware of the occurrence during the past five (5) years up to the date hereof of any of the following events that are material to an evaluation of the ability or integrity of any director, any nominee for election as director, or executive officer:

- 1. Any bankruptcy petition filed by or against any business of a director, nominee for election as director, or executive officer who was a general partner or executive officer either at the time of the bankruptcy or within two years prior to that time;
- 2. Any conviction by final judgment in a criminal proceeding, domestic or foreign, or a pending criminal proceeding, domestic or foreign, excluding traffic violations and other minor offenses;
- 3. Any order, judgment, or decree, not subsequently reversed, suspended or vacated, of any court of competent jurisdiction, domestic or foreign, permanently or temporarily enjoining, barring, suspending or otherwise limiting his involvement in any type of business, securities, commodities or banking activities; and
- 4. Being found by a domestic or foreign court of competent jurisdiction (in a civil action), the Commission or comparable foreign body, or domestic or foreign exchange or other organized trading market or self-regulatory organization, to have violated a securities or commodities law of regulation, and the judgment has not been reversed, suspended, or vacated.

### 10. EXECUTIVE COMPENSATION

### **SUMMARY COMPENSATION TABLE**

The following table identifies the Company's Chief Executive Officer and the four most highly compensated executive officers and summarize their aggregate annual compensation in the last two completed years and the estimated aggregate compensation for the ensuing year. Such compensation is received from EDI and none from the Company.

	Name and principal position	Year	Salary (P) '000	Bonus (P)	Other Annual Compensation
CEO	Winston S. Co, President				
Α	Katherine L. Tan, Treasurer				
В	Kendrick Andrew L. Tan, Executive Director				
С	Gerardo T. Francia, Chief Operating Officer <sup>1</sup>				
D	Glenn Manlapaz, Director for Asia and the Pacific				
	<sup>1</sup> incuded from Oct2015				
	Total - President and four most	2015	23,870		None
	highly compensated executive	2016	25,460		None
	officer 2017 29,510 None			None	
Е	All other officers and named	2015	0		
	directors as a group 2016 0				
		2017	0		

### **COMPENSATION OF DIRECTORS**

The Company's By-Laws stipulates that, except for reasonable per diem, directors, as such, are entitled to receive only such compensation as may be granted to them upon the recommendation of the Compensation and Remuneration Committee and subsequent approval by vote of stockholders representing at least a majority of outstanding capital stock at a regular or special meeting of stockholders. In no case shall the total yearly compensation of directors, as such, exceed 10% of the net income before tax of the Corporation for the preceding year.

### EMPLOYMENT CONTRACTS AND TERMINATION OF EMPLOYMENT AND CHANGE-IN-CONTROL ARRANGEMENT

There are no employment contract between the Company and a named executive officer; and no compensatory plan or arrangement, including payments to be received from the Company, with respect to a named executive officer, that results or will result from the resignation, retirement or any other termination of such executive's employment with the Company and its subsidiaries or from a change-in-control of the Company or a change in the named executive officer's responsibilities following a change-in-control and amount involved, including all periodic payments or installments, exceeds P2.5 million.

### **OUTSTANDING WARRANTS AND OPTION**

On December 15, 2014, stockholders holding more than 2/3 of the subscribed and outstanding capital stock of the Company approved an Employee Stock Option Plan (the "Plan") for qualified employees of the Company and its subsidiaries.

Under the Plan, stock options may be granted within ten (10) years from approval by stockholders of the Company owning at least 2/3 of its outstanding capital stock. The exercise price shall be at a 15% discount from the volume weighted average closing price (VWAP) of the Company's common shares for the nine months immediately preceding the date of grant; however, for the first batch of options to be granted, the exercise price shall be at PHP7.00/share. The Company shall reserve up to 1,000,000,000 common shares representing 5% of the authorized capital stock for issuance pursuant to the Plan. Stock options may be exercised by the grantee beginning on his 60<sup>th</sup> birthday subject to the terms and conditions of the Plan.

The Plan shall be administered by the Compensation and Remuneration Committee of the Board, which shall determine the eligible participants of the Plan for a particular calendar year as well as the number of shares to be covered by each option so granted, taking into consideration their position and responsibilities, nature and value of their services and accomplishments, and their present and potential contribution to the success of the Company, and such other factors as the Committee may deem relevant.

The purpose of the Plan is to enable qualified employees of the Company to participate in the growth of the Company, thereby encouraging long-term commitment to the Company and to encourage senior management to develop and train future leaders that will continue business growth and success of the Company.

On November 6, 2015, stock options were granted to qualified employees of the Company and its subsidiaries giving them the right to subscribe to a total of 118 million common shares of the Company at the exercise price of P7.00 per share. The options, which were issued under the Company's Employee Stock Option Plan, shall generally vest on the 60th birthday of the Option Holder provided that he has continuously served for 11 years of service after the Option Offer Date, subject to the terms and conditions of the Plan.

# 11. SECURITY OWNERSHIP OF CERTAIN RECORD AND BENEFICIAL OWNERS AND MANAGEMENT

# SECURITY OWNERSHIP OF CERTAIN RECORD AND BENEFICIAL OWNERS OF MORE THAN 5% AS OF MARCH 31, 2018

Title of Class	Name, address of Record Owner and Relationship with Issuer [Direct]	Name of Beneficial Owner and Relationship with Record Owner [Indirect]	Citizenship	No. of Shares Held	Percent
Common	Alliance Global Group, Inc. 7/F 1880 Eastwood Avenue, Eastwood City, E. Rodriguez Jr. Avenue, Bagumbayan, Quezon City, Parent of the Issuer	Alliance Global Group, Inc.  Alliance Global Group, Inc., ultimate parent <sup>1</sup>	Filipino	11,764,985,000	72.960 8.879
Common	Arran Investment Private Limited	GIC Private Limited	Non- Filipino	1,242,391,176 <sup>2</sup>	7.705
Common	PCD Nominee Corporation (Non- Filipino) <sup>3</sup>		Non- Filipino	980,143,669	6.078

<sup>&</sup>lt;sup>1</sup>AGI beneficially owns 1,431,764,995 shares representing about 8.827% held by foreign subsidiaries

### SECURITY OWNERSHIP OF MANAGEMENT AS OF DECEMBER 31, 2017

Title of Class	Name of Beneficial Owner	Amount and Nature of Beneficial	Citizenship	Percent of Class
Directors		Ownership		
Directors	Androyal Ton	1 (direct)	Tilining	Nii
Common	Andrew L. Tan	1 (direct)	Filipino	Nil
Common	Winston S. Co	1 (direct)	Filipino	Nil
Common	Katherine L. Tan	1 (direct)	Filipino	Nil
Common	Kendrick Andrew L. Tan	1 (direct)	Filipino	Nil
Common	Kevin Andrew L. Tan	1 (direct)	Filipino	Nil
Common	Enrique M. Soriano III	1 (direct)	Filipino	Nil
Common	Alejo L. Villanueva, Jr.	1 (direct)	Filipino	Nil
Other Executive	Officers			
Common	Winston S. Co	Co Same as above		
Common	Katherine L. Tan		Same as above	
Common	Kendrick Andrew L. Tan		Same as above	
Common	Dina D.R. Inting	0	Filipino	N/A
Common	Dominic V. Isberto	0	Filipino	N/A
Common	Rolando D. Siatela	0	Filipino	N/A

<sup>&</sup>lt;sup>2</sup>Comprises of 1,120,000,000 common shares lodged with PCD Nominee Corporation (Non-Filipino) and 122,391,176 certificated common shares

<sup>&</sup>lt;sup>3</sup>There are no beneficial owners of more than 5% of the Company's outstanding capital stock that are known to the Company.

<sup>&</sup>lt;sup>4</sup>Excludes 1,120,000,000 common shares beneficially owned by Arran Investment Private Limited

### **VOTING TRUST HOLDERS OF 5% OR MORE**

The Company is not aware of the existence of persons holding more than five percent (5%) of the Company's common shares under a voting trust or similar agreement.

### **CHANGES IN CONTROL**

The Company is not aware of any arrangement which may result in a significant change in control.

### 12. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

Except for the material related party transactions described in the notes to the consolidated financial statements of the Company for the years 2017 and 2016 (*please see as filed in here*), there has been no material transaction during the last two years, nor is there any material transaction currently proposed, to which the Company was or is to be a party, in which any director or executive officer, any nominee for election as director, stockholder of more than ten percent (10%) of the Company's voting shares, and any member of the immediate family (including spouse, parents, children, siblings, and in-laws) of any such director or officer or stockholder of more than ten percent (10%) of the Company's voting shares had or is to have a direct or indirect material interest.

### **PART IV - EXHIBITS AND SCHEDULES**

### 14. EXHIBITS AND REPORTS ON SEC FORM 17-C

### REPORTS ON SEC FORM 17-C FILED DURING THE LAST SIX-MONTH PERIOD COVERED BY THIS REPORT

Date	Disclosures
June 20, 2017	Share Buy-back Transaction
June 21, 2017	Share Buy-back Transaction
August 09, 2017	Press Release: Emperador Reports Php2.7-
	Billion Net Income in the First Half of 2017
August 09, 2017	Share Buy-back Transaction
August 10, 2017	Share Buy-back Transaction
August 11, 2017	Share Buy-back Transaction
August 14, 2017	Share Buy-back Transaction
August 16, 2017	Share Buy-back Transaction
August 18, 2017	Share Buy-back Transaction
August 22, 2017	Share Buy-back Transaction
August 24, 2017	Share Buy-back Transaction
August 25, 2017	Share Buy-back Transaction
August 29, 2017	Share Buy-back Transaction
August 30, 2017	Share Buy-back Transaction
August 31, 2017	Share Buy-back Transaction
September 04, 2017	Share Buy-back Transaction
September 05, 2017	Share Buy-back Transaction
September 06, 2017	Share Buy-back Transaction
September 07, 2017	Share Buy-back Transaction
September 08, 2017	Share Buy-back Transaction
September 22, 2017	Share Buy-back Transaction
September 25, 2017	Share Buy-back Transaction
September 26, 2017	Share Buy-back Transaction
September 27, 2017	Share Buy-back Transaction

September 28, 2017	Share Buy-back Transaction		
September 29, 2017	Share Buy-back Transaction  Share Buy-back Transaction		
October 02, 2017	Share Buy-back Transaction		
October 04, 2017	Change in Directors (Resignation of Kingson U.		
0 1 1 2 1 1	Sian and Election of Kevin Andrew L. Tan		
October 10, 2017	Share Buy-back Transaction		
00.0001 10, 2011	Share Buy Buck Transaction		
October 11, 2017	Share Buy-back Transaction		
October 13, 2017	Share Buy-back Transaction		
October 17, 2017	Share Buy-back Transaction		
October 18, 2017	Share Buy-back Transaction		
October 19, 2017	Share Buy-back Transaction		
October 20, 2017	Share Buy-back Transaction		
October 23, 2017	Share Buy-back Transaction		
October 24, 2017	Share Buy-back Transaction		
October 25, 2017	Share Buy-back Transaction		
October 26, 2017	Share Buy-back Transaction		
October 27, 2017	Share Buy-back Transaction		
October 30, 2017	Share Buy-back Transaction		
November 02, 2017	Share Buy-back Transaction		
November 03, 2017	Share Buy-back Transaction		
November 06, 2017	Share Buy-back Transaction		
November 07, 2017	Press Release: Emperador Reports 18% Net		
	Income Growth in the Third Quarter of 2017		
November 07, 2017	Share Buy-back Transaction		
November 08, 2017	Share Buy-back Transaction		
November 13, 2017	Share Buy-back Transaction		
November 17, 2017	Share Buy-back Transaction		
November 20, 2017	Share Buy-back Transaction		
November 24, 2017	Share Buy-back Transaction		
November 28, 2017	Issuance of 122,391,176 new common shares to		
	Arran Investment Private Limited		
December 04, 2017	Share Buy-back Transaction		
December 05, 2017	Share Buy-back Transaction		
December 06, 2017	Share Buy-back Transaction		
December 07, 2017	Share Buy-back Transaction		
December 08, 2017	Share Buy-back Transaction		
December 11, 2017	Share Buy-back Transaction		
December 12, 2017	Share Buy-back Transaction		
December 13, 2017	Share Buy-back Transaction		
December 14, 2017	Share Buy-back Transaction		
December 15, 2017	Share Buy-back Transaction		
December 18, 2017	Share Buy-back Transaction		
December 19, 2017	Share Buy-back Transaction		
December 20, 2017	Share Buy-back Transaction		
December 21, 2017	Share Buy-back Transaction		
December 22, 2017	Share Buy-back Transaction		
December 28, 2017	Share Buy-back Transaction		
December 29, 2017	Share Buy-back Transaction		

### **SIGNATURES**

Pursuant to the requirements of Section 17 of the Code and Section 141 of the Corporation Code, this report is signed on behalf of the issuer by the undersigned, thereunto duly authorized.

> ÉMPERADOR INC. **Issuer Company**

By:

President (Principal Executive Officer) (Principal Operating Officer)

Chief Financial Officer (Principal Financial Officer) (as Principal Accounting Officer and Comptroller)

DOMINIC V. ISBERTO Corporate Secretary

APR 2 3 2018

SUBSCRIBED AND SWORN to before me this \_\_\_\_ day of \_ 2018 affiants exhibiting to me their Passport/SSS No., as follows:

NAMES

Passport/SSS No.

DATE OF ISSUE

PLACE OF ISSUE

Winston S. Co Dina D. R. Inting P1651547A

SSS 03-5204775-3

Dominic V. Isberto SSS 33-1952824-1 Jan.17,2017 to Jan.16,2022

Manila

**Notary Public** 

Page No. Book No.

Series of 2018

ATTY. RENATO R. BALISACAN, JR. Notary Public for Makati City until December 31, 2019 Roll No. 60563. Commission No. M-107 19F, Tower I, The Enterprise Center, Makali City IBP No. 022586. 1/3/2018 Pasig City

MCLE Compffance No. V-0020820



Consolidated Financial Statements and Independent Auditors' Report

Emperador Inc. and Subsidiaries

December 31, 2017, 2016 and 2015



7F 1880 Eastwood Avenue, Eastwood City CyberPark, 188 E. Rodriguez Jr. Avenue, Bagumbayan 1110, Quezon City, Philippines Tel: 709-2038 to 41 Fax: 709-1966

### STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR CONSOLIDATED FINANCIAL STATEMENTS

The management of Emperador Inc. and Subsidiaries (the Group) is responsible for the preparation and fair presentation of the consolidated financial statements, including the schedules attached therein, for the years ended December 31, 2017 and 2016, in accordance with the prescribed financial reporting framework indicated therein, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is responsible for overseeing the Group's financial reporting process.

The Board of Directors reviews and approves the consolidated financial statements, including the schedules attached therein, and submits the same to the stockholders.

Punongbayan & Araullo, the independent auditors appointed by the stockholders, has audited the consolidated financial statements of the Group in accordance with Philippine Standards on Auditing, and in its report to the stockholders, has expressed its opinion on the fairness of presentation upon completion of such audit.

DREW L. TAN

Chairman of the Board

WINSTON S. CO

President / Chief Executive Officer

DINA D.R. INTING

Chief Financial Officer

SUBSCRIBED AND SWORN to before me this 2 3 2018 affiants exhibiting to me their Passport/SSS No., as follows:

Names

Andrew L. Tan

PassportNo./ SSS No.

EC1087269

P1651547A

Date

May 14, 2014 to 2019

Jan.17, 2017 to Jan. 16, 2022

Manila

Place of Issue

Manila

Winston S. Co Dina D.R. Inting

otary Public

Doc.No. Page No.

Book No.

Series of 2018

ATTY. RENATOR. BALISACAN, JR.

Notary Public for Makati City until December 31, 2019 Roll No. 50563. Commission No. M-107

19F, Tower I, The Enterprise Center, Makali City

IBP No. 022585. 1/3/2018. Pasig City MCLE Compfiance No. V-0020820



### **Report of Independent Auditors**

Punongbayan & Araullo

20th Floor, Tower 1 The Enterprise Center 6766 Ayala Avenue 1200 Makati City Philippines

T+63 2 988 2288

The Board of Directors and Stockholders
Emperador Inc. and Subsidiaries
(A Subsidiary of Alliance Global Group, Inc.)
7th Floor, 1880 Eastwood Avenue
Eastwood City CyberPark
188 E. Rodriguez, Jr. Avenue
Bagumbayan, Quezon City

### Opinion

We have audited the consolidated financial statements of Emperador Inc. and Subsidiaries (the Group), which comprise the consolidated statements of financial position as at December 31, 2017 and 2016, and the consolidated statements of comprehensive income, consolidated statements of changes in equity and consolidated statements of cash flows for each of the three years in the period ended December 31, 2017, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at December 31, 2017 and 2016, and its consolidated financial performance and its consolidated cash flows for each of the three years in the period ended December 31, 2017 in accordance with Philippine Financial Reporting Standards (PFRS).

### Basis for Opinion

We conducted our audits in accordance with Philippine Standards on Auditing (PSA). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the Code of Ethics for Professional Accountants in the Philippines (Code of Ethics) together with the ethical requirements that are relevant to our audits of the consolidated financial statements in the Philippines, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

### (a) Asset Acquisitions

Description of the Matter

In 2017, GES, through its wholly-owned subsidiary, Complejo Bodeguero San Patricio, S.L.U., acquired certain assets in Spain, including trademarks of well-known brands under the Garvey brand portfolio (the acquisition shall be herein referred to as "the Garvey Acquisition"). Also in 2017, GES, through Bodegas Las Copas, S.L. (BLC), a Spanish joint venture company, and its two Mexican subsidiaries, completed the acquisition from Pernod Ricard of the Domecq brand portfolio and other assets. These assets, together with the two Mexican subsidiaries of BLC, are subsequently transferred during the year to Domecq Bodega Las Copas, S.L., a newly-incorporated Spanish subsidiary of GES in 2017 (the acquisition shall be herein referred to as "the Domecq Acquisition").

The total consideration for the Garvey Acquisition and Domecq Acquisition amounted to P1.9 billion and P4.8 billion, respectively. The acquisitions are accounted for in the consolidated financial statements as asset acquisition; hence, no goodwill was recognized. We considered the acquisitions as a key audit matter due to the significance and complexity of the transactions and judgment required to assess an asset acquisition.

The Group's disclosures of the acquisitions, accounting policy for asset acquisition, and management judgment on distinction between business combination and asset acquisition, are disclosed in Notes 1, 2 and 3, respectively, to the consolidated financial statements.

How the Matter was Addressed in the Audit

Our audit procedures to address the risk of material misstatement relating to the asset acquisitions included, among others, the following:

- Reviewing the relevant minutes of meeting of the Group and the related agreements for the acquisitions, and checking the consideration of the acquisitions and other terms and conditions;
- Evaluating whether the acquired assets constitute a business as defined under PFRS 3, Business Combination:
- Testing the assumptions and methodology used by the independent third party valuation expert engaged by the Group on the valuation of identifiable assets acquired and liabilities assumed, and purchase price allocation process;
- Checking the appropriateness of recognition and valuation of the tangible and intangible assets acquired; and,
- Evaluating the sufficiency and adequacy of disclosures in the Group's consolidated financial statements in accordance with PFRS.



### (b) Impairment of Goodwill and Trademarks with Infinite Useful Life

Description of the Matter

Under Philippine Accounting Standard 36, *Impairment of Assets*, the Group is required to annually test the carrying amounts of its goodwill and trademarks with infinite useful life for impairment. As of December 31, 2017, goodwill amounted to P9.4 billion while the trademarks, which include "Jura," "The Dalmore," "Fundador Brandy," "Terry Centenario," "Tres Cepas Brandy," "Harveys," "Garvey," "Domecq," "Azteca de Oro" and "Presidente," amounted to P20.5 billion. We considered the impairment of these assets as a key audit matter because the amounts of goodwill and trademarks are material to the consolidated financial statements. In addition, management's impairment assessment process is highly judgmental, and is based on significant assumptions, specifically the determination of the discount rate and cash flows projections used in determining the value-in-use of the trademarks and the cash-generating units over which the goodwill was allocated. The assumptions used by management are generally affected by expected future market and economic conditions.

The Group's policy on impairment assessment of goodwill and trademarks with infinite useful life is more fully described in Note 2 to the consolidated financial statements; the estimation uncertainty on impairment of non-financial assets, including trademarks and goodwill with infinite useful life, is presented in Note 3 to the consolidated financial statements; while their corresponding carrying amounts are presented in Note 10 to the consolidated financial statements.

How the Matter was Addressed in the Audit

Our audit procedures to address the risk of material misstatement relating to the goodwill and trademarks with infinite useful life included, among others, the following:

- Evaluating the reasonableness of assumptions and methodology used in determining the
  value-in-use of cash-generating units attributable to the trademarks and goodwill, which
  include the discount rate, growth rate and the cash flow projections, by comparing them to
  external and historical data; and, performing sensitivity analysis of the projections and
  discount rate to determine whether a reasonably possible change in assumptions could
  cause the carrying amount of cash generating units to exceed the recoverable amount;
  and.
- Comparing the carrying amounts of trademarks and goodwill against the net present value of excess earnings attributable to the trademarks and the cash generating units over which the goodwill was allocated.

### (c) Revenue Recognition

Description of the Matter

Sale of goods in 2017 amounted to P42.2 billion and represents 99% of the Group's total revenues during the same year. The Group recognizes sale of goods when the risks and rewards of ownership of the goods have passed to the buyer, i.e., generally when the customer has acknowledged delivery of goods. We considered revenue recognition as a key audit matter since it involves significant volume of transactions, requires proper observation of cut-off procedures, and directly impacts the Group's profitability.

The Group's disclosures on its revenue recognition policy and details of total revenues are presented in Notes 2 and 17, respectively, to the consolidated financial statements.



How the Matter was Addressed in the Audit

Our audit procedures to address the risk of material misstatement relating to revenue recognition included, among others, the following:

- Testing, on a sample basis, the design and operating effectiveness of the Group's processes and controls over revenue recognition, approval and documentation:
- Testing, on a sample basis, sales invoices, delivery receipts and cash receipts of sales transactions throughout the current period to determine whether sale of goods is valid and actually occurred;
- Reviewing third party contracts and testing related sales invoices, delivery receipts and cash receipts, on sample basis, for bulk sales transactions;
- Obtaining confirmation of trade receivables, on a sample basis, as of the end of the reporting period from the sale of goods; and, performing alternative procedures such as examining subsequent collections, or sales invoices and delivery receipts;
- Testing sales invoices and delivery receipts immediately prior and subsequent to the current period to determine whether the related sales transactions are recognized in the proper reporting period; and,
- Performing substantive analytical review procedures over revenues such as, but not limited
  to, yearly and monthly analyses of sales per product/brand and location, and sales mix
  composition based on our expectations and following up variances from our expectations;
  and, verifying that the underlying data used in the analyses are valid.

### (d) Existence and Valuation of Inventories

Description of the Matter

Inventories as of December 31, 2017 amounts to P25.2 billion, which represent 23% of the Group's total assets as of that date. The valuation of inventories is at the lower of cost and net realizable value (NRV). The Group's core business is subject to changes in market factors that directly affect the demand for alcoholic beverages such as purchasing power of consumers, degree of competition, and other market-related factors. Future realization of inventories is affected by price changes in the costs incurred necessary to complete and make a sale. Due to the significant volume and carrying amount of inventories, and the high level of judgment in estimating its NRV, we considered the existence and valuation of inventories as significant to our audit.

The Group's disclosures on accounting policy, estimation uncertainty on determination of NRV of inventories, and Inventories account are presented in Notes 2, 3, and 8, respectively, to the consolidated financial statements.

How the Matter was Addressed in the Audit

Our audit procedures to address the risk of material misstatement relating to the existence and valuation of inventories included, among others, the following:

On existence of inventories:

 Observing physical inventory count procedures, obtaining relevant cut-off information and copy of count control documents, and verifying inventory movements during the intervening periods between the actual count date and reporting date to further test the quantities of inventory items as of the end of the reporting date; and,



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 Performing substantive analytical review procedures over inventory-related ratios such as, but not limited to, inventory turnover and current period's components of inventories; and, verifying that the underlying data used in the analyses are valid.

### On valuation of inventories:

- Testing, on as sample basis, the design and operating effectiveness of processes and controls over inventory costing, reconciliation, data entry and review;
- Updating our understanding of the method of inventory costing and accounting policy on the lower of cost and NRV:
- Performing a price test, on a sample basis, of inventory items by examining supporting documents such as, but not limited to, purchase contracts and invoices, and relevant importation documents;
- Performing detailed analysis of the Group's standard costing of inventories through analytical review procedures of actual costs during the current period against the budgeted standard, and testing significant actual costs, on a sample basis, by agreeing with contracts and invoices;
- Determining whether the application of the lower of cost and NRV is appropriate and consistent with prior periods; and.
- Evaluating the sufficiency and appropriateness of the amount of allowance for inventory write-down by testing the key assumptions used on the expected realization of inventories.

### (e) Consolidation Process

### Description of the Matter

The Group's consolidated financial statements comprise the financial statements of Emperador Inc. and its subsidiaries, as discussed in Note 1 to the consolidated financial statements, after the elimination of material intercompany transactions. The Group's consolidation process is significant to the audit because of its complexity. It also involves translation of foreign currency denominated financial statements of certain subsidiaries into the Group's presentation currency, and identifying and eliminating several intercompany transactions and balances, to properly reflect the consolidated financial position of the Group and its consolidated financial performance and consolidated cash flows in accordance with PFRS.

The Group's policies on the basis of consolidation and translation of financial statements of foreign subsidiaries are described in Note 2 to the consolidated financial statements.

How the Matter was Addressed in the Audit

Our audit procedures to address the risk of material misstatement arising from the consolidation process included, among others, the following:

- Obtaining an understanding of the Group structure and its consolidation policy and process, including the procedures for identifying intercompany transactions and reconciling intercompany balances;
- Obtaining the consolidation schedule, verifying its mathematical accuracy, agreeing the
  columns for each entity in the consolidation schedule to the final adjusted trial balances for
  each entity and evaluating the consistency of the accounting policies applied by the Group;



### An instinct for growth

- Verifying the reasonableness of foreign currency exchange rates used by the Group in translating foreign currency denominated financial statements of certain subsidiaries;
- Verifying the accuracy and appropriateness of intercompany elimination entries, such as but not limited to, elimination of investments in subsidiaries, elimination of intercompany balances and transactions, equity accounting adjustments, and other significant consolidation adjustments;
- Performing analytical procedures at the consolidated level; and.
- Evaluating the sufficiency and adequacy of disclosures in the Group's consolidated financial statements in accordance with PFRS.

### Other Information

Management is responsible for the other information. The other information comprises the information included in the Group's Securities and Exchange Commission (SEC) Form 17-A, which we obtained prior to the date of the auditor's report, and the Group's SEC Form 20-IS (Definitive Information Statement) and Annual Report, which are expected to be made available to us after that date, for the year ended December 31, 2017, but does not include the consolidated financial statements and our auditors' report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audits of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audits, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditors' report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with PFRS, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.



## Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with PSA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with PSA, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing
  an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the
  entities or business activities within the Group to express an opinion on the consolidated
  financial statements. We are responsible for the direction, supervision and performance of
  the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the 2017 audit resulting in this independent auditors' report is Mr. Romulado V. Murcia III.

### **PUNONGBAYAN & ARAULLO**

By: Romualdo V. Murcia II

CPA Reg. No. 0095626
TIN 906-174-059
PTR No. 6616014, January 3, 2018, Makati City
SEC Group A Accreditation
Partner - No. 0628-AR-3 (until Nov. 29, 2019)
Firm - No. 0002-FR-5 (until Mar. 26, 2021)
BIR AN 08-002511-22-2016 (until Oct. 3, 2019)
Firm's BOA/PRC Cert. of Reg. No. 0002 (until Dec. 31, 2018)

April 6, 2018

## EMPERADOR INC. AND SUBSIDIARIES (A Subsidiary of Alliance Global Group, Inc.) CONSOLIDATED STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2017 AND 2016 (Amounts in Philippine Pesos)

	Notes	2017	2016
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	5	P 10,162,413,848	P 10,173,907,748
Trade and other receivables - net	6	14,925,799,512	10,779,489,916
Financial assets at fair value through profit or loss	7	19,572,259	-
Inventories - net	8	25,186,966,124	20,754,501,639
Prepayments and other current assets	11.1	953,350,245	582,070,440
Total Current Assets		51,248,101,988	42,289,969,743
NON-CURRENT ASSETS			
Investment in a joint venture	12	3,233,944,765	3,999,150,056
Property, plant and equipment - net	9	26,340,856,254	20,949,282,168
Intangible assets - net	10	29,893,991,852	25,791,110,856
Other non-current assets - net	11.2	818,887,130	1,272,887,433
Total Non-current Assets		60,287,680,001	52,012,430,513
TOTAL ASSETS		P 111,535,781,989	P 94,302,400,256
LIABILITIES AND EQUITY			
CURRENT LIABILITIES			
Interest-bearing loans	13	P 4,161,326,840	P 2,674,767,650
Trade and other payables	15	12,076,373,731	8,562,724,993
Financial liabilities at fair value through profit or loss	7	-	28,879,840
Income tax payable		599,675,788	646,744,244
Total Current Liabilities		16,837,376,359	11,913,116,727
NON-CURRENT LIABILITIES			
Interest-bearing loans	13	28,761,094,050	21,425,000,000
Equity-linked debt securities	14	5,227,114,518	5,262,906,379
Accrued interest payable	14	-	562,730,466
Provisions	16	443,245,445	480,517,679
Deferred tax liabilities - net	21	1,797,284,641	1,432,691,492
Retirement benefit obligation	20	116,113,331	1,000,949,796
Total Non-current Liabilities		36,344,851,985	30,164,795,812
Total Liabilities		53,182,228,344	42,077,912,539
EQUITY			
Equity attributable to owners of			
the parent company			
Capital stock	23.1	16,242,391,176	16,120,000,000
Additional paid-in capital	23.1	23,058,724,847	22,348,856,023
Treasury shares	23.2	( 321,134,930)	=
Conversion options	14	136,151,386	-
Share options	23.4	57,967,086	31,008,917
Accumulated translation adjustments	2	( 2,707,835,823 )	
Revaluation reserves	2 2	( 6,169,201)	( 630,758,672)
Legal reserves Retained earnings	23	9,689,175 21,249,112,979	17,943,398,209
Total equity attributable to			
owners of the parent company		57,718,896,695	52,218,737,717
Non-controlling interest	23.6	634,656,950	5,750,000
Total Equity		58,353,553,645	52,224,487,717
TOTAL LIABILITIES AND EQUITY		P 111,535,781,989	P 94,302,400,256

# EMPERADOR INC. AND SUBSIDIARIES (A Subsidiary of Alliance Global Group, Inc.) CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2017, 2016 AND 2015 (Amounts in Philippine Pesos)

	Notes	2017	2016	2015
REVENUES	17	P 42,655,527,544	P 41,018,101,190	P 43,645,076,684
COSTS AND EXPENSES  Costs of goods sold  Selling and distribution expenses  General and administrative expenses  Other charges	18 19 19 6, 7, 9 13, 14, 20	27,585,665,853 3,793,601,789 2,016,130,704 1,424,757,176	25,424,445,626 3,510,668,920 1,853,248,968 794,039,127	29,589,385,943 3,249,646,048 1,828,201,914 528,004,429
PROFIT BEFORE TAX		34,820,155,522 7,835,372,022	31,582,402,641 9,435,698,549	35,195,238,334 8,449,838,350
TAX EXPENSE	21	1,503,052,461	1,742,331,316	1,489,782,064
NET PROFIT		6,332,319,561	7,693,367,233	6,960,056,286
OTHER COMPREHENSIVE INCOME (LOSS)  Item that will be reclassified subsequently to profit or loss  Translation gain (loss)  Items that will not be reclassified subsequently to profit or loss	2	659,294,821	(2,189,511,224)	(718,670,753_)
Net actuarial gain (loss) on retirement benefit obligation  Tax income (expense) on remeasurement of retirement benefit obligation	20	746,770,271 (122,180,800 )	( 805,125,882)  136,909,345 ( 668,216,537) ( 2,857,727,761)	419,835,089 (
TOTAL COMPREHENSIVE INCOME		P 7,616,203,853	P 4,835,639,472	P 6,591,853,035
Net profit attributable to: Owners of the parent company Non-controlling interest		P 6,321,783,945 10,535,616 P 6,332,319,561	P 7,693,367,233 P 7,693,367,233	P 6,960,056,286 P 6,960,056,286
Total comprehensive income (loss) attributable to: Owners of the parent company Non-controlling interest		P 7,832,304,353 ( 216,100,500)	p 4,835,639,472	p 6,591,853,035
Earnings Per Share for the Net Profit Attributable to Owners of the Parent Company - Basic and Diluted	24	P 7,616,203,853	P 4,835,639,472  P 0.48	P 6,591,853,035 P 0.43

See Notes to Consolidated Financial Statements.

## EMPERADOR INC. AND SUBSIDIARIES (A Subsidiary of Alliance Global Group, Inc.) CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY FOR THE YEARS ENDED DECEMBER 31, 2017, 2016 AND 2015 (Amounts in Philippine Pesos)

	Attributable to Owners of the Parent Company													
					Conversion	Share	Accumulated							
		Capital	Additional	Treasury	Options	Options	Translation	Revaluation	Legal		Retained Earnings		Non-controlling	Total
	Notes	Stock	Paid-in Capital	Shares	Outstanding	Outstanding	Adjustments	Reserves	Reserves	Appropriated	Unappropriated Total	Total	Interest	Equity
Balance at January 1, 2017		P 16,120,000,000	P 22,348,856,023		p -		(P 3,593,766,760) (	( P 630,758,672 )	р -	P 550,000,000		,398,209 P 52,218,737,717	P 5,750,000	P 52,224,487,717
Issuances during the year Acquisition of treasury shares	23	122,391,176	709,868,824	-	136,151,386	26,958,169	-	-	9,689,175	-	( 9,689,175) ( 9	,689,175) 995,369,555	847,882,450	1,843,252,005
during the year	23.2			( 321,134,930)								( 321,134,930)	- (	321,134,930)
Total comprehensive income for the year							885,930,937	624,589,471			6,321,783,945 6,321	,783,945 7,832,304,353	( 216,100,500)	7,616,203,853
Reversal of appropriation	23.5									( 550,000,000)	550,000,000 -	-	-	
Appropriation during the year	23.5									600,000,000	( 000,000,000 ) -		-	
Redemption of preferred shares	23.6												( 2,875,000) (	2,875,000)
Cash dividends declared during the year	23										( 3,006,380,000) ( 3,006	,380,000) ( 3,006,380,000)	- (	3,006,380,000)
,														
Balance at December 31, 2017		P 16,242,391,176	P 23,058,724,847	( <u>P 321,134,930</u> )	P 136,151,386	P 57,967,086	( <u>P 2,707,835,823</u> )	( <u>P 6,169,201</u> )	P 9,689,175	P 600,000,000	P 20,649,112,979 P 21,245	P 57,718,896,695	P 634,656,950	P 58,353,553,645
		P 16.120.000.000	P 22.348.856.023			P 4.050.748	(P 1.404.255.536)	P 40.162.823		P 550,000,000	P 12,421,086,976 P 12,971	.086,976 P 50,079,901,034	P 5.750.000	P 50,085,651,034
Balance at January 1, 2016 Issuances during the year		P 16,120,000,000	1' 22,348,830,023	Р -	Р -	P 4,050,748 26,958,169	(P 1,404,255,536)	P 40,102,823	ν -	P 550,000,000		,086,976 P 50,079,501,034 26,958,169	P 5,/50,000	26,958,169
	23	-				20,958,109	( 2,189,511,224) (	( 668,216,537 )			7,693,367,233 7,693	,367,233 4,835,639,472	-	4,835,639,472
Total comprehensive income for the year				-		-			-					
Addition from acquired subsidiary	23						- (	2,704,958)			( 2.721.056.000) ( 2.721	( 2,704,958) .056,000) ( 2.721,056,000)	: (	2,704,958) 2,721,056,000)
Cash dividends declared during the year	23										( 2,/21,056,000 ) ( 2,/21	,056,000) ( 2,721,056,000)		2,/21,036,000)
Balance at December 31, 2016		P 16.120.000.000	P 22.348.856.023	p .		P 31.008.917	(P 3.593.766.760) (	(P 630.758.672)		P 550,000,000	P 17,393,398,209 P 17,943	,398,209 P 52,218,737,717	P 5.750.000	P 52,224,487,717
Balance at December 31, 2016		P 16,120,000,000	P 22,348,836,023	Р -	P -	P 31,008,917	(P 3,593,766,760) (	(P 630,/38,6/2)	<u> </u>	P 530,000,000	P 17,595,598,209 P 17,5943	G398,209 P 32,218,737,717	P 5,/30,000	P 52,224,487,717
Balance at January 1, 2015		P 16.120.000.000	P 22.348.856.023			n	(P 685.584.783) (	( P 310.304.679 )			P 8,429,030,690 P 8,425	.030,690 P 45,901,997,251		P 45.901.997.251
Issuances during the year	23	r 10,120,000,000	r 22,340,030,023	P -	Р .	4,050,748	(F 000,004,700) (	( F 310,304,079 )	P -	P -	r 0,425,030,050 r 0,425	4,050,748	5,750,000	9,800,748
Total comprehensive income for the year	23					4,030,740	( 718,670,753)	350,467,502				,056,286 6,591,853,035	3,730,000	6,591,853,035
Cash dividends declared during the year	23						( 110,070,1337)					,000,000) ( 2,418,000,000)	. (	2,418,000,000)
	23									550,000,000	( 550,000,000) -	,,, ( 2,410,000,000)	- (	2,410,000,000)
Appropriations during the year 25														
Balance at December 31, 2015		P 16,120,000,000	P 22,348,856,023	р -	р -	P 4,050,748	(P 1,404,255,536)	P 40,162,823	Р -	P 550,000,000	P 12,421,086,976 P 12,971	,086,976 P 50,079,901,034	P 5,750,000	P 50,085,651,034
.,														

See Notes to Consolidated Financial Statements.

#### EMPERADOR INC. AND SUBSIDIARIES

(A Subsidiary of Alliance Global Group, Inc.)

## CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2017, 2016 AND 2015

(Amounts in Philippine Pesos)

	Notes	2017		_	2016		2015	
CASH FLOWS FROM OPERATING ACTIVITIES								
Profit before tax		P	7,835,372,022	P	9,435,698,549	P	8,449,838,350	
Adjustments for:								
Interest expense	13, 14		998,388,259		775,852,427		519,361,430	
Depreciation and amortization	9		795,801,817		708,238,131		536,641,735	
Interest income		(	202,544,447)	(	201,395,080)	(	183,976,825)	
Share in net income of joint venture	12	(	154,101,850)	(	219,276,919)	(	130,007,640)	
Fair value losses (gains) on financial instruments								
at fair value through profit or loss	7	(	48,452,099)		31,534,740	(	2,641,000)	
Impairment losses	6		48,204,136		20,066,707		3,426,329	
Provisions	16		77,921,880		62,928,000		58,258,375	
Share option benefits expense	23		26,958,169		26,958,169		4,493,028	
Amortization of trademarks	10		11,199,938		102,872,668		102,872,668	
Loss (gain) on sale of property, plant and equipment	9	(	1,542,396)	_	2,002,676	(	1,522,346)	
Operating profit before working capital changes			9,387,205,429		10,745,480,068		9,356,744,104	
Decrease (increase) in trade and other receivables		(	4,338,410,026)		2,021,567,730		12,261,840	
Decrease in financial instruments at fair value							007 574 750	
through profit or loss		,	4.050.224.405.	,	4.000.240.555	,	806,574,658	
Increase in inventories		(	4,058,334,497)	(	1,989,360,555)	(	604,154,349)	
Decrease (increase) in prepayments and other current assets		(	500,467,380 )	(	345,075,130 )		161,369,768	
Decrease (increase) in other non-current assets Increase (decrease) in trade and other payables			4,691,091 3,313,644,855	(	985,060,933 )	,	207,621,996 5,084,772,878)	
		(	16,961,383)	(	8,276,834,432) 289,688,589)	(	423,017,457)	
Decrease in retirement benefit obligation		(	3,791,368,089	(	881,028,159	(	4,432,627,682	
Cash generated from operations		,		,		,		
Cash paid for income taxes		(	1,328,291,861)	(	1,673,163,840)	(	1,732,636,554)	
Net Cash From (Used in) Operating Activities			2,463,076,228	(	792,135,681)		2,699,991,128	
CASH FLOWS FROM INVESTING ACTIVITIES								
Acquisitions of property, plant and equipment	9	(	6,544,564,864)	(	2,040,360,370)	(	3,544,640,919)	
Acquisitions of trademarks	10	(	2,938,865,934)		=		=	
Proceeds from withdrawal of investment in a joint venture	12		858,354,900		-		-	
Interest received			202,544,447		201,395,080		183,976,825	
Proceeds from sale of property, plant and equipment	9		146,696,465		25,719,832		11,677,624	
Dividends received from a joint venture	12		60,952,241		93,391,294		=	
Acquisitions of subsidiaries and a business unit	1		-	(	13,470,583,230)		-	
Deposit for asset acquisition	11	_		_	<del>-</del>	(	2,848,690,163)	
Net Cash Used in Investing Activities		(	8,214,882,745)	(	15,190,437,394)	(	6,197,676,633)	
CASH FLOWS FROM FINANCING ACTIVITIES								
Proceeds from interest-bearing loans	13, 30		9,429,100,456		24,099,767,650		23,899,762,792	
Dividends paid	23	(	3,006,380,000)	(	2,721,056,000)	(	2,418,000,000)	
Proceeds from issuance of shares of a subsidiary	23		847,882,450		-		=	
Repayments of interest-bearing loans	13, 30	(	665,309,549)	(	23,899,762,792)	(	23,827,219,465)	
Interest paid	30	(	540,970,810)	(	500,010,272)	(	213,945,152)	
Acquisition of treasury shares	23	(	321,134,930)		-		-	
Redemption of preferred shares	23	(	2,875,000)	-	<u>-</u>		-	
Net Cash From (Used in) Financing Activities			5,740,312,617	(	3,021,061,414)	(	2,559,401,825)	
NET DECREASE IN CASH AND								
CASH EQUIVALENTS		(	11,493,900)	(	19,003,634,489)	(	6,057,087,330)	
CASH AND CASH EQUIVALENTS			10 152 005 540		20 177 5 12 227		25 224 (20 5 (7	
AT BEGINNING OF YEAR		-	10,173,907,748	_	29,177,542,237		35,234,629,567	
CASH AND CASH EQUIVALENTS								
AT END OF YEAR		P	10,162,413,848	P	10,173,907,748	P	29,177,542,237	

#### Supplemental Information on Non-cash Investing and Financing Activities:

- 1) Share option benefits expense amounting to P27.0 million was recognized both in 2017 and 2016, and P4.5 million in 2015, with corresponding credits to Share Options account, net of documentary stamps tax (DST) amounting to P0.4 million in 2015 (see Notes 20.2 and 23.4).
- 2) In 2017 and 2016, the Group applied its deposit for asset acquisition amounting to P449.3 million and P2.8 billion made in 2016 and 2015, respectively, against the total considerations (see Notes 1 and 11).
- 3) In 2017, EMP issued 122.4 million common shares in consideration of the accrued interest on the equity-linked securities (ELS) amounting to P832.3 million (see Note 14). Also in 2017, the ELS, a compound instrument, was amended and the financial liability and equity components were recognized at P5.1 billion and P136.2 million, respectively. The amortization of equity-linked debt securities amounted to P83.3 million in 2017 (nil in 2016 and 2015) (see Note 14). The capitalized DST paid by EMP for the issuance of the ELS in 2014 were fully amortized in 2017 with amortizations amounting to P17.1 million in 2017, P3.8 million in 2016 and P5.2 million in 2015, which were presented as part of Other Charges account in the consolidated statements of comprehensive income (see Note 4).

#### **EMPERADOR INC. AND SUBSIDIARIES**

(A Subsidiary of Alliance Global Group, Inc.)
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
DECEMBER 31, 2017, 2016 AND 2015
(Amounts in Philippine Pesos)

#### 1. CORPORATE INFORMATION AND UPDATE

Emperador Inc. (EMP or the Parent Company or the Company) is a holding company which operates an integrated business of manufacturing, bottling and distributing distilled spirits and other alcoholic beverages mainly from the Philippines, Spain and United Kingdom, through its wholly owned subsidiaries.

#### 1.1 Corporate Name and Business

EMP was incorporated under the name Touch Solutions, Inc. (TSI) on November 26, 2001, primarily as an information technology (IT) services and products provider. On March 1, April 10 and July 31, 2013, the Board of Directors (BOD), stockholders and the Philippine Securities and Exchange Commission (SEC), respectively, approved the change in the primary purpose of the Company to become a holding company. Consequently, in April 2013, TSI transferred and conveyed its IT-related net assets totaling P28.6 million to Sagesoft Solutions, Inc. (SSI) and its investment in SSI to TSI's minority stockholders.

On June 19, August 27 and September 5, 2013, the BOD, stockholders and SEC, respectively, approved the change in corporate name to TrillionStars Holdings, Inc.. On August 28, September 19 and September 27, the BOD, stockholders by written assent, and the SEC, respectively, approved the change in corporate name to Emperador Inc.

On August 28, 2013, Alliance Global Group, Inc. (AGI or the Ultimate Parent Company) obtained a controlling interest in EMP through AGI's subscription to EMP's new capital stock (see Notes 1.2 and 23.1).

AGI is a domestic holding company with diversified investments in food and beverage, real estate, manufacturing, tourism-entertainment and gaming, and quick-service restaurant businesses.

The common shares of the EMP and AGI were first listed for trading in the Philippine Stock Exchange (PSE) on December 19, 2011 (under stock symbol "TSI" at that time) and April 19, 1999, respectively.

The registered principal office of EMP is located at 7<sup>th</sup> Floor, 1880 Eastwood Avenue, Eastwood City CyberPark, 188 E. Rodriguez, Jr. Avenue, Bagumbayan, Quezon City where the registered office of AGI is also presently located.

#### 1.2 Reverse Acquisition of Emperador Distillers, Inc.

Emperador Distillers, Inc. (EDI) became a wholly owned subsidiary on August 28, 2013 when EMP acquired EDI from AGI as a condition to AGI's subscription to EMP shares.

As part of the transaction, AGI transferred to EMP all the issued and outstanding shares of EDI owned by AGI at that time [see Notes 1.1 and 2.12(c)].

The acquisition of EDI by EMP was effectively an acquisition of a group of assets because EMP at that time did not constitute a business as defined under Philippine Financial Reporting Standard (PFRS) 3, *Business Combinations*. The consolidated financial statements of the Parent Company and EDI and its subsidiaries represent the continuation of the consolidated financial statements of EDI and its subsidiaries [see Note 2.12(c)].

#### 1.3 Subsidiaries

EMP holds beneficial ownership interests in entities operating in an integrated business of manufacturing, bottling and distributing distilled spirits and other alcoholic beverages from the Philippines and Europe (collectively referred to herein as "the Group"), as follows:

		Percen	tage of
	Explanatory	Effective (	Ownership
Names of Subsidiaries	Notes	2017	2016
EDI and subsidiaries			
(collectively, EDI Group):			
Emperador Distillers, Inc. (EDI)	(a), 1.2	100%	100%
Anglo Watsons Glass, Inc. (AWGI)	(b)	100%	100%
Tradewind Estates, Inc. (TEI)	(c)	100%	100%
Alcazar De Bana Holdings			
Company, Inc. (Alcazar De Bana)	(d)	100%	100%
Progreen Agricorp Inc. (PAI)	(d)	100%	100%
South Point Science Park Inc. (SSPI)	(d)	100%	100%
The Bar Beverage, Inc. (The Bar)	(e)	100%	100%
Cocos Vodka Distillers			
Philippines, Inc. (CVDPI)	(f)	100%	100%
Zabana Rum Company, Inc. (Zabana)	(g)	100%	-
EIL and offshore subsidiaries:			
Emperador International Ltd. (EIL)	(h)	100%	100%
Emperador Holdings (GB) Limited (EGB)	(i)	100%	100%
Emperador UK Limited (EUK)	(1)	100%	100%
Whyte and Mackay Group Limited (WMG)	(i), 1.4	100%	100%
Emperador Asia Pte. Ltd. (EA)	(j)	100%	100%
Grupo Emperador Spain, S.A. (GES)	(j), 1.5		
Emperador Europe Sarl (EES)	(k)	100%	100%

#### Explanatory notes:

- (a) EDI and its subsidiaries are all engaged in businesses related to the main business of EDI in the Philippines. EDI became a wholly owned subsidiary on August 28, 2013 (see Note 1.2). EDI was incorporated in the Philippines on June 6, 2003 to primarily engage in the manufacturing and trading of brandy, wine or other similar alcoholic beverage products. EDI's brands include Emperador brandy, The BaR flavored alcoholic beverage, Smirnoff Mule vodka (under license), Andy Player whisky and Raffa sparkling white wine. EDI also imports and sells the products of EIL's offshore subsidiaries.
  - EDI's registered office, which is also its principal place of business, is located at 7<sup>th</sup> Floor, 1880 Eastwood Avenue, Eastwood City CyberPark, 188 E. Rodriguez, Jr. Avenue, Bagumbayan, Quezon City where its subsidiaries, except Alcazar, also have their registered offices and places of business.
- (b) AWGI is a domestic corporation presently engaged in flint glass container manufacturing and primarily supplies EDI's bottle requirements.

- (c) TEI is a domestic corporation presently engaged in leasing its land and manufacturing complex in Sta. Rosa, Laguna and providing consultancy and advisory services in relation to the operations, management and development and maintenance of machineries to EDI. In 2016, EDI acquired full equity ownership in TEI from Alliance Global Brands, Inc., a wholly owned subsidiary of AGI, for a total consideration of P1.6 billion [see Notes 22.3(a) and 3.1(b)]. The net identifiable assets acquired and liabilities assumed are recognized as part of Trade and Other Receivables, Property, Plant and Equipment, Prepayments and Other Current Assets and Retirement Benefit Obligation accounts in the consolidated statements of financial position (see Notes 6, 9 and 20.3). There is no goodwill recognized for this transaction as the total consideration transferred approximates the fair values of net assets acquired and liabilities assumed.
- (d) Alcazar De Bana is a domestic holding entity and presently holds 100% ownership interest in PAI, a domestic corporation engaged in the business of alcohol and alcohol-related products, who in turn holds 100% ownership interest in SSPI, a domestic corporation engaged in management and maintenance of office, commercial, industrial and institutional developments in a certain science park.
  - Alcazar De Bana's registered office and principal place of business is located at 26th Floor, Alliance Global Tower 4, 36th Street cor. 11th Avenue Uptown Bonifacio, Taguig City.
- (e) The Bar was incorporated to carry out a general and commercial business of manufacturing, making, processing, importing, exporting, buying and selling any and all kinds of alcohol, wine or liquor products.
- (f) CVDPI was established to manufacture, import, export, buy, sell, acquire, hold or otherwise dispose of and deal in, any alcohol, wine or liquor products.
- (g) Zabana is a newly-incorporated domestic corporation to engage in manufacturing, importing, exporting, buying, selling, acquiring, holding or otherwise disposing of and dealing in any alcohol, wine or liquor products, flavoring essences, beverages, softdrinks, foodstuffs, goods, wares, merchandise and commodities of the same kind.
- (h) EIL is a foreign entity incorporated in the British Virgin Islands primarily to handle the international sales, marketing and merchandising of the Group's products. EIL is presently the parent company of the Group's offshore subsidiaries. EIL is effectively a wholly owned subsidiary of EMP through EMP's 84% direct ownership and EDI's 16% ownership.
  - EIL's registered office is at the offices of Portcullis TrustNet (BVI) Limited, which is currently located at Portcullis Trust Net Chambers, 4th Floor Skelton Building, 3076 Drake's Highway, Road Town, Tortola, British Virgin Islands.
- (i) EGB is a foreign entity incorporated in the UK to operate as an investment holding entity. It holds 100% ownership interest over EUK which in turn holds 100% ownership interest over WMG (see Note 1.4).
  - EGB's registered office is located at 20-22 Bedford Road, London, United Kingdom.
- (j) EA is a foreign entity incorporated in Singapore on July 10, 2013 as a limited private company with principal activity as a wholesaler of liquor, food and beverages, and tobacco. It holds 100% ownership interest in GES, a foreign entity incorporated on September 28, 2011 as a small limited liability company and subsequently changed to a large liability company on February 5, 2014. GES carries out activities related to the production of wines, fortified wines, brandies, and all types of alcoholic drinks, as well as the purchase, ownership and operations of any type of land, particularly, vineyards. GES's registered office, which is also its principal place of business, is located at Torre Espacio Paseo de la Castellana n° 259 D Planta 28, Madrid, Spain. It currently holds direct interests in various subsidiaries and a joint venture that were established in Spain and Mexico with activities similar or related to its main business (see Note 1.5).
  - EA's registered office is located at 1 Scotts Road, 19-06 Shaw Centre, Singapore.
- (k) EES is a foreign entity incorporated in Luxembourg as a private limited liability company, primarily to operate as an investment holding entity.
  - EES' registered office is located at L-1449 Luxembourg, 18, Rue de l'Eau.

#### 1.4 Acquisition of Whyte and Mackay Group Limited

On May 9, 2014, a deal was signed between United Spirits (Great Britain) Limited and EUK for the latter's purchase of 100% ownership interest in WMG. This deal was completed on October 31, 2014. EUK's purchase of WMG Group is aligned with EMP's expansion strategies [see Notes 1.5 and 3.1(b)]. The goodwill arising from the acquisition reflects the opportunity to strengthen the Group's position in the global drinks market, the synergies and economies of scale expected from combining the operations of the Group and WMG and the value attributed to WMG's workforce. The goodwill recognized is not expected to be deductible for income tax purposes. The table below summarizes the consideration paid for the acquisition of WMG Group and the recognized amounts of the identifiable assets acquired and liabilities assumed. For purposes of determining the goodwill, the Parent Company determined the fair value of the identified net assets as of October 31, 2014.

	<u>Notes</u>		
Consideration Cash		<u>P</u>	30,272,934,983
Recognized amounts of identifia assets acquired:	able		
Tangible assets	8,9		21,723,648,592
Intangible assets	10		9,972,144,142
Liabilities	16, 20, 21	(	9,095,752,005)
Total identifiable net assets			22,600,040,729
Goodwill	10	<u>P</u>	7,672,894,304

WMG was incorporated in the United Kingdom (UK) on August 7, 2001. It is presently operating as an investment holding entity. WMG and all of its significant subsidiaries' registered office is located at St. Vincent Plaza, 319 St. Vincent Street, Glasgow, Scotland.

WMG and its subsidiaries (collectively referred to as "WMG Group") are all engaged in businesses related to the main business of production, marketing and distribution of Scotch whisky, vodka, liqueurs and other alcoholic drinks. WMG's significant subsidiaries and WMG's corresponding percentage of ownership as of December 31, 2017, 2016 and 2015 are as follows:

	Explanatory	Percentage
Names of Subsidiaries	Notes	of Ownership
Whyte and Mackay Limited (WML) Whyte and Mackay Warehousing Limited (WMWL)	(a) (b)	100% 100%

#### Explanatory notes:

- (a) WML is a foreign entity incorporated in the UK to carry out the production, marketing and distribution of Scotch whisky, vodka, liqueurs and other alcoholic drinks. WML's core brands include Whyte and Mackay, The Dalmore, Isle of Jura, Vladivar, Glayva, Claymore and John Barr. WML holds 100% ownership interest in 41 dormant companies, all incorporated in the UK, and one active company, Whyte and Mackay Americas LLC, which handles the distribution of Whyte and Mackay brands within the United States of America.
- (b) WMWL is a foreign entity incorporated in the UK to carry out warehousing and blending of bulk whisky for WML and third party customers.

#### 1.5 Acquisitions of Spanish Business Unit and of Assets

On November 27, 2015, GES reached a definitive agreement with Beam Suntory Spain, S.L. to purchase its Spanish brandy and sherry business (the Fundador or Business Unit) in Jerez de la Frontera (Jerez), the brandy capital of Spain. The purchase includes four brands: Fundador Brandy, Terry Centenario Brandy, Tres Cepas Brandy, and Harveys sherry wine (see Notes 10 and 11.2). GES assigned its rights and obligations under the agreement to its direct wholly owned subsidiary, Bodegas Fundador, S.L.U (BFS), on January 28, 2016, and the purchase was subsequently completed on February 29, 2016.

GES's acquisition of the Business Unit is aligned with EMP's expansion strategies. The goodwill arising from this transaction similarly reflects the opportunity and benefit to that of EUK's acquisition of WMG Group (see Note 1.4). The goodwill recognized is not expected to be deductible for income tax purposes. The table below summarizes the consideration paid for the acquisition of the Business Unit and the recognized amounts of the identifiable assets acquired. For purposes of determining the goodwill, the Parent Company determined the fair value of the identified net assets as of February 29, 2016.

	Notes		
Consideration Cash		<u>P</u>	14,718,366,134
Recognized amounts of identifiable assets acquired:			
Tangible assets	8, 9		6,592,734,082
Intangible assets	10		6,662,974,698
Total identifiable net assets		_	13,255,708,780
Goodwill	10	<u>P</u>	1,462,657,354

The revenues and net profit of the Business Unit since the acquisition date that were included in the 2016 consolidated statement of comprehensive income amounted to P2.6 billion and P446.0 million, respectively, and were included as part of the Brandy segment (see Note 4.4).

On December 1, 2016, Bodega Las Copas, S.L. (BLC) signed an agreement with Pernod Ricard to acquire its Domecq brand portfolio and its related assets in Mexico (see Note 11.2). The purchase includes three brands of Mexican brandies: Presidente, Azteca de Oro and Don Pedro, and certain Mexican wine brands. The authorization from the Mexican Antitrust Authority to proceed was obtained on March 14, 2017. On March 30, 2017, BLC and its two Mexican subsidiaries completed the acquisition of the Domecq brand portfolio and its related assets (the acquisition shall be referred to herein as "the Domecq Acquisition"). These Mexican subsidiaries, including the assets acquired, were subsequently transferred to Domecq Bodega Las Copas, S.L. (DBLC), a newly-incorporated Spanish subsidiary of GES in latter part of 2017. Total acquisition is treated as an asset acquisition [see Notes 2.12(d) and 3.1(b)].

On January 19, 2017, GES, through its wholly owned subsidiary, Complejo Bodeguero San Patricio SLU (CBSP), acquired from the previous owners (collectively referred to as "Grupo Garvey") certain assets in Spain, including trademarks of well-known brands (the acquisition shall be referred to herein as "the Garvey Acquisition"). The purchase includes basket of brands of Grupo Garvey worldwide, including brandies, sherries, liqueurs, vinegars and vodka brands, inventories and casks related to Grupo Garvey's business and certain property, plant and equipment. The acquisition is treated as an asset acquisition [see Notes 2.12(d) and 3.1(b)].

The consideration paid and the purchase price allocated to identifiable assets based on their individual relative fair values, as translated at exchange rate at transaction date, are as follows:

	Notes		omecq uisition		Garvey Acquisition
Tangible assets	8, 9	P 1,7	02,112,882	Р	1,554,825,243
Intangible assets	10	3,1	<u>23,564,000</u>		332,598,228
		4,8	25,676,882		1,887,423,471
Liabilities	15		_	(	34,361,071)
		P 4,8	<u>25,676,882</u>	<u>P</u>	1,853,062,400

GES, its subsidiaries and related party are as follows:

	Explanatory	Percentage of Effective Ownership			
Company Names	Notes	2017	2016		
Bodega San Bruno, S.L.	(a)	100%	100%		
Bodegas Fundador, S.L.U (BFS)	(b), (c)	100%	100%		
Emperador Gestion S.L.	(a)	100%	100%		
Complejo Bodeguero San					
Patricio SLU (CBSP)	(b)	100%	100%		
Domecq Bodega Las Copas, S.L. (DBLC)	(d), 3.1(c)	50%	_		
Bodega Las Copas, S.L. (BLC)	(e), 12	50%	50%		

#### Explanatory notes:

- (a) Subsidiaries with registered office and principal place of business located at Torre Espacio Paseo de la Castellana n° 259 D Planta 28, Madrid, Spain.
- (b) Subsidiaries with registered office located at Torre Espacio Paseo de la Castellana n° 259 D Planta 28, Madrid, Spain and principal place of business located in Jerez de la Frontera, Cadiz, Spain.
- (c) BFS has a wholly owned subsidiary, Destilados de la Mancha S.L.
- (d) DBLC is a foreign entity incorporated in Spain to operate as an investment holding entity with registered office located at Manuel calle Maria González 12, Jerez de la Frontera, Cadiz, Spain. It presently holds 100% ownership interest in Mexican entities namely: Pedro Domecq S.A. de C.V., Bodega Domecq S.A. de C.V. and Gonzalez Byass de Mexico S.A. de C.V., with registered office at Calle Presa Pabellón, 38, Mexico DF.
  - Pedro Domecq S.A. de C.V. and Bodega Domecq de C.V. are newly-incorporated foreign entities created by BLC on March 15, 2017 in relation to the asset acquisitions from Pernod Ricard. These entities, together with Gonzales Byass de Mexico S.A. de C.V., existing subsidiary of BLC, were subsequently transferred to DBLC effectively on September 1, 2017 through spin-off acquisition.
- (e) Jointly controlled entity with registered office located at Torre Espacio Paseo de la Castellana n° 259 D Planta 28, Madrid, Spain and principal place of business located in Jerez de la Frontera, Cadiz, Spain (see Note 12). BLC presently holds 100% ownership interests in Alcoholera dela Mancha Vinícola, S.L. and Vinedos del Rio Tajo S.L., which are both established in Spain with activities similar and related to the main businesses of GES and BLC.

#### 1.6 Approval of the Consolidated Financial Statements

The consolidated financial statements of EMP and its subsidiaries as of and for the year ended December 31, 2017 (including the comparative consolidated financial statements as of and for the years ended December 31, 2016 and 2015) were authorized for issue by the Parent Company's BOD on April 6, 2018.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies that have been used in the preparation of these consolidated financial statements are summarized below and in the succeeding pages. The policies have been consistently applied to all the years presented, unless otherwise stated.

#### 2.1 Basis of Preparation of Consolidated Financial Statements

(a) Statement of Compliance with Philippine Financial Reporting Standards

The consolidated financial statements of the Group have been prepared in accordance with PFRS. PFRS are adopted by the Financial Reporting Standards Council (FRSC) from the pronouncements issued by the International Accounting Standards Board and approved by the Philippine Board of Accountancy.

The consolidated financial statements have been prepared using the measurement bases specified by PFRS for each type of asset, liability, income and expense. The measurement bases are more fully described in the accounting policies that follow.

#### (b) Presentation of Consolidated Financial Statements

The consolidated financial statements are presented in accordance with Philippine Accounting Standard (PAS) 1, *Presentation of Financial Statements*. The Group presents all items of income and expenses and other comprehensive income or loss in a single consolidated statement of comprehensive income.

The Group presents a third consolidated statement of financial position as at the beginning of the preceding period when it applies an accounting policy retrospectively, or makes a retrospective restatement or reclassification of items that has a material effect on the information in the consolidated statement of financial position at the beginning on the preceding period. The related notes to the third consolidated statement of financial position are not required to be disclosed. Only one comparative period was presented in the consolidated statements of financial position as none of these situations are applicable.

#### (c) Functional and Presentation Currency

These consolidated financial statements are presented in Philippine pesos, the Parent Company's functional and presentation currency, and all values represent absolute amounts except when otherwise indicated.

Items included in the consolidated financial statements of the Group are measured using the Parent Company's functional currency (see Note 2.16). Functional currency is the currency of the primary economic environment in which the Parent Company operates.

#### 2.2 Adoption of New and Amended Standards

(a) Effective in 2017 that are Relevant to the Group

The Group adopted for the first time the following amendments and annual improvements to PFRS, which are mandatorily effective for annual periods beginning on or after January 1, 2017:

PAS 7 (Amendments) : Statement of Cash Flows –

Disclosure Initiative

PAS 12 (Amendments) : Income Taxes – Recognition of Deferred

Tax Assets for Unrealized Losses

Annual Improvements to PFRS (2014-2016 Cycle)

PFRS 12 : Disclosure of Interest in Other Entities –

Scope Clarification on Disclosure of Summarized Financial Information for Interests Classified as Held for Sale

Discussed below are the relevant information about these amendments and annual improvements.

(i) PAS 7 (Amendments), *Statement of Cash Flows – Disclosure Initiative*. The amendments are designed to improve the quality of information provided to users of financial statements about changes in an entity's debt and related cash flows (and non-cash changes). They require an entity to provide disclosures that enable users to evaluate changes in liabilities arising from financing activities. An entity applies its judgment when determining the exact form and content of the disclosures needed to satisfy this requirement. Moreover, they suggest a number of specific disclosures that may be necessary in order to satisfy the above requirement, including: (a) changes in liabilities arising from financing activities caused by changes in financing cash flows, foreign exchange rates or fair values, or obtaining or losing control of subsidiaries or other businesses; and, (b) a reconciliation of the opening and closing balances of liabilities arising from financing activities in the statement of financial position including those changes identified immediately above.

The Group has applied these amendments in the current year and presented a reconciliation between the opening and closing balances of liabilities arising from financing activities, which includes both cash and non-cash changes, as presented in Note 30.

(ii) PAS 12 (Amendments), *Income Taxes* – *Recognition of Deferred Tax Assets for Unrealized Losses*. The focus of the amendments is to clarify how to account for deferred tax assets related to debt instruments measured at fair value, particularly where changes in the market interest rate decrease the fair value of a debt instrument below cost. The amendments provide guidance in the following areas where diversity in practice previously existed: (a) existence of a deductible temporary difference; (b) recovering an asset for more than its carrying amount; (c) probable future taxable profit against which deductible temporary differences are assessed for utilization; and, (d) combined versus separate assessment of deferred tax asset recognition for each deductible temporary difference. The application of this amendment has no impact on the Group's consolidated financial statements.

(iii) Annual Improvements to PFRS. Annual improvements to PFRS (2014-2016 Cycle) made minor amendments to a number of PFRS. Among those amendments, PFRS 12, Disclosure of Interest in Other Entities – Scope Clarification on Disclosure of Summarized Financial Information for Interests Classified as Held of Sale, is mandatorily effective for annual periods beginning on or after January 1, 2017 but has no material impact on the Group's consolidated financial statements as this amendment merely clarifies the existing requirements. The amendment clarifies that the disclosure requirements of PFRS 12 applies to interest in other entities classified as held for sale with practical concession in the presentation of summarized financial information. The amendment states that an entity need not present summarized financial information for interests in subsidiaries, associates, or joint ventures that are classified as held for sale.

#### (b) Effective Subsequent to 2017 but not Adopted Early

There are new PFRS, amendments, interpretations and annual improvements to existing standards effective for annual periods subsequent to 2017, which are adopted by the FRSC. Management will adopt the relevant pronouncements in accordance with their transitional provisions; and, unless otherwise stated, none of these are expected to have significant impact on the Group's consolidated financial statements.

- (i) PAS 40 (Amendment), Investment Property Reclassification to and from Investment Property (effective from January 1, 2018). The amendment states that an entity shall transfer a property to, or from, investment property when, and only when, there is evidence of a change in use. A change of use occurs if property meets, or ceases to meet, the definition of investment property. A change in management's intentions for the use of a property by itself does not constitute evidence of a change in use. The amendment provided a non-exhaustive list of examples constituting change in use.
- (ii) PFRS 2 (Amendments), Classification and Measurement of Share-based Payment Transactions (effective from January 1, 2018). The amendments contain three changes covering the following matters: the accounting for the effects of vesting conditions on the measurement of a cash-settled share-based payment; the classification of share-based payment transactions with a net settlement feature for withholding tax obligations; and, the accounting for a modification to the terms and conditions of a share-based payment that changes the classification of the transaction from cash-settled to equity-settled.
- (iii) PFRS 9 (2014), Financial Instruments (effective from January 1, 2018). This new standard on financial instruments will replace PAS 39, Financial Instruments: Recognition and Measurement, and PFRS 9 (2009, 2010 and 2013 versions). This standard contains, among others, the following:
  - three principal classification categories for financial assets based on the business model on how an entity is managing its financial instruments;
  - an expected loss model in determining impairment of all financial assets that are not measured at fair value through profit or loss (FVTPL), which generally depends on whether there has been a significant increase in credit risk since initial recognition of a financial asset; and,

 a new model on hedge accounting that provides significant improvements principally by aligning hedge accounting more closely with the risk management activities undertaken by entities when hedging their financial and non-financial risk exposures.

In accordance with the financial asset classification principle of PFRS 9 (2014), a financial asset is classified and measured at amortized cost if the asset is held within a business model whose objective is to hold financial assets in order to collect the contractual cash flows that represent solely payments of principal and interest (SPPI) on the principal outstanding. Moreover, a financial asset is classified and subsequently measured at fair value through other comprehensive income (FVTOCI) if it meets the SPPI criterion and is held in a business model whose objective is achieved by both collecting contractual cash flows and selling the financial assets. All other financial assets are measured at FVTPL. In addition, PFRS 9 (2014) allows entities to make an irrevocable election to present subsequent changes in the fair value of an equity instrument that is not held for trading in consolidated other comprehensive income.

The accounting for embedded derivatives in host contracts that are financial assets is simplified by removing the requirement to consider whether or not they are closely related, and, in most arrangements, does not require separation from the host contract.

For liabilities, the standard retains most of the PAS 39 requirements which include amortized cost accounting for most financial liabilities, with bifurcation of embedded derivatives. The amendment also requires changes in the fair value of an entity's own debt instruments caused by changes in its own credit quality to be recognized in consolidated other comprehensive income rather than in consolidated profit or loss.

Based on an assessment of the Group's financial assets and financial liabilities as at December 31, 2017, which has been limited to the facts and circumstances existing at that date, management has identified the following areas that are expected to be most impacted by the application of PFRS 9 (2014):

- On classification and measurement of the Group's financial assets,
  management holds these financial assets to hold and collect the associated
  cash flows and is currently assessing the underlying types of cash flows to
  classify financial assets correctly. Management expects the majority of these
  financial assets to continue to be accounted for at amortized cost. The
  Group will also apply a simplified model of recognizing lifetime expected
  credit losses on these financial assets as these do not have a significant
  financing component.
- The Group's financial instruments at FVTPL pertain to derivative assets and liabilities arising from foreign exchange margins trading spot and forward that will not qualify under the SPPI test (see Note 7). These financial instruments will continue to be measured at fair value, with mark-to-market fluctuations directly recognized in profit or loss, upon application of PFRS 9 (2014).
- Significant portion of the Group's financial liabilities are currently measured at amortized cost. Upon application of PFRS 9 (2014), management has assessed that the amortized cost classification for these financial liabilities will be retained.

- PFRS 15, Revenue from Contract with Customers (effective from January 1, 2018). This standard will replace PAS 18, Revenue, PAS 11, Construction Contracts, the related Interpretations on revenue recognition: International Financial Reporting Interpretations Committee (IFRIC) 13, Customer Loyalty Programmes, IFRIC 15, Agreement for the Construction of Real Estate, IFRIC 18, Transfers of Assets from Customers and Standing Interpretations Committee 31, Revenue – Barter Transactions Involving Advertising Services. This new standard establishes a comprehensive framework for determining when to recognize revenue and how much revenue to recognize. The core principle in the said framework is for an entity to recognize revenue to depict the transfer of promised goods or services to the customer in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. Based on an assessment and comprehensive study of the Group's revenue streams as at December 31, 2017, which has been limited to the facts and circumstances existing at that date, management determined that its significant source of revenues is within the scope of PFRS 15 and pertains to the sale of brandy, wine or other similar alcoholic beverage products, which shall be recognized when the risks and rewards of ownership of the goods have passed to the buyer.
- (v) IFRIC 22, Foreign Currency Transactions and Advance Consideration Interpretation on Foreign Currency Transactions and Advance Consideration (effective from January 1, 2018). The interpretation provides more detailed guidance on how to account for transactions that include the receipt or payment of advance consideration in a foreign currency. The interpretation states that the date of the transaction, for the purpose of determining the exchange rate, is the date of initial recognition of the non-monetary asset (arising from advance payment) or liability (arising from advance receipt). If there are multiple payments or receipts in advance, a date of transaction is established for each payment or receipt.
- (vi) Annual Improvements to PFRS 2014-2016 Cycle. Among the improvements, PAS 28 (Amendment), Investment in Associates Clarification on Fair Value through Profit or Loss Classification (effective from January 1, 2018) is relevant to the Group. The amendments clarify that the option for venture capital organization, mutual funds and other similar entities to elect the fair value through profit or loss classification in measuring investments in associates and joint ventures shall be made at initial recognition, separately for each associate or joint venture.
- (vii) PAS 28 (Amendment), Investment in Associates Long-term Interest in Associates and Joint Venture (effective from January 1, 2019). The amendment clarifies that the scope exclusion in PFRS 9 (2014) applies only to ownership interests accounted for using the equity method. Thus, the amendment further clarifies that long term interests in an associate or joint venture to which the equity method is not applied must be accounted for under PFRS 9 (2014), which shall also include long term interests that, in substance, form part of the entity's net investment in an associate or joint venture. Management is currently assessing the impact of this amendment in its consolidated financial statements.

- (viii) PFRS 9 (Amendment), Financial Instruments Prepayment Features with Negative Compensation (effective from January 1, 2019). The amendment clarifies that prepayment features with negative compensation attached to financial instruments may still qualify under the SPPI test. As such, the financial assets containing prepayment features with negative compensation may still be classified at amortized cost or at FVTOCI. Management is currently assessing the impact of this amendment in its consolidated financial statements.
- (ix) PFRS 16, *Leases* (effective from January 1, 2019). The new standard will eventually replace PAS 17, *Leases*.

For lessees, it requires to account for leases "on-balance sheet" by recognizing a "right-of-use" asset and a lease liability. The lease liability is initially measured as the present value of future lease payments. For this purpose, lease payments include fixed, non-cancellable payments for lease elements, amounts due under residual value guarantees, certain types of contingent payments and amounts due during optional periods to the extent that extension is reasonably certain. In subsequent periods, the "right-of-use" asset is accounted for similarly to a purchased asset and depreciated or amortized. The lease liability is accounted for similarly to a financial liability using the effective interest method.

However, the new standard provides important reliefs or exemptions for short-term leases and leases of low value assets. If these exemptions are used, the accounting is similar to operating lease accounting under PAS 17 where lease payments are recognized as expenses on a straight-line basis over the lease term or another systematic basis (if more representative of the pattern of the lessee's benefit).

For lessors, lease accounting is similar to PAS 17's. In particular, the distinction between finance and operating leases is retained. The definitions of each type of lease, and the supporting indicators of a finance lease, are substantially the same as PAS 17's. The basic accounting mechanics are also similar, but with some different or more explicit guidance in few areas. These include variable payments, sub-leases, lease modifications, the treatment of initial direct costs and lessor disclosures.

Management is currently assessing the impact of this new standard in its consolidated financial statements.

(x) IFRIC 23, Uncertainty over Income Tax Treatments (effective from January 1, 2019). The interpretation provides clarification on the determination of taxable profit, tax bases, unused tax losses, unused tax credits, and tax rates when there is uncertainty over income tax treatments. The core principle of the interpretation requires the Group to consider the probability of the tax treatment being accepted by the taxation authority. When it is probable that the tax treatment will be accepted, the determination of the taxable profit, tax bases, unused tax losses, unused tax credits, and tax rates shall be on the basis of the accepted tax treatment. Otherwise, the Group has to use the most likely amount or the expected value, depending on the surrounding circumstances, in determining the tax accounts identified immediately above. Management is currently assessing the impact of this interpretation in its consolidated financial statements.

- (xi) Annual Improvements to PFRS 2015-2017 Cycle. Among the improvements, the following amendments are relevant to the Group but had no material impact on the Group's consolidated financial statements as these amendments merely clarify existing requirements:
  - PAS 12 (Amendments), *Income Taxes Tax Consequences of Dividends*. The amendments clarify that all income tax consequence of dividend payments should be recognized in profit or loss.
  - PAS 23 (Amendments), *Borrowing Costs Eligibility for Capitalization.* The amendments clarify that any specific borrowing which remains outstanding after the related qualifying asset is ready for its intended purpose, such borrowing will then form part of the entity's general borrowings when calculating the capitalization rate for capitalization purposes.
  - PFRS 3 (Amendments), Business Combinations and PFRS 11 (Amendments), Joint Arrangements Remeasurement of Previously Held Interests in a Joint Operation. The amendments clarify that previously held interest in a joint operation shall be remeasured when the Group obtains control of the business. On the other hand, previously held interests in a joint operation shall not be remeasured when the Group obtains joint control of the business.
- (xii) PFRS 10 (Amendments), Consolidated Financial Statements, and PAS 28 (Amendments), Investments in Associates and Joint Ventures Sale or Contribution of Assets between an Investor and its Associates or Joint Venture (effective date deferred indefinitely). The amendments to PFRS 10 require full recognition in the investor's financial statements of gains or losses arising on the sale or contribution of assets that constitute a business as defined in PFRS 3 between an investor and its associate or joint venture. Accordingly, the partial recognition of gains or losses (i.e., to the extent of the unrelated investor's interests in an associate or joint venture) only applies to those sale or contribution of assets that do not constitute a business. Corresponding amendments have been made to PAS 28 to reflect these changes. In addition, PAS 28 has been amended to clarify that when determining whether assets that are sold or contributed constitute a business, an entity shall consider whether the sale or contribution of those assets is part of multiple arrangements that should be accounted for as a single transaction.

#### 2.3 Basis of Consolidation

The Group's consolidated financial statements comprise the accounts of the Parent Company and its subsidiaries as enumerated in Notes 1.3, 1.4 and 1.5, after the elimination of material intercompany transactions. All intercompany balances and transactions with subsidiaries, including income, expenses, dividends and unrealized profits and losses from intercompany transactions that are recognized in assets are eliminated in full. Intercompany losses that indicate impairment are recognized in the consolidated financial statements.

The financial statements of subsidiaries are prepared for the same reporting period as that of the Company, using consistent accounting principles. Financial statements of certain entity in the Group that are prepared as of a date different from that of the date of these consolidated financial statements were adjusted to recognize the effects of significant transactions or events that occur between that date of their reporting period and the date of these consolidated financial statements. Adjustments are also made to bring into line any dissimilar accounting policies that may exist.

The Group accounts for its investments in subsidiaries, investment in joint venture, and transactions with non-controlling interest (NCI) as follows:

### (a) Investments in Subsidiaries

Subsidiaries are entities (including structured entities) over which the Group has control. The Group controls an entity when it has power over the entity, is exposed, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The acquisition method is applied to account for acquired business subsidiaries [see Notes 2.12(a) and 3.1(b)]. Subsidiaries are consolidated from the date the Parent Company obtains control.

The Parent Company reassesses whether or not it controls an entity if facts and circumstances indicate that there are changes to one or more of the three elements of controls indicated above. Accordingly, entities are deconsolidated from the date that control ceases.

#### (b) Investment in a Joint Venture

A jointly controlled entity is a corporation, partnership, or other entity in which two or more venturers have an interest, under a contractual arrangement that establishes joint control over the entity. Each venturer usually contributes cash or other resources to the jointly controlled entity. Those contributions are included in the accounting records of the venturer and recognised in the venturer's financial statements as an investment in the jointly controlled entity.

Investments in joint venture are initially recognized at cost and subsequently accounted for using the equity method (see Note 12).

Acquired investment in the jointly controlled entity is subject to the purchase method. The purchase method involves the recognition of the jointly controlled entity's identifiable assets and liabilities, including contingent liabilities, regardless of whether they were recorded in the financial statements prior to acquisition. Goodwill represents the excess of acquisition cost over the fair value of the venturer's share of the identifiable net assets of the joint venture at the date of acquisition. Any goodwill or fair value adjustment attributable to the venturer's share in the joint venture is included in the amount recognized as investment in joint venture.

All subsequent changes to the ownership interest in the equity of the joint venture are recognized in the venturer's carrying amount of the investments. Changes resulting from the profit or loss generated by the joint venture are credited or charged against Other revenues – net which is part of Revenues or Other Charges which is part of Costs and Expenses section of the consolidated statement of comprehensive income.

Impairment loss is provided when there is objective evidence that the investment in joint venture will not be recovered (see Note 2.17).

Changes resulting from other comprehensive income of the jointly controlled entity or items recognized directly in the jointly controlled entity's equity are recognized in other comprehensive income or equity of the venturer, as applicable. However, when the venturer's share of losses in a joint venture equals or exceeds its interest in the associate, including any other unsecured receivables, the venturer does not recognize further losses, unless it has incurred obligations or made payments on behalf of the jointly controlled entity. If the jointly controlled entity subsequently reports profits, the venturer resumes recognizing its share of those profits only after its share of the profits exceeds the accumulated share of losses that has previously not been recognized.

Distributions received from the jointly controlled entity are accounted for as a reduction of the carrying value of the investment.

#### (c) Transactions with Non-controlling Interests

The Group's transactions with NCI that do not result in loss of control are accounted for as equity transactions – that is, as transaction with the owners of the Group in their capacity as owners. The difference between the fair value of any consideration paid and the relevant share acquired of the carrying value of the net assets of the subsidiary is recognized in equity. Disposals of equity investments to NCI result in gains and losses for the Group that are also recognized in equity.

When the Group ceases to have control over a subsidiary, any retained interest in the entity is remeasured to its fair value at the date when control is lost, with the change in carrying amount recognized in consolidated profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognized in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognized in other comprehensive income are reclassified to profit or loss.

The Parent Company holds interests in various subsidiaries and in a joint venture as presented in Notes 1 and 12, respectively.

#### 2.4 Segment Reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the Group's executive committee; its chief operating decision-maker. The strategic executive committee is responsible for allocating resources and assessing performance of the operating segments.

In identifying its operating segments, management generally follows the Group's product lines, which represent the main products provided by the Group. Each of these operating segments is managed separately as each of these product lines requires different processes and other resources as well as marketing approaches. All intersegment transfers are carried out at arm's length prices.

The measurement policies the Group uses for segment reporting under PFRS 8, *Operating Segments*, are the same as those used in its consolidated financial statements.

There have been no changes from prior period in the measurement methods used to determine reported segment profit or loss.

#### 2.5 Financial Assets

Financial assets are recognized when the Group becomes a party to the contractual terms of the financial instrument. For purposes of classifying financial assets, an instrument is considered as an equity instrument if it is non-derivative and meets the definition of equity for the issuer in accordance with the criteria of PAS 32, *Financial Instruments: Presentation*. All other non-derivative financial instruments are treated as debt instruments.

Financial assets other than those designated and effective as hedging instruments are classified into the following categories: financial assets at FVTPL, loans and receivables, held-to-maturity investments and available-for-sale (AFS) financial assets. Financial assets are assigned to the different categories by management on initial recognition, depending on the purpose for which the investments were acquired.

Regular purchases and sales of financial assets are recognized on their trade date. All financial assets that are not classified as at FVTPL are initially recognized at fair value plus any directly attributable transaction costs. Financial assets carried at FVTPL are initially recorded at fair value and the related transaction costs are recognized in consolidated profit or loss.

A more detailed description of the categories of financial assets that are relevant to the Group is as follows:

#### (a) Financial Assets at FVTPL

This category includes financial assets that are either classified as held for trading or that meets certain conditions and are designated by the entity to be carried at fair value through profit or loss upon initial recognition (see Note 7). All derivatives fall into this category, except for those designated and effective as hedging instruments. Assets in this category are classified as current if they are either held for trading or are expected to be realized within 12 months from the end of each reporting period.

Financial assets at FVTPL are measured at fair value [see Note 3.2(b)], and changes therein are recognized in profit or loss. Financial assets (except derivatives and financial instruments originally designated as financial assets at fair value through profit or loss) may be reclassified out of FVTPL category if they are no longer held for the purpose of being sold or repurchased in the near term.

The Group occasionally uses derivative financial instruments, such as foreign exchange forward contracts, to manage its risks associated with fluctuations in foreign currency. Such derivative financial instruments are initially recognized at fair value on the date on which the derivative contract is entered into and are subsequently remeasured at fair value. Derivatives are carried as assets when the fair value is positive and as liabilities when the fair value is negative (see Note 2.10).

The Group's derivative instruments provide economic hedges under the Group's policies but are not designated as accounting hedges. Consequently, any gains or losses arising from changes in fair value are taken directly to consolidated profit or loss for the period.

#### (b) Loans and Receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise when the Group provides money, goods or services directly to a debtor with no intention of trading the receivables. They are included in current assets, except for those with maturities greater than 12 months after the end of each reporting period, which are classified as non-current assets.

The Group's financial assets categorized as loans and receivables are presented as Cash and Cash Equivalents (see Note 5), Trade and Other Receivables (except Advances to suppliers) (see Note 6), and Property mortgage receivable and Refundable security deposits [presented as part of Other Non-current Assets (see Note 11.2)] in the consolidated statement of financial position. Cash and cash equivalents are defined as cash on hand, demand deposits and short-term, highly liquid investments with original maturities of three months or less, readily convertible to known amounts of cash and which are subject to insignificant risk of changes in value.

Loans and receivables are subsequently measured at amortized cost using the effective interest method, less impairment loss, if any. Impairment loss [see Note 3.2(a)] is provided when there is objective evidence that the Group will not be able to collect all amounts due to it in accordance with the original terms of the loans and receivables. The amount of the impairment loss is determined as the difference between the asset's carrying amount and the present value of estimated cash flows discounted using the financial asset's effective interest rate. The amount of loss, or reversal thereof, is recognized in consolidated profit or loss.

The carrying amount of the asset shall be reduced either directly or through the use of an allowance account. The amount of the loss shall be recognized in consolidated profit or loss.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognized (such as an improvement in the debtor's credit rating), the previously recognized impairment loss is reversed by adjusting the allowance account. The reversal shall not result in a carrying amount of the financial asset that exceeds what the amortized cost would have been had the impairment not been recognized at the date of the impairment is reversed. The amount of the reversal is recognized in the consolidated profit or loss.

All income and expenses, including impairment losses, relating to financial assets that are recognized in consolidated profit or loss are presented as part of Other revenues – net in the Revenues section and in the Other Charges account in the consolidated statement of comprehensive income.

Non-compounding interest, dividend income and other cash flows resulting from holding financial assets are recognized in profit or loss when earned, regardless of how the related carrying amount of financial assets is measured.

The financial assets (or where applicable, a part of a financial asset or part of a group of financial assets) are derecognized when the contractual rights to receive cash flows from the financial instruments expire, or when the financial assets and all substantial risks and rewards of ownership have been transferred to another party. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognizes its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognize the financial asset and also recognizes a collateralized borrowing for the proceeds received.

#### 2.6 Inventories

Inventories (see Note 8) are valued at the lower of cost and net realizable value. Cost is determined using the first-in, first-out method. Finished goods and work-in-process include the cost of raw materials, direct labor and a proportion of manufacturing overhead (including an element of depreciation) based on normal operating capacity. The cost of raw materials includes all costs directly attributable to acquisitions, such as the purchase price, import duties and other taxes that are not subsequently recoverable from taxing authorities.

Net realizable value of finished goods is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale. Net realizable value of raw materials is the current replacement cost [see Note 3.2(c)].

#### 2.7 Other Assets

Other assets (see Note 11) pertain to other resources controlled by the Group as a result of past events. They are recognized in the consolidated financial statements when it is probable that the future economic benefits will flow to the entity and the asset has a cost or value that can be measured reliably.

Other recognized assets of similar nature, where future economic benefits are expected to flow to the Group beyond one year after the end of the reporting period (or in the normal operating cycle of the business, if longer), are classified as non-current assets.

#### 2.8 Property, Plant and Equipment

Property, plant and equipment (see Note 9), except land, are carried at acquisition cost less accumulated depreciation, amortization and any impairment losses (see Note 2.17). As no finite useful life for land can be determined, related carrying amount (which is cost less any impairment losses) is not depreciated.

The cost of an asset comprises its purchase price and directly attributable costs of bringing the asset to working condition for its intended use. Expenditures for additions, major improvements and renewals are capitalized, while expenditures for repairs and maintenance are charged to expense as incurred.

Depreciation is computed on the straight-line basis over the estimated useful lives of the assets as follows [see Note 3.2(d)]:

Buildings and building improvements	25 to 50 years
Land improvements	10 years
Machinery and equipment	
(including tools and other equipment)	2 to 20 years
Transportation equipment	3 to 10 years
Office furniture and fixtures	3 to 10 years

Moulds and dies are depreciated using their expected usage for the period. Total usage multiplied by rate results to depreciation expense for the period. The rate is computed by dividing cost by estimated cases to be produced.

Leasehold improvements are amortized over the estimated useful life of the improvements of 5 to 10 years or the lease term, whichever is shorter.

Construction in progress represents properties under construction and is stated at cost. This includes cost of construction, applicable borrowing costs (see Note 2.20) and other direct costs. The account is not depreciated until such time that the assets are completed and available for use.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (see Note 2.17).

The residual values, estimated useful lives and methods of depreciation and amortization of property, plant and equipment are reviewed, and adjusted if appropriate, at the end of each reporting period.

An item of property, plant and equipment, including the related accumulated depreciation, amortization and any impairment losses, is derecognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in profit or loss in the consolidated statement of comprehensive income in the year the item is derecognized.

#### 2.9 Intangible Assets

Intangible assets include trademarks and goodwill, which are accounted for under the cost model (see Note 10). The cost of the trademarks is the amount of cash or cash equivalents paid or the fair value of the other considerations given up to acquire an asset at the time of its acquisition or production. Capitalized costs for trademarks with finite lives are amortized on a straight-line basis over their estimated useful lives of ten years. Capitalized costs for trademarks with infinite useful lives are not amortized. The useful lives are reviewed each reporting period to determine whether events and circumstances continue to support an infinite useful life assessment. Changes in the useful life assessment from infinite to finite are accounted for as change in accounting estimate. In addition, trademarks and goodwill are subject to impairment testing as described in Note 2.17.

When an intangible asset, such as trademarks, is disposed of, the gain or loss on disposal is determined as the difference between the proceeds and the carrying amount of the asset and is recognized in consolidated profit or loss.

#### 2.10 Financial Liabilities

The categories of financial liabilities relevant to the Group are more fully described as follows:

### (a) Financial Liabilities at FVTPL

Financial liabilities are classified in this category if they are held for trading or derivative transactions that are not accounted for as accounting hedges, or when the Group elects to designate a financial liability under this category (see Note 7).

The Group's financial liabilities at FVTPL pertain to derivative financial instruments which are carried as liabilities when the fair value is negative and are presented as Financial Liabilities at Fair Value Through Profit or Loss account in the consolidated statement of financial position (see Note 2.5).

#### (b) Financial Liabilities at Amortized Cost

This category pertains to financial liabilities that are not held for trading or not designated as financial liabilities at FVTPL upon inception of the liability. This includes interest-bearing loans (see Note 13), trade and other payables [except output value-added tax (VAT) and other tax-related payables] (see Note 15), financial liability component of equity-linked securities (ELS) instrument (see Note 14) and accrued interest payable (see Note 15), and is recognized when the Group becomes a party to the contractual agreements of the instrument.

Financial liabilities are initially recognized at their fair values and subsequently measured at amortized cost using effective interest method for maturities beyond one year, less settlement payments. The financial liability component of the ELS is recognized initially as the present value of the contractual stream of future cash flows, less any directly attributable transaction costs, and is subsequently measured at amortized cost using the effective interest method.

All interest-related charges, if any, are recognized as an expense under the caption Other Charges in the consolidated statement of comprehensive income.

Dividend distributions to stockholders are recognized as financial liabilities upon declaration by the Group.

Financial liabilities are classified as current liabilities if payment is due to be settled within one year or less after the end of the reporting period (or in the normal operating cycle of the business, if longer), or the Group does not have an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period. Otherwise, these are presented as non-current liabilities.

Financial liabilities are derecognized from the consolidated statement of financial position only when the obligations are extinguished either through discharge, cancellation or expiration. The difference between the carrying amount of the financial liability derecognized and the consideration paid or payable is recognized in consolidated profit or loss.

#### 2.11 Offsetting of Financial Instruments

Financial assets and financial liabilities are offset and the resulting net amount, considered as a single financial asset or financial liability, is reported in the consolidated statement of financial position when there is a legally enforceable right to set-off the recognized amounts and there is an intention to settle on a net basis, or realize the asset and settle the liability simultaneously. The right of set-off must be available at the end of the reporting period, that is, it is not contingent on future event. It must also be enforceable in the normal course of business, in the event of default, and in the event of insolvency or bankruptcy; and must be legally enforceable for both entity and all counterparties to the financial instruments.

### 2.12 Business Combination and Asset Acquisition

Business acquisitions are accounted for using the acquisition or pooling-of-interest method of accounting. A business is an integrated set of activities and assets that is capable of being conducted and managed for the purpose of providing a return in the form of dividends, lower costs or other economic benefits directly to investors or other owners, members and participants.

#### (a) Accounting for Business Combination using the Acquisition Method

The acquisition method requires recognizing and measuring the identifiable assets acquired, the liabilities assumed and any NCI in the acquiree. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group, if any. The consideration transferred also includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs are expensed as incurred and subsequent change in the fair value of contingent consideration is recognized directly in consolidated profit or loss.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. On an acquisition-by-acquisition basis, the Group recognizes any NCI in the acquiree, either at fair value or at the NCI's proportionate share of the recognized amounts of acquiree's identifiable net assets [see Note 2.3(c)].

Goodwill is recognized if the consideration transferred, the amount of any NCI in the acquiree and the acquisition-date fair value of any existing equity interest in the acquiree are in excess of the acquisition-date fair value of identifiable net assets acquired. Negative goodwill, as in the case of a bargain purchase, is recognized if the consideration transferred is less than the fair value of the net assets of the subsidiary acquired; such difference is recognized directly as gain in consolidated profit or loss.

Goodwill is tested annually for impairment and carried at cost less accumulated impairment losses. Impairment losses on goodwill are not reversed.

For the purpose of impairment testing, goodwill is allocated to cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose. The cash-generating units or groups of cash-generating units are identified according to operating segment.

Gains and losses on the disposal of an interest in a subsidiary include the carrying amount of goodwill relating to it.

If the business combination is achieved in stages, the acquirer is required to remeasure its previously held equity interest in the acquiree at its acquisition-date fair value and recognize the resulting gain or loss, if any, in the consolidated profit or loss or consolidated other comprehensive income, as appropriate.

Any contingent consideration to be transferred by the Group is recognized at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or liability is recognized in accordance with PAS 37, *Provisions, Contingent Liabilities and Contingent Assets*, either in consolidated profit or loss or as a change to consolidated other comprehensive income. Contingent consideration that is classified as equity is not remeasured, and its subsequent settlement is accounted for within equity.

#### (b) Accounting for Business Combination using the Pooling-of-interests Method

Business combinations arising from transfers of interests in entities that are under the common control of the principal stockholder are accounted for under the pooling-ofinterests method. Transfers of assets between commonly-controlled entities are accounted for under historical cost accounting; hence, the assets and liabilities are reflected in the consolidated financial statements at carrying values and no adjustments are made to reflect fair values or recognized any new assets or liabilities, at the date of the combination that otherwise would have been done under the acquisition method. No restatements are made to the financial information in the consolidated financial statements for periods prior to the business combination as allowed under Philippine Interpretations Committee Q&A No. 2012-01, PFRS 3.2 – Application of Pooling of Interest Method for Business Combination of Entities under Common Control in Consolidated Financial Statements; hence, the profit and loss of the acquiree is included in the consolidated financial statements for the full year, irrespective of when the combination took place. Also, no goodwill is recognized as a result of the business combination and any excess between the net assets of the acquiree and the consideration paid is accounted for as "equity reserves", which will eventually be closed to additional paid-in capital. Also, any pre-acquisition income and expenses of a subsidiary are no longer included in the consolidated financial statements.

#### (c) Reverse Acquisition Accounting Involving a Non-Operating Shell Company

The acquisition of EDI disclosed in Note 1.2 has been accounted for similar to a reverse acquisition of a non-operating shell company. Such transaction was accounted for in the consolidated financial statements of the Parent Company, which is the legal parent (the accounting acquiree), as a continuation of the consolidated financial statements of the EDI Group, which is the legal subsidiary (the accounting acquirer).

#### (d) Accounting for Asset Acquisition

Acquisition of assets in an entity which does not constitute a business is accounted for as an asset acquisition. Under the asset purchase accounting, the purchase costs are allocated to identifiable assets and liabilities based on relative fair values of individual items; goodwill or gain on bargain purchase is not recognized; and transaction costs are capitalized.

#### 2.13 Provisions and Contingencies

Provisions are recognized when present obligations will probably lead to an outflow of economic resources and they can be estimated reliably even if the timing or amount of the outflow may still be uncertain. A present obligation arises from the presence of a legal or constructive obligation that has resulted from past events.

Provisions are measured at the estimated expenditure required to settle the present obligation, based on the most reliable evidence available at the end of the reporting period, including the risks and uncertainties associated with the present obligation. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. When time value of money is material, long-term provisions are discounted to their present values using a pretax rate that reflects market assessments and the risks specific to the obligation. The increase in the provision due to passage of time is recognized as interest expense. Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate.

In those cases where the possible outflow of economic resource as a result of present obligations is considered improbable or remote, or the amount to be provided for cannot be measured reliably, no liability is recognized in the consolidated financial statements. Similarly, possible inflows of economic benefits to the Group that do not yet meet the recognition criteria of an asset are considered contingent assets, hence, are not recognized in the consolidated financial statements. On the other hand, any reimbursement that the Group can be virtually certain to collect from a third party with respect to the obligation is recognized as a separate asset not exceeding the amount of the related provision.

#### 2.14 Revenue and Expense Recognition

Revenue is measured by reference to the fair value of consideration received or receivable by the Group for goods sold, excluding VAT, rebates and trade discounts. Revenue is recognized to the extent that the revenue can be reliably measured; it is probable that future economic benefits will flow to the Group; and the costs incurred or to be incurred can be measured reliably (see Note 17).

In addition, the following specific recognition criteria must be met before revenue is recognized:

- (a) Sale of goods Revenue is recognized when the risks and rewards of ownership of the goods have passed to the buyer, i.e., generally when the customer has acknowledged delivery of goods.
- (b) Rental income Income is recognized on a straight-line basis over the duration of the lease term (see Note 2.15).
- (c) Interest income This is recognized as the interest accrues taking into account the effective yield on the asset.
- (d) Dividend income Revenue is recognized when the Group's right to receive payment is established.
- (e) Trading gain Trading gain is recognized when the ownership of the securities is transferred to the buyer (at an amount equal to the excess of the selling price over the carrying amount of securities) and as a result of the mark-to-market valuation of the securities classified as financial assets at FVTPL.

(f) Services – Revenue is recognized when the performance of contractually agreed tasks has been substantially rendered.

Cost and expenses (see Notes 18 and 19) are recognized in consolidated profit or loss upon utilization of goods or rendering of services or at the date they are incurred. All finance costs are reported in consolidated profit or loss on an accrual basis, except capitalized borrowing costs, if any, which are included as part of the cost of the related qualifying asset (see Note 2.20).

#### 2.15 Leases

#### (a) Group as Lessee

Leases which do not transfer to the Group substantially all the risks and benefits of ownership of the asset are classified as operating leases. Operating lease payments (net of any incentive received from the lessor) are recognized as expense in consolidated profit or loss on a straight-line basis over the lease term. Associated costs, such as repairs and maintenance and insurance, are expensed as incurred.

#### (b) Group as Lessor

Leases which do not transfer to the lessee substantially all the risks and benefits of ownership of the asset are classified as operating leases. Lease income from operating leases is recognized in consolidated profit or loss on a straight-line basis over the lease term (see Note 2.14).

The Group determines whether an arrangement is, or contains, a lease based on the substance of the arrangement. It makes an assessment of whether the fulfillment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset.

#### 2.16 Foreign Currency Transactions and Translation

#### (a) Transactions and Balances

Foreign currency transactions during the year are translated into the functional currency at exchange rates which approximate those prevailing on transaction dates.

Foreign currency gains and losses resulting from the settlement of such transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognized in the consolidated statement of comprehensive income as part of profit or loss.

#### (b) Translation of Financial Statements of Foreign Subsidiaries

The consolidated operating results and financial position of offshore subsidiaries (see Note 1), which are measured using the United States (U.S.) dollar, British pound sterling, Singaporean dollar, Mexican peso and European Union euro, their functional currencies, are translated to Philippine pesos, the Parent Company's functional currency, as follows:

- (i) Assets and liabilities for each statement of financial position presented are translated at the closing rate at the end of the reporting period;
- (ii) Income and expenses for each profit or loss account are translated at the monthly average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions); and,
- (iii) All resulting translation adjustments are recognized in other comprehensive income and in a separate component of consolidated statement of changes in equity under Accumulated Translation Adjustments account.

When a foreign operation is partially disposed of or sold, such exchange differences are recognized in the consolidated statement of comprehensive income as part of the gain or loss on sale.

The translation of the financial statements into Philippine peso should not be construed as a representation that the foreign currency amounts could be converted into Philippine peso amounts at the translation rates or at any other rates of exchange.

#### 2.17 Impairment of Non-financial Assets

The Group's property, plant and equipment (see Note 9), intangible assets (see Note 10), investment in a joint venture (see Note 12), and other non-financial assets (see Note 11) are subject to impairment testing. All other individual assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount of those assets may not be recoverable.

For purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). As a result, assets are tested for impairment either individually or at the cash-generating unit level.

Impairment loss is recognized in consolidated profit or loss for the amount by which the asset's or cash-generating unit's carrying amount exceeds its recoverable amounts, which is the higher of its fair value less costs to sell and its value in use. In determining value in use, management estimates the expected future cash flows from each cash-generating unit and determines the suitable interest rate in order to calculate the present value of those cash flows. The data used for impairment testing procedures are directly linked to the Company's latest approved budget, adjusted as necessary to exclude the effects of asset enhancements. Discount factors are determined individually for each cash-generating unit and reflect management's assessment of respective risk profiles, such as market and asset-specific risk factors.

All assets are subsequently reassessed for indications that an impairment loss previously recognized may no longer exist. An impairment loss is reversed if the asset's or cash generating unit's recoverable amount exceeds its carrying amount.

#### 2.18 Employment Benefits

The Group's post-employment benefits to its employees are as follows:

#### (a) Post-employment Defined Benefit Plan

A defined benefit plan is a post-employment plan that defines an amount of post-employment benefit that an employee will receive on retirement, usually dependent on one or more factors such as age, years of service and salary. The legal obligation for any benefits from this kind of post-employment plan remains with the Group, even if plan assets for funding the defined benefit plan have been acquired. Plan assets may include assets specifically designated to a long-term benefit fund, as well as qualifying insurance policies. The Group's retirement cost accrual covers all regular full-time employees. The pension plan is tax-qualified, noncontributory and administered by a trustee.

The liability recognized in the consolidated statement of financial position for defined benefit plan is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated regularly by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using a discount rate derived from the interest rates of zero coupon government bonds as published by Philippine Dealing & Exchange Corp., that are denominated in the currency in which the benefits will be paid and that have terms to maturity approximating to the terms of the related post-employment liability.

Remeasurements, comprising of actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions) and the return on plan assets (excluding amount included in net interest) are reflected immediately in the consolidated statement of financial position with a charge or credit recognized in other comprehensive income in the period in which they arise. Net interest is calculated by applying the discount rate at the beginning of the period, taking account of any changes in the net defined benefit liability during the period as a result of contributions and benefit payments. Net interest is reported as part of Other Charges account in the consolidated statement of comprehensive income. Past service costs are recognized immediately in the consolidated statement of comprehensive income in the period of a plan amendment or curtailment.

## (b) Post-employment Defined Contribution Plan

A defined contribution plan is a post-employment plan under which the Group pays fixed contributions into an independent entity. The Group has no legal or constructive obligations to pay further contributions after payment of the fixed contribution. The contributions recognized in respect of defined contribution plans are expensed as they fall due. Liabilities and assets may be recognized if underpayment or prepayment has occurred and are included in current liabilities or current assets as they are normally of a short-term nature.

#### (c) Bonus Plans

The Group recognizes a liability and an expense for bonuses based on a formula that takes into consideration the Group's profits after certain adjustments. The Group recognizes a provision where it is contractually obliged to pay the benefits, or where there is a past practice that has created a constructive obligation.

#### (d) Compensated Absences

Compensated absences are recognized for the number of paid leave days (including holiday entitlement) remaining at the end of the reporting period. They are included in Trade and Other Payables account in the consolidated statement of financial position at the undiscounted amount that the Group expects to pay as a result of the unused entitlement.

### 2.19 Share-based Employee Remuneration

The Parent Company grants share options to qualified employees of the Group eligible under a share option plan. The services received in exchange for the grant, and the corresponding share options, are valued by reference to the fair value of the equity instruments granted at grant date. This fair value excludes the impact of non-market vesting conditions (for example profitability and sales growth targets and performance conditions), if any. The share-based remuneration is recognized as an expense in the consolidated profit or loss with a corresponding credit to Share Options account under the Equity section of the consolidated statement of financial position.

The share-based remuneration expense is recognized during the vesting period based on the best available estimate of the number of share options expected to vest. The estimate is subsequently revised, if necessary, such that it equals the number that ultimately vests on vesting date. No subsequent adjustment is made to expense after vesting date, even if share options are ultimately not exercised.

Upon exercise of share option, the proceeds received net of any directly attributable transaction costs up to the nominal value of the shares issued are allocated to capital stock with any excess being recorded as additional paid-in capital.

#### 2.20 Borrowing Costs

Borrowing costs are recognized as expenses in the period in which they are incurred, except to the extent that they are capitalized. Borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset (i.e., an asset that takes a substantial period of time to get ready for its intended use or sale) are capitalized as part of cost of such asset (see Notes 9 and 13). The capitalization of borrowing costs commences when expenditures for the asset and borrowing costs are being incurred and activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalization ceases when substantially all such activities are complete.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalization.

#### 2.21 Income Taxes

Tax expense recognized in consolidated profit or loss comprises the sum of deferred tax and current tax recognized in the consolidated profit or loss (see Note 21).

Current tax assets or current tax liabilities comprise those claims from, or obligations to, fiscal authorities relating to the current or prior reporting period, that are uncollected or unpaid at the end of the reporting period. They are calculated using the tax rates and tax laws applicable to the fiscal periods to which they relate, based on the taxable profit for the year. All changes to current tax assets or current tax liabilities are recognized as a component of tax expense in the consolidated statement of comprehensive income.

Deferred tax is accounted for using the liability method, on temporary differences at the end of the reporting period between the tax base of assets and liabilities and their carrying amounts for financial reporting purposes. Under the liability method, with certain exceptions, deferred tax liabilities are recognized for all taxable temporary differences and deferred tax assets are recognized for all deductible temporary differences and the carryforward of unused tax losses and unused tax credits to the extent that it is probable that taxable profit will be available against which the deductible temporary differences can be utilized. Deferred tax assets, whether recognized or unrecognized, are reassessed at the end of each reporting period and are recognized or reduced, as the case may be, to the extent that it has become probable that future taxable profit will be available to allow all or part of such deferred tax assets to be utilized [see Note 3.2(e)].

Deferred tax assets and deferred tax liabilities are measured at the tax rates that are expected to apply in the period when the asset is realized or the liability is settled, provided such tax rates have been enacted or substantially enacted at the end of the reporting period.

Most changes in deferred tax assets or deferred tax liabilities are recognized as a component of tax expense in profit or loss, except to the extent that it relates to items recognized in other comprehensive income or directly in equity. In this case, the tax is also recognized in other comprehensive income or directly in equity, respectively.

Deferred tax assets and deferred tax liabilities are offset if the Group has a legally enforceable right to set-off current tax assets against current tax liabilities and the deferred taxes relate to the same entity and the same taxation authority.

#### 2.22 Related Party Transactions and Relationships

Related party transactions are transfers of resources, services or obligations between the Group and its related parties, regardless whether a price is charged (see Note 22).

Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial and operating decisions. These parties include: (a) individuals owning, directly or indirectly through one or more intermediaries, control or are controlled by, or under common control with the Group; (b) associates; (c) individuals owning, directly or indirectly, an interest in the voting power of the Group that gives them significant influence over the Group and close members of the family of any such individual; and, (d) the Group's funded retirement plan.

In considering each possible related party relationship, attention is directed to the substance of the relationship and not merely on the legal form.

#### 2.23 Equity

Capital stock represents the nominal value of shares that have been issued (see Note 23.1).

Additional paid-in capital (APIC) includes any premium received on the issuance of capital stock. Any transaction costs associated with the issuance of shares are deducted from APIC, net of any related income tax benefits. Excess of proceeds from sale of treasury shares over acquisition cost of such treasury shares is also added to APIC (see Note 23.1).

Treasury shares are EMP's shares reacquired but not cancelled. These are carried at cost of reacquiring such shares and are deducted from equity attributable to the Parent Company's equity holders until the shares are cancelled, reissued or disposed of (see Note 23.2).

Conversion options represent the equity component of ELS. This will eventually be closed to APIC upon settlement or conversion of the ELS [see Note 3.2(g)].

Share options represent the accumulated total of employee share options' amortizations over the vesting period as share-based employee remuneration are recognized and reported in the consolidated statement of comprehensive income.

Accumulated translation adjustments represent the translation adjustments resulting from the translation of foreign currency-denominated financial statements of foreign subsidiaries into the Group's presentation currency [see Note 2.16(b)(iii)].

Revaluation reserves comprise gains and losses due to remeasurements of post-employment defined benefit plan.

Legal reserves represent the statutory requirements in Luxembourg which comprise of net wealth tax reserve and capital reserve.

Retained earnings, the appropriated portion of which is not available for dividend declaration (see Note 23.5), represent the current and all prior period results of operations as reported in the profit or loss section of the consolidated statement of comprehensive income, reduced by the amounts of dividends declared.

Non-controlling interests represent the portion of the net assets and profit or loss not attributable to the Parent Company's stockholders which are presented separately in the Group's consolidated statement of comprehensive income and within the equity in the Group's consolidated statement of financial position and consolidated statement of changes in equity (see Note 23.6).

#### 2.24 Earnings Per Share

Basic earnings per share (EPS) is determined by dividing the net profit attributable to equity holders of the Parent Company by the weighted average number of common shares issued and outstanding, adjusted retroactively for any stock dividend, stock split or reverse stock split declared and shares reacquired during the current year (see Note 24).

Diluted EPS is computed by adjusting the weighted average number of shares outstanding to assume conversion of dilutive potential shares. The Group has dilutive potential shares outstanding related to its employee share options and convertible ELS, which are deemed to have been converted to common shares at the date of issuance of the options.

#### 2.25 Events After the End of the Reporting Period

Any post-year-end event that provides additional information about the Group's consolidated financial position at the end of the reporting period (adjusting event) is reflected in the consolidated financial statements. Post-year-end events that are not adjusting events, if any, are disclosed when material to the consolidated financial statements.

#### 3. SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES

The preparation of the Group's consolidated financial statements in accordance with PFRS requires management to make judgments and estimates that affect the amounts reported in the consolidated financial statements and related notes. Judgments and estimates are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Actual results may ultimately differ from these estimates.

#### 3.1 Critical Management Judgments in Applying Accounting Policies

In the process of applying the Group's accounting policies, management has made the following judgments, apart from those involving estimation, which have the most significant effect on the amounts recognized in the consolidated financial statements:

#### (a) Distinction Between Operating and Finance Leases

The Group has entered into various lease agreements. Critical judgment was exercised by management to distinguish each lease agreement as either an operating or a finance lease by looking at the transfer or retention of significant risk and rewards of ownership of the properties covered by the agreements. Failure to make the right judgment will result in either overstatement or understatement of assets and liabilities. Based on management's judgment, such leases were determined to be operating leases.

#### (b) Distinction Between Business Combination and Asset Acquisition

The Group determines whether an acquisition of an entity constitute a business combination or an asset acquisition. The accounting treatment for the acquisition is determined by assessing whether the transaction involved a purchase of a "business" taking into consideration the substance of the transaction. Failure to make the right judgment will result in misstatement of assets and other accounts that could have been affected by the transactions.

The group of assets acquired in the Domecq Acquisition and Garvey Acquisition do not include an integrated set of activities that are capable of being managed. In addition, the group of assets acquired under the Garvey Acquisition was previously under receivership from various third parties. Accordingly, management has assessed that the Domecq Acquisition and Garvey Acquisition, as disclosed in Note 1.5, are to be accounted for as asset acquisition since these do not constitute a purchase of business; hence, no goodwill or gain on acquisition was recognized.

Conversely, EUK's purchases of ownership in WMG, EDI's acquisition of full equity ownership in TEI and GES's purchases of Business Unit in Jerez as disclosed in Notes 1.3, 1.4 and 1.5, are accounted for as business combinations. On initial recognition, the assets and liabilities of the acquired business and the consideration paid for them are included in the consolidated financial statements at their fair values. In measuring fair value, management uses estimates of future cash flows and discount rates. Any subsequent change in these estimates would affect the amount of goodwill if the change qualifies as a measurement period adjustment. Any other change would be recognized in consolidated profit or loss in the subsequent period.

#### (c) Determination of Control or Joint Control

Judgment is exercised in determining whether the Group has control or joint control over an entity. In assessing each interest over an entity, the Group considers voting rights, representation on the BOD or equivalent governing body of the investee, participation in policy-making process and all other facts and circumstances, including terms of any contractual agreement.

Management considers that the Group has control over DBLC even though it holds 50% of the common shares. The Parent Company, through its wholly owned subsidiary, GES, exercises control over the entity because GES has the ability to direct the relevant activities of DBLC through appointment of key management personnel (see Note 1.5).

#### (d) Recognition of Provisions and Contingencies

Judgment is exercised by management to distinguish the difference between provisions and contingencies. Policies on recognition of provisions and contingencies are discussed in Note 2.13 and disclosures on relevant provisions and contingencies are presented in Notes 16 and 25.

#### 3.2 Key Sources of Estimation Uncertainty

Presented below and in the succeeding pages are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

#### (a) Impairment of Receivables

The Group evaluates the amount of allowance for impairment [see Note 2.5(b)] based on available facts and circumstances affecting the collectibility of the accounts, including, but not limited to, the length of the Group's relationship with the counterparties, the counterparties' current credit status, average age of accounts, collection experience and historical loss experience. The methodology and assumptions used in estimating future cash flows are reviewed regularly by the Group to reduce any differences between loss estimates and actual loss experience.

The carrying value of Trade and Other Receivables and the analysis of allowance for impairment on such financial assets are shown in Note 6 while the carrying values of Property Mortgage Receivable and Refundable Security Deposits are shown in Note 11.2.

#### (b) Fair Value Measurement for Financial Instruments

Management applies valuation techniques to determine the fair value of financial instruments where active market quotes are not available. This requires management to develop estimates and assumptions based on market inputs, using observable data that market participants would use in pricing the instrument. Where such data is not observable, management uses its best estimate. Estimated fair values of financial instruments may vary from the actual prices that would be achieved in an arm's length transaction at the reporting date.

The amounts of fair value changes recognized during the years presented on the Group's financial instruments at FVTPL [see Note 2.5(a)] are disclosed in Note 7.

#### (c) Determination of Net Realizable Values of Inventories

In determining the net realizable values of inventories (see Note 2.6), management takes into account the most reliable evidence available at the times the estimates are made. The Group's core business is subject to changes in market factors that directly affect the demand for alcoholic beverages such as purchasing power of consumers, degree of competition, and other market-related factors. Future realization of inventories is affected by price changes in the costs incurred necessary to produce the inventories and make a sale. These aspects are considered as key sources of estimation uncertainty and may cause significant adjustments to the Group's inventories within the next reporting period.

A reconciliation of the allowance for inventory write-down is presented in Note 8.

#### (d) Estimation of Useful Lives of Property, Plant and Equipment and Intangible Assets

The Group estimates the useful lives of property, plant and equipment, and trademarks based on the period over which the assets are expected to be available for use. Certain trademarks were determined to have indefinite useful lives because these brands have been in existence for more than 100 years.

The estimated useful lives of property, plant and equipment, and trademarks are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescence and legal or other limits on the use of the assets (see Notes 2.8 and 2.9). The carrying amounts of property, plant and equipment and trademarks are presented in Notes 9 and 10, respectively.

#### (e) Determination of Realizable Amount of Deferred Tax Assets

The Group reviews its deferred tax assets at the end of each reporting period and reduces the carrying amount to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Management assessed that the deferred tax assets recognized as of December 31, 2017 and 2016 will be fully utilized in the coming years. The carrying value of deferred tax assets as of those dates is disclosed in Note 21.

## (f) Impairment of Non-financial Assets

In assessing impairment, management estimates the recoverable amount of each asset or a cash-generating unit based on expected future cash flows and uses an interest rate to calculate the present value of those cash flows. Estimation uncertainty relates to assumptions about future operating results and the determination of a suitable discount rate (see Note 2.17). Though management believes that the assumptions used in the estimation of fair values reflected in the consolidated financial statements are appropriate and reasonable, significant changes in these assumptions may materially affect the assessment of recoverable values and any resulting impairment loss could have a material adverse effect on the results of operations.

No impairment losses were recognized on non-financial assets in 2017, 2016 and 2015 based on management's assessment.

# (g) Recognition of Liability and Equity Components of Compound Financial Instruments

The ELS [see Notes 2.10(b) and 14] contains both a financial liability, which is the Group's contractual obligation to pay cash, and an equity component, which is the holder's option to convert it into the Group's common shares. The value of the financial liability component is determined separately which is deducted from the fair value of the compound instrument as a whole, and the residual amount is assigned as the value of the equity component.

Valuation techniques are used to determine the fair values, which are validated and periodically reviewed. To the extent practicable, models use observable data, however, areas such as own credit risk, volatilities and correlations require management to make estimates. The Group uses judgment to select a variety of methods and make assumptions that are mainly based on conditions existing at the date of the issuance of the ELS.

Initially, the Group determined the carrying amount of the financial liability component by measuring the present value of the contractual stream of future cash flows, using the interest rate of similar liabilities that do not have an associated equity component. When the fair value of the financial liability is compared with the fair value of the compound financial instrument as a whole, which is equivalent to the issue price, there was no residual amount such that no value was assigned to the equity component; hence, no equity component was recognized in the consolidated financial statements at that time. Subsequently, the financial liability was measured at amortized cost. The total carrying amount of the ELS was presented under the Non-current Liabilities section of the 2016 consolidated statement of financial position (see Note 14).

In 2017, as a result of the amendment of the ELS, management reassessed the compound instrument and recomputed the fair values of the components at the time of amendment, which resulted in a revalued financial liability component [see Note 2.10(b)] and an equity component with value (see Note 2.23). Accordingly, the Company presented the components separately as Equity-linked Debt Securities (see Note 14) and Conversion Options accounts under the Non-current Liabilities and Equity sections, respectively, of the 2017 consolidated statement of financial position.

## (h) Valuation of Post-employment Defined Benefit

The determination of the Group's obligation and cost of post-employment defined benefit is dependent on the selection of certain assumptions used by management and actuaries in calculating such amounts. Those assumptions include, among others, discount rates, salary rate increase, and employee turnover rate. A significant change in any of these actuarial assumptions may generally affect the recognized expense, other comprehensive income or losses and the carrying amount of the post-employment benefit obligation in the next reporting period.

The amounts of post-employment defined benefit obligation and expense and an analysis of the movements in the estimated present value of post-employment defined benefit, as well as the significant assumptions used in estimating such obligation are presented in Note 20.

## (i) Fair Value Measurement of Share Options

The Group estimates the fair value of the share option by applying an option valuation model, taking into account the terms and conditions on which the share option was granted. The estimates and assumptions used are presented in Note 23.4 which include, among others, the option's time of expiration, applicable risk-free interest rate, expected dividend yield, volatility of the Parent Company's share price. Changes in these factors can affect the fair value of share options at grant date.

Details of employee share option plan and the amount of fair value recognized is presented in see Note 23.4.

#### (j) Determination of Provision for Onerous Lease

The Group determines the provision for leasehold properties which are no longer used in the business for which the recoverable amount of the interest in the property is expected to be insufficient to cover future obligations relating to the lease using discounted cash flows and assumptions relating to future sublease income expectations. A significant change in the credit-adjusted risk-free rate used in discounting the estimated cost and sublease assumptions would result in a significant change in the amount of provision recognized with a corresponding effect on consolidated profit or loss.

An analysis of the Group's provisions for onerous lease is presented in Note 16.1.

#### (k) Determination of Provision for Restoration of Leased Property

Determining provision for leased property restoration requires estimation of the cost of dismantling and restoring the leased properties to their original condition. The estimated cost was initially determined based on a recent cost to restore the facilities and is being adjusted to consider the estimated incremental annual costs up to the end of the lease term. A significant change in the credit-adjusted risk-free rate used in discounting the estimated cost would result in a significant change in the amount of provision recognized with a corresponding effect on consolidated profit or loss.

An analysis of the Group's provisions for leased property restoration cost is presented in Note 16.2.

#### 4. SEGMENT INFORMATION

#### 4.1 Business Segments

The Group is organized into two business segments, the Brandy and Scotch Whisky, which represent the two major distilled spirits categories where the Group operates. This is also the basis of the Group's executive committee for its strategic decision-making activities.

# 4.2 Segment Assets and Liabilities

Segment assets and liabilities represent the assets and liabilities reported in the consolidated statements of financial position of the companies included in each segment.

# 4.3 Intersegment Transactions

Intersegment transactions, such as intercompany sales and purchases, and receivables and payables, are eliminated in consolidation.

# 4.4 Analysis of Segment Information

Segment information for the years ended December 31, 2017, 2016 and 2015 (in millions) are as follows:

		BRANDY			TCH WH	ISKY	Consolidated Total		
	2017	2016	2015	2017	2016	2015	2017	2016	2015
DEVENIUE									
REVENUES External customers	P 30,392	P 29.573	P 27,120	P 12,264	P 11,445	P 16.525	P 42,656	P 41.018	P43,645
Intersegment sales*	782	452	P 27,120	307	24	P 10,323	P 42,050	P 41,016	,
intersegment sales	31,174	30,025	27,120	12,571	11,469	16,525	42,656	41,018	43,645
COSTS AND EXPENSES									
Costs of goods sold	19,631	17,641	16,341	7,955	7,783	13,248	27,586	25,424	29,589
Intersegment cost	,	,	- 0,0	.,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	,	,	,,
of goods sold*	307	24	-	782	452	-	_	_	-
Selling and distribution									
expenses	2,660	2,450	2,494	1,134	1,061	756	3,794	3,511	3,250
General and administrative									
expenses	721	751	235	1,295	1,102	1,593	2,016	1,853	1,828
Other charges	1,422	686	469	3	108	59	1,425	794	528
	24,741	21,552	19,539	<u>11,170</u>	10,507	15,656	34,820	31,582	35,195
SEGMENT PROFIT									
BEFORE TAX	6,434	8,473	7,581	1,401	962	869	7,835	9,436	8,450
TAX EXPENSE (INCOME)	1,422	1,827	1,725	81	(85)	(235)	1,503	1,742	1,490
SEGMENT NET PROFIT	P 5,012	P 6,646	P 5,856	P 1,320	<u>P 1,047</u>	<u>P 1,104</u>	P 6,332	P 7,693	<u>P 6,960</u>
TOTAL ASSETS TOTAL LIABILITIES	P 54,017 36,634	P 51,965 32,564	P 54,833 37,763	P 57,519 16,548	P 42,337 9,514	P 43,426 10,410	P111,536 53,182	P 94,302 42,078	P 98,259 48,173

<sup>\*</sup>Intersegment sales and cost of goods sold are eliminated in consolidation. Numbers may not add up due to rounding.

Sales to any of the Group's major customers did not exceed 10% of the Group's revenues in all of the years presented.

#### 5. CASH AND CASH EQUIVALENTS

This account includes the following components:

		2017		2016
Cash on hand and in banks Short-term placements		3,388,408,933 6,774,004,915	P	3,804,364,733 6,369,543,015
	<u>P 1</u>	0,162,413,848	<u>P</u>	10,173,907,748

Cash in banks generally earn interest at rates based on daily bank deposit rates. Short-term placements have an average maturity of 30 to 45 days and earn effective annual interest rates ranging from 1.8% to 2.75% in 2017, from 1.8% to 2.0% in 2016 and from 0.4% to 2.8% in 2015. Interest earned amounted to P202.5 million, P178.8 million and P100.8 million in 2017, 2016 and 2015, respectively, and is presented as part of Other revenues under the Revenues account in the consolidated statements of comprehensive income (see Note 17).

#### 6. TRADE AND OTHER RECEIVABLES

Details of this account are as follows [see Note 2.5(b)]:

	Notes		2017		2016
Trade receivables	22.4	P	13,019,338,813	P	10,137,878,918
Advances to suppliers	22.11		1,869,080,035		545,464,796
Advances to officers					
and employees	22.5		37,636,599		22,402,245
Accrued interest receivable			5,621,251		-
Other receivables			111,660,091		150,488,640
			15,043,336,789		10,856,234,599
Allowance for impairment	3.2(a)	(	117,537,277)	(	76,744,683)
		<u>P</u>	14,925,799,512	P	10,779,489,916

Trade receivables are usually due within 30 days and do not bear any interest. All trade receivables are subject to credit risk exposure (see Note 26.2).

Advances to suppliers pertain to down payments made primarily for the purchase of goods from suppliers and of parcels of land from related parties.

All of the Group's trade and other receivables have been reviewed for indications of impairment. Adequate amounts of allowance for impairment have been recognized in 2017 and 2016 for those receivables found to be impaired.

A reconciliation of the allowance for impairment is shown below.

		2017	2016		
Balance at beginning of year Impairment losses Recoveries Write-offs	P (	76,744,683 48,204,136 7,411,542)	P (	56,899,427 20,066,707 - 221,451)	
Balance at end of year	<u>P</u>	117,537,277	<u>P</u>	76,744,683	

In 2017, the Group collected certain receivables previously provided with allowance for impairment amounting to P7.4 million. Consequently, this reduced the allowance for impairment by the same amount. In 2016, the Group wrote-off certain receivables amounting P0.2 million as the management believes that such accounts cannot be recovered in the succeeding years. There were no recoveries of previously impaired receivables in 2016 nor write-offs of receivables in 2017.

Recoveries during the year is presented as part of Other revenues – net in the Revenues section of the 2017 consolidated statement of comprehensive income (see Note 17), while impairment losses on trade and other receivables are presented as part of Other Charges account in the consolidated statements of comprehensive income.

The carrying amounts of these financial assets are a reasonable approximation of their fair values due to their short-term duration.

#### 7. FINANCIAL INSTRUMENTS AT FAIR VALUE THROUGH PROFIT OR LOSS

The Group's financial instruments at FVTPL as of December 31, 2017 and 2016 pertain to derivative assets amounting to P19.6 million and derivative liabilities amounting to P28.9 million, respectively [see Note 2.5(a)]. All financial instruments at FVTPL are classified as held-for-trading. Derivative assets and derivative liabilities arise from foreign exchange margins trading spot and forward contracts entered into by the Group. The term of these forward contracts is usually one month to one year.

The net changes in fair values of these financial instruments [see Note 3.2(b)] are presented in the consolidated statements of comprehensive income as part of Other revenues – net in the Revenues section (for net fair value gains) or Other Charges account (for net fair value losses). The Group recognized fair value gains amounting to P48.4 million and P2.6 million in 2017 and 2015, respectively, and fair value losses amounting to P31.5 million in 2016.

The fair values of listed equity securities were determined directly by reference to quoted close prices in active markets (see Note 28.2). In 2015, the Group's recognized gains on trading of non-derivative financial assets at FVTPL amounting to P5.2 million is presented as part of Other revenues – net in the Revenues section of the consolidated statement of comprehensive income (see Note 17). There were no similar transactions in 2017 and 2016.

#### 8. INVENTORIES

Details of inventories as of December 31, 2017 and 2016, which is valued at lower of cost and net realizable value, are shown below [see Notes 2.6 and 3.2(c)].

	Note		2017		2016
Work-in-process		P	17,786,098,444	P	13,532,427,366
Finished goods	22.1		3,537,513,191		3,182,542,312
Raw materials	22.1		3,245,184,408		3,099,194,084
Packaging materials			536,891,527		555,442,843
Machinery spare parts, consumables and					
factory supplies			232,247,878		516,760,137
			25,337,935,448		20,886,366,742
Allowance for inventory					
write-down		(	150,969,324)	(	131,865,103)
		P	25,186,966,124	P	20,754,501,639

WML has a substantial inventory of aged stocks which mature over periods of up to 60 years. The maturing whisky stock inventory amounting to P13.5 billion and P11.0 billion as of December 31, 2017 and 2016, respectively, is presented as part of work-in-process inventories, and is stored in various locations across Scotland.

An analysis of the cost of inventories included in costs of goods sold for 2017, 2016 and 2015 is presented in Note 18.

A reconciliation of the allowance for inventory write-down is shown below.

		2017		2016
Balance at beginning of year Impairment losses Reversal of impairment losses	P	131,865,103 19,104,221	P (	144,968,995 38,718,861 51,822,753)
Balance at end of year	<u>P</u>	150,969,324	<u>P</u>	131,865,103

Impairment losses on inventories are presented as part of Impairment losses under Cost of Goods Sold account in the consolidated statements of comprehensive income (see Note 18). Reversal of impairment losses is presented as part of Other revenues – net in the Revenues section of the 2016 consolidated statement of comprehensive income (see Note 17). There were no reversals of impairment losses in 2017.

# 9. PROPERTY, PLANT AND EQUIPMENT

The gross carrying amounts and accumulated depreciation and amortization of property, plant and equipment at the beginning and end of the reporting periods is shown below.

	Land	Land Improvements	Buildings and Improvements	Leasehold Improvements	Machinery and Equipment	Transportation <u>Equipment</u>	Office Furniture and Fixtures	Moulds and Dies	Construction in Progress	Total
December 31, 2017 Cost Accumulated depreciation	P 6,231,890,692	P 29,078,186	P 8,727,160,391	P 99,952,630	P13,445,295,382	P 480,908,081	P 440,499,868	P 55,393,335	P 5,031,452,148	P 34,541,630,713
and amortization	<del></del>	(14,204,699)	(1,491,854,800)	(47,476,970)	( <u>6,176,725,001</u> )	(248,155,636)	(189,894,653)	(32,462,700)		(8,200,774,459)
Net carrying amount	P 6,231,890,692	P 14,873,487	P 7,235,305,591	P 52,475,660	P 7,268,570,381	P 232,752,445	P 250,605,215	P 22,930,635	P 5,031,452,148	P 26,340,856,254
December 31, 2016  Cost  Accumulated depreciation  and amortization	P 5,246,813,812	P 29,078,186 ( <u>11,296,880</u> )	P 6,999,854,811 (1,193,829,255)	P 76,815,536 (43,099,968)	P10,463,148,147 (5,257,629,023)	P 374,306,323 ( <u>218,732,491</u> )	P 345,388,536 (140,623,817)	P 105,199,526 (74,025,950)	P 4,247,914,675	P 27,888,519,552 (6,939,237,384)
Net carrying amount	P 5,246,813,812	P 17,781,306	P 5,806,025,556	P 33,715,568	P 5,205,519,124	<u>P 155,573,832</u>	P 204,764,719	P 31,173,576	<u>P 4,247,914,675</u>	P 20,949,282,168
December 31, 2015  Cost  Accumulated depreciation  and amortization	P 2,592,928,420	P 29,078,186 ( <u>8,389,062</u> )	P 4,744,219,634 (1,144,835,024)	P 76,420,470 ( <u>39,189,353</u> )	P10,217,177,688	P 345,769,525 ( <u>194,933,164</u> )	P 562,490,376 ( <u>455,602,374</u> )	P 84,891,277 (62,867,952)	P 2,720,485,160	P 21,373,460,736 (7,106,386,375)
Net carrying amount	P 2,592,928,420	P 20,689,124	P 3,599,384,610	P 37,231,117	P 5,016,608,242	P 150,836,361	P 106,888,002	P 22,023,325	P 2,720,485,160	P 14,267,074,361
January 1, 2015 Cost Accumulated depreciation and amortization	P 1,577,601,130	P 28,636,221 (5,488,609)	P 4,384,952,765 ( <u>1,053,184,042</u> )	P 66,697,854 ( <u>35,721,715</u> )	P 9,368,152,491	P 314,385,676 ( <u>172,417,885</u> )	P 496,289,338 ( <u>430,096,025</u> )	P 71,817,348 ( <u>52,268,184</u> )	P 1,542,618,830	P 17,851,151,653 (6,383,343,357)
Net carrying amount	<u>P 1,577,601,130</u>	P 23,147,612	P 3,331,768,723	P 30,976,139	P 4,733,985,594	<u>P 141,967,791</u>	P 66,193,313	P 19,549,164	P 1,542,618,830	P 11,467,808,296

A reconciliation of the carrying amounts of property, plant and equipment at the beginning and end of the reporting periods is shown below.

	Land	Land Improvements	Buildings and <u>Improvements</u>	Leasehold Improvements	Machinery and Equipment	Transportation Equipment	Office Furniture and Fixtures	Moulds and Dies	Construction in Progress	Total
Balance at January 1, 2017, net of accumulated depreciation and amortization	P5,246,813,812	P 17,781,306	P 5,806,025,556	P 33,715,568	P 5,205,519,124	P 155,573,832	P 204,764,719	P 31,173,576	P4,247,914,675	P 20,949,282,168
Additions Additions through asset	660,431,974	-	783,828,031	14,507,861	2,105,867,791	120,247,059	85,334,560	15,969,251	1,084,147,869	4,870,334,396
acquisitions (see Note 1.5) Disposals	324,644,906	-	811,086,259 ( 5,621,650)	-	599,340,461 ( 841,708)	- ( 7,172,456)	- ( 15,555)	-	( 131,502,700)	1,735,071,626 ( 145,154,069)
Reclassifications of construction in progress	-	-	62,052,133	8,629,233	98,426,330	-	-	-	( 169,107,696)	-
Depreciation and amortization charges for the year		(2,907,819)	(222,064,738)	(4,377,002)	(739,741,617)	(35,895,990)	(39,478,509) (_	24,212,192		(1,068,677,867)
Balance at December 31, 2017,										
net of accumulated depreciation and amortization	P6,231,890,692	<u>P 14,873,487</u>	<u>P7,235,305,591</u>	P 52,475,660	<u>P7,268,570,381</u>	<u>P 232,752,445</u>	P 250,605,215	P 22,930,635	P5,031,452,148	P 26,340,856,254
Balance at January 1, 2016, net of accumulated depreciation and amortization	P2,592,928,420	P 20,689,124	P3,599,384,610	P 37,231,117	P 5,016,608,242	P 150,836,361	P 106,888,002	P 22,023,325	P2,720,485,160	P 14,267,074,361
Additions due to acquired subsidiary and Business Unit (see Notes 1.3 and Note 1.5)	2.740.115.274		2 407 277 197		F2F 122 922	4/2 729	10.057.279		14 424 924	E EO/ 471 142
Additions Disposals	2,640,115,274 13,770,118	- - -	2,406,277,187	395,066 -	525,133,832 338,669,962 ( 3,721,122)	463,738 35,297,008 ( 1,787,873)	10,056,278 118,915,286 ( 2,303,543)	20,308,249	14,424,834 1,513,004,681	5,596,471,143 2,040,360,370 ( 27,722,508)
Depreciation and amortization charges for the year		(2,907,818)	(179,726,271)	(3,910,615)	(671,171,790)	(29,235,402)	(28,791,304) (	11,157,998	·	(926,901,198)
Balance at December 31, 2016, net of accumulated depreciation										
and amortization	P5,246,813,812	<u>P 17,781,306</u>	P5,806,025,556	<u>P 33,715,568</u>	P 5,205,519,124	P 155,573,832	<u>P 204,764,719</u>	P 31,173,576	P4,247,914,675	P 20,949,282,168
Balance at January 1, 2015, net of accumulated depreciation										
and amortization Additions	P1,577,601,130 1,023,319,790	P 23,147,612 441,964	P3,331,768,723 360,284,562	P 30,976,139 702,251	P 4,733,985,594 731,609,232	P 141,967,791 38,769,981	P 66,193,313 1 65,738,341	P 19,549,164 13,073,929	P 1,542,618,830 1,310,700,869	P 11,467,808,296 3,544,640,919
Disposals Reclassifications Depreciation and amortization	( 7,992,500)	-	( 673,684) 6,421,921	9,020,365	( 236,221) 117,392,253	( 1,252,873)	-	-	( 132,834,539)	( 10,155,278)
charges for the year		(2,900,452)	(98,416,912)	(3,467,638)	(566,142,616)	(28,648,538)	(25,043,652) (	10,599,768		(735,219,576)
Balance at December 31, 2015, net of accumulated depreciation										
and amortization	P2,592,928,420	<u>P 20,689,124</u>	P3,599,384,610	<u>P 37,231,117</u>	<u>P 5,016,608,242</u>	P 150,836,361	P 106,888,002	P 22,023,325	P2,720,485,160	P 14,267,074,361

In 2013, the Group started the construction of another distillery plant in Balayan, Batangas, which remains in progress as of December 31, 2017. In 2016, the Group obtained a term loan from a local commercial bank to finance the construction of the said distillery plant, including purchase of related equipment. The borrowing costs from the loan are being capitalized and presented as part of additions to Construction in progress (see Notes 13 and 2.20). The construction is completed in March 2018.

The amount of depreciation and amortization is allocated as follows:

	Notes		2017		2016		2015
Costs of goods sold Selling and distribution	18	P	710,858,353	P	644,914,252	P	473,317,155
expenses General and administrative	19		39,745,417		33,324,735		29,173,831
expenses	19		45,198,047 795,801,817		29,999,144 708,238,131		34,150,749 536,641,735
Capitalized as part of work-in-process inventory			272,876,050		218,663,067		198,577,841
		P	1,068,677,867	P	926,901,198	P	735,219,576

The amount capitalized to work-in-process inventory represents depreciation expense on barrels and warehouse buildings wherein the maturing bulk stocks of whisky are held, which can reach periods of up to 60 years.

In 2017, 2016 and 2015, certain property, plant and equipment with carrying amounts of P145.2 million, P27.7 million and P1.3 million, respectively, were sold for P146.7 million, P25.7 million, and P2.8 million, respectively. The resulting gains on disposals for both 2017 and 2015 amounting to P1.5 million, was recognized as part of Other revenues – net account under the Revenues section in the 2017 and 2015 consolidated statements of comprehensive income (see Note 17); while the resulting loss of P2.0 million in 2016 was recognized as part of Other Charges account in the 2016 consolidated statement of comprehensive income.

#### 10. INTANGIBLE ASSETS

This account is composed of the following:

	Note	2017	2016
Infinite useful lives: Trademarks Goodwill	2.9 1.4, 1.5 1.4, 1.5	P 20,507,380,260 9,377,371,172 29,884,751,432	P 16,635,118,840 9,135,551,658 25,770,670,498
Finite useful lives – Trademarks – net	2.9	9,240,420	20,440,358
		P 29,893,991,852	P 25,791,110,856

The Group's trademarks include those that were acquired by EDI from Condis to manufacture and sell distilled spirits, particularly brandy, under the brand names "Emperador Brandy" and "Generoso Brandy". The Group also has another trademark for its flavored alcoholic beverage under the brand name "The BaR". In 2013, the Group registered another trademark under the brand name "Emperador Deluxe", which was introduced during the same year.

In 2014, as a result of the Group's acquisition of WMG Group (see Note 1.4), trademarks amounting to P4.5 billion and P5.5 billion for "Jura" and "The Dalmore", respectively, were recognized in the consolidated financial statements. In 2016, the Group's acquisition of the Business Unit in Jerez resulted in the recognition of four new trademarks, which amounted to P6.7 billion, to the Group's brand portfolio, namely "Fundador Brandy", "Terry Centenario Brandy", "Tres Cepas Brandy", and "Harveys" sherry wine (collectively, "Fundador brands"). These trademarks have infinite useful lives; hence, no amortization was recognized for these brands for the periods presented.

As discussed in Note 1.5, the Group, through CBSP and DBLC, acquired various trademarks with infinite useful lives amounting to P3.5 billion in 2017. The trademarks acquired by DBLC include certain brands of Mexican brandies: "Presidente", "Azteca de Oro", "Don Pedro" and two Spanish brandies (collectively, "Domecq brands") while trademarks acquired by CBSP include "Garvey Brandy" and well-known sherries including "Fino San Patricio" and two liquors (collectively, "Grupo Garvey brands").

The composition of the intangible assets with infinite useful lives is as follows:

	2017	2016
Goodwill breakdown:		
WMG	P 7,700,756,272	P 7,672,894,304
GES	<u>1,676,614,900</u>	1,462,657,354
	9,377,371,172	9,135,551,658
Trademarks with infinite useful lives:		
WMG brands	9,643,667,360	9,972,144,142
Fundador and other brands	7,637,632,850	6,662,974,698
Domecq brands	2,851,351,100	-
Grupo Ĝarvey brands	<u>374,728,950</u>	
	20,507,380,260	16,635,118,840
	P 29,884,751,432	<u>P 25,770,670,498</u>

The net carrying amount of trademarks with finite useful lives is as follows:

	Note	<u> </u>	2017	2016		
Balance at beginning of year Amortization during the year	19	P (	20,440,358 11,199,938)	P (	123,313,026 102,872,668)	
Balance at end of year		<u>P</u>	9,240,420	<u>P</u>	20,440,358	

The remaining useful lives of the trademarks with finite lives are as follows:

	December 31,	December 31,
	2017	2016
Emperador Deluxe	5.5 years	6.5 years
The BaR	6 months	1.5 years
Emperador Brandy	-	1 month
Generoso Brandy	-	1 month

The "Emperador Brandy" and "Generoso Brandy" trademarks were fully amortized as of December 31, 2017. Consequently, the Group renewed the trademark application of "Emperador Brandy" with the Intellectual Property Office of the Philippines in 2017. The related costs of renewal was directly charged to expense as part of Others of the Selling and Distribution Expenses account of the 2017 consolidated statement of comprehensive income as the cost of renewal is not significant to capitalize (see Note 19).

The Group's trademarks with finite useful lives are expected to be amortized over their remaining useful lives. The amortization of trademarks amounting to P11.2 million in 2017 and P102.9 million in 2016 is presented as Amortization of trademarks under the Selling and Distribution Expenses account in the consolidated statements of comprehensive income (see Note 19).

The Group monitors goodwill and trademarks with indefinite useful lives on the cash generating units to which these assets were allocated. An analysis of how the value-in-use of each of the cash generating units to which these assets were allocated is presented as follows (amounts in billions of pesos):

		2017					2016				
	Inta	ocated ngible sets**	_	Value in Use	Terminal Growth Rate	Discount Rate	Int	located angible ssets**	Value in Use	Terminal Growth Rate	Discount Rate
Goodwill: WMG GES	P	7.70 1.68	-	12.24 4.46		12.30% 7.51%	P	7.67 P 1.46	12.56 2.35	3.00% 1.60%	12.73% 7.51%
Trademarks with indefinite lives: WMG brands Fundador brands* Domecq brands* Grupo Garvey brands*		9.64 7.64 2.85 0.37		22.5 17.76		12.30% 8.14%		9.97	14.63	3.00%	12.73%

<sup>\*</sup> Management believes that the carrying values of Domecq and Grupo Garvey brands as of December 31, 2017 and Fundador brands as of December 31, 2016 approximate their value-in-use as of those dates since these were only acquired in 2017 and 2016, respectively.

Management believes that both the goodwill and trademarks are not impaired as of December 31, 2017 and 2016 as the Group's products that carry such brands and trademarks are performing very well in the market; hence, no impairment is necessary to be recognized in the periods presented.

No trademarks have been pledged as security for liabilities.

<sup>\*\*</sup> Amounts are translated at closing rates as of the end of the reporting periods in accordance with PAS 21, The Effects of Changes in Foreign Exchange Rates.

#### 11. OTHER ASSETS

#### 11.1 Prepayments and Other Current Assets

This account is composed of the following (see Note 2.7):

		2017		2016
Prepaid taxes	P	640,052,321	P	254,950,830
Deferred input VAT		137,179,968		61,243,171
Prepaid expenses		129,055,834		135,515,052
Other current assets		47,062,122		130,361,387
	<u>P</u>	953,350,245	P	582,070,440

Prepaid taxes pertain to excess payments made by the Group for the withholding taxes and other government-related obligations. It also includes purchase of labels and advance payment of excise tax for both the local production and importation of alcoholic beverage products.

#### 11.2 Other Non-current Assets

This account is composed of the following:

-	Notes		2017		2016
Property mortgage receivable		P	654,595,116	P	597,604,251
Deferred input VAT			104,516,552		173,683,678
Refundable security					
deposits	22.3		46,467,016		44,919,122
Deposit for acquisition	1.5		-		449,309,212
Others			<u>13,308,446</u>		7 <b>,</b> 371 <b>,</b> 170
		<u>P</u>	818,887,130	<u>P</u>	1,272,887,433

In 2016, the Group purchased from one of its property lessors an outstanding mortgage debt on one of the Group's leased properties. The purchased mortgage asset entitles the Group to full security over the leased property and to monthly interest payments from the property lessor. However, the Group remains as lessee over the property; hence, it is still required to make monthly lease payments to the property lessor.

Refundable security deposits were paid by the Group to various lessors for lease agreements covering certain office spaces, manufacturing facilities and storage tanks for raw materials. Management assessed that the impact of discounting the value of the refundable security deposits is not significant; hence, were no longer recognized in the Group's consolidated financial statements.

In 2016, the Group made a deposit amounting to P449.3 million for the acquisition of Domecq brandy and wine business from Pernod Ricard, which was applied in full against the total consideration paid in 2017. Also, in 2015, the deposit for acquisition amounting to P2.8 billion pertains to the deposit made by the Group to acquire the brandy and sherry business from Beam Suntory (see Note 1.5), which was applied in full against the total consideration paid in 2016.

#### 12. INVESTMENT IN A JOINT VENTURE

On February 2, 2014, GES entered into an agreement with Gonzales Byass, S.A. (Gonzalez), for the joint control of BLC for 50% equity interest for each venturer. The 50% participation cost of P3.7 billion is based on the fair valuation of the assets. BLC was incorporated on March 19, 2013. Its primary business consists of the planting and growing of wine grapes and the exploitation of vineyards, the production, ageing and preparation of wines and vinegars; the production of alcohol; the production, preparation and ageing of brandy, aguardientes, compounds, liquors and in general, all kinds of spirits.

As of December 31, 2017 and 2016, the carrying amount of the investment in a joint venture, accounted for under the equity method [see Note 2.3(b)] in these consolidated financial statements, are as follows:

		2017		2016
Acquisition costs	<u>P</u>	3,703,721,965	<u>P</u>	3,703,721,965
Withdrawal	(	858,354,900)		
Accumulated share in net income: Balance at beginning of year Share in net income for the year Dividend received during the year Balance at end of year	( <u> </u>	295,428,091 154,101,850 60,952,241) 388,577,700	(	169,542,466 219,276,919 93,391,294) 295,428,091
	<u>P</u>	3,233,944,765	<u>P</u>	3,999,150,056

The equity share in net income is recorded as part of Other revenues – net in the Revenues section of the consolidated statements of comprehensive income (see Note 17).

The amount withdrawn from this investment was used by the Group as part of the 50% capitalization of DBLC, a newly-incorporated subsidiary, in 2017 (see Note 1.5).

The aggregated amounts of assets, liabilities, revenues and net income of the joint venture as of December 31, 2017 and 2016 and for the years then ended are as follows (in thousands):

		Assets	<u>Liabilities</u>		<u>F</u>	Revenues	Net Income	
2017	P	4,460,318	P	1,253,479	P	2,686,510	P	308,204
2016	P	5,132,925	P	1,056,563	P	4,140,938	P	438,554

#### 13. INTEREST-BEARING LOANS

The composition of the Group's outstanding bank loans is shown below [see Note 2.10(b)].

	2017	2016		
Current:				
Foreign	P 3,661,326,840	P 2,674,767,650		
Local	500,000,000	- -		
	4,161,326,840	2,674,767,650		
Non-current:				
Foreign	27,261,094,050	19,425,000,000		
Local	<u>1,500,000,000</u>	2,000,000,000		
	<u>28,761,094,050</u>	21,425,000,000		
	P 32,922,420,890	P 24,099,767,650		

The summarized terms and conditions of each availed loan as at December 31, 2017 and 2016 are as follows:

	ng Balance	Explanatory Notes	Interest Rate	Security	Maturity date
2017	2016				
P 22,055,700,000	P 19,425,000,000	(a)	Margin of 1.55% plus EURIBOR	Unsecured	2021
3,580,796,290	2,674,767,650	(b)	0.75% over LIBOR	Secured	2019
2,980,500,000	-	(e)	Fixed at 1.6%	Unsecured	2022
2,305,424,600	-	(d)	Fixed at 1.55%	Unsecured	2027
750,000,000	750,000,000	(c)	Fixed at 5.245%	Unsecured	2021
750,000,000	750,000,000	(c)	Fixed at 5.113%	Unsecured	2021
500,000,000	500,000,000	(c)	Fixed at 5%	Unsecured	2021
P 32,922,420,890	P 24,099,767,650				

- (a) In 2016, EIL refinanced its maturing foreign-currency-denominated bank loan, which it obtained in 2015, into an unsecured five-year foreign-currency-denominated term loan from a syndicate of foreign financial institutions which is repayable in full at maturity. These loans are presented under the Non-current Liabilities section of the consolidated statements of financial position.
- (b) In 2016, WMG set up a three-year foreign-currency-denominated revolving credit facility with a foreign bank, where it had drawn down P637.6 million and P2.7 billion in 2017 and 2016, respectively. The loan is secured by way of floating charge against WMG's inventories. The interest and the principal can be paid anytime up to, or balloon payment at the end of, three years. Since this is a revolver, the drawn amount plus the accrued interest thereon is presented under the Current Liabilities section of the consolidated statements of financial position.

Also in 2016, EDI obtained an unsecured five-year peso-denominated loan at a total amount of P2.0 billion from a local commercial bank, specifically to finance the construction of a distillery plant and the purchase of related equipment (see Note 9). The loan was released in three tranches from January to October 2016 with principal repayment of 12 equal quarterly amortizations starting on the ninth quarter after the initial drawdown. These loans are presented under the Current Liabilities and Non-current Liabilities sections of the consolidated statements of financial position.

- (d) In 2017, GES obtained an unsecured five-year foreign-currency-denominated loan amounting to P2.3 billion from certain financial institution for the purpose of refinancing Garvey Acquisition (see Note 1.5). This loan has two-year grace period with principal repayment starting on the 24<sup>th</sup> month after the date of the loan. This loan is presented under the Non-current Liabilities section of the 2017 consolidated statement of financial position.
- (e) Also in 2017, DBLC assumed from BLC foreign-currency-denominated loans totalling P3.0 billion from certain financial institutions relating to Domecq Acquisition (see Note 1.5).

In 2015, the Group obtained short-term foreign-currency-denominated bank loans amounting to P23.9 billion from international financial institutions. These loans were unsecured and bore annual interest ranging from 0.66% to 1.8%. These loans had all been fully settled in 2016.

Interest expense on the above loans for 2017, 2016 and 2015 amounted to P533.4 million, P301.0 million and P31.7 million, respectively, and is presented as part of Other Charges account in the consolidated statements of comprehensive income. Capitalized interest expense from the peso-denominated loan, on the other hand, amounted to P108.2 million and P74.2 million in 2017 and 2016, respectively, and are presented as part of the additions to Construction in progress under Property, Plant and Equipment account in the consolidated statements of financial position (see Notes 2.20 and 9). Accrued interest payable as of December 31, 2017 and 2016 amounted to P86.1 million and P26.6 million, respectively, and presented as part of Accrued expenses under the Trade and Other Payables account in the consolidated statements of financial position (see Note 15).

The Group complies with the financial and non-financial covenants on these loans and borrowings.

#### 14. EQUITY-LINKED DEBT SECURITIES

On November 7, 2014, EMP (the Issuer) entered into a subscription agreement with Arran Investment Private Limited (Arran or the Holder) for the issuance of 1.1 billion common shares at a total subscription price of P12.3 billion (see Note 23.1) and an ELS amounting to P5.3 billion (Issue Price) [see Note 2.10(b)]. The shares and the ELS were issued on December 4, 2014 (Issue Date).

The Holder of the ELS may exercise the Holder Conversion Right which calls for the conversion of the ELS into a fixed number of EMP common shares (Conversion Shares) at any time until December 5, 2019 (Redemption Date). The Issuer may exercise the Issuer Conversion Right (ICR) which calls for the conversion of the ELS into the Conversion Shares at any time two (2) years after the Issue Date until Redemption Date, provided, that the share market price must be greater than P11.00 per share (Share Market Price) on the date the ICR is exercised. The Issuer has the option to extend the Redemption Date for the ELS until December 4, 2021 (Extended Redemption Date). The ELS shall be mandatorily converted into the Conversion Shares if, at any time during the period beginning on Redemption Date until Extended Redemption Date, the actual share market price is greater than the Share Market Price.

The ELS bear fixed interest rate of 5.0% (initially) compounded annually (Fixed Interest) and variable interest equal to the dividend price declared and payable to common stockholders (Variable Interest). The Fixed Interest is payable either in cash or in new shares (Interest Shares) on the conversion date, Redemption Date, or Extended Redemption Date, as applicable. The Variable Interest is payable in cash on the date that the Issuer pays dividends to its stockholders.

On June 15, 2017, the ELS was amended, stipulating among others (a) the change in the fixed number of Conversion Shares to 728,275,862 new and fully paid-up shares; (b) change in Fixed Interest rate to 0%; (c) the end of the ICR on June 15, 2017; and, (d) the amendment on Share Market Price for the mandatory conversion at any time during the period beginning on Redemption Date and ending on the Extended Redemption Date to greater than P7.25 per share. In addition, the accrued fixed interest amounting to P832.3 million was converted to 122,391,176 common shares of EMP (Accrued Interest Shares) (see Note 23.1).

The ELS was reported wholly as a non-current liability at amortized cost in the 2016 consolidated statement of financial position [see Notes 2.10 and 3.2(g)]. Consequent to the amendments mentioned in the preceding paragraph, the financial liability component is revalued at P5.1 billion and the equity component is valued at P136.2 million, which represents the residual amount after deducting from the Issue Price the financial liability component. The carrying amounts of the components are presented separately in the 2017 consolidated statement of financial position [see Notes 2.23 and 3.2(g)] while the amortization of the revalued financial liability component amounting to P83.3 million in 2017 is presented as part of Other Charges account in the 2017 consolidated statement of comprehensive income.

Fixed Interest costs amounted to P269.5 million, P279.2 million and P264.0 million each year in the three-year period ended December 31, 2017 and presented as part of Other Charges account in the consolidated statements of comprehensive income. The accrued fixed interest amounting to P562.7 million as of December 31, 2016 is presented as Accrued Interest Payable account under Non-current Liabilities section of the 2016 consolidated statement of financial position. There is no fixed interest payable as of December 31, 2017, as a result of the amendment to the ELS.

Variable Interest of P89.5 million, P81.0 million and P72.0 million were respectively paid in 2017, 2016, and 2015 and presented as part Other Charges account in the consolidated statements of comprehensive income.

The documentary stamps tax (DST) paid by EMP for the issuance of shares in 2014 amounted to P6.7 million and is charged against APIC; while the capitalized DST paid by EMP for the issuance of the ELS which amounted to P26.1 million were fully amortized in 2017 with amortization amounting to P17.1 million in 2017, P3.8 million in 2016 and P5.2 million in 2015, which were presented as part of Other Charges account in the consolidated statements of comprehensive income.

There were no related collaterals on the ELS.

#### 15. TRADE AND OTHER PAYABLES

The breakdown of this account is as follows [see Note 2.10(b)]:

	Notes		2017		2016
Trade payables	22.1, 22.3,	n	( (44 000 (27	D	4 FF0 0 <b>2</b> 0 001
Accrued expenses	22.8 13	P	6,644,999,637 4,121,324,604	Р	4,550,920,891 3,386,084,571
Output VAT payable	13		616,174,653		553,834,979
Advances from related parties	22.6		328,070,715		3,120,715
Others			365,804,122		88,763,837
		<u>P</u>	12,076,373,731	<u>P</u>	8,582,724,993

Trade payables arise mostly from purchases of raw materials such as alcohol, molasses, flavorings and other supplies.

Accrued expenses significantly include various accruals relating to interest on interest-bearing loans, marketing, operations, and other activities. The accrued interest is expected to be paid subsequently on the scheduled interest payment date (see Note 13).

# 16. PROVISIONS

The breakdown of this account as of December 31, 2017 and 2016 is as follows:

		Onerous Lease	D	ilapidations		Total
Balance at January 1, 2017 Additional provisions	P	346,041,898 57,941,090	P	134,475,781 19,980,790	P	480,517,679 77,921,880
Utilized amounts Reversal of unutilized amounts	(	18,072,365) 90,317,029)	(	4,437,282) 2,367,438)	(	22,509,647) 92,684,467)
Balance at December 31, 2017	<u>P</u>	295,593,594	<u>P</u>	147,651,851	<u>P</u>	443,245,445

		Onerous Lease		<u> Dilapidations</u>		Total
Balance at January 1, 2016 Additional provisions Utilized amounts Reversal of unutilized amounts	P ( (	476,915,255 38,430,592 96,770,381) 72,533,568)	P (	317,343,255 24,497,408 207,364,882)	P (	794,258,510 62,928,000 304,135,263) 72,533,568)
Balance at December 31, 2016	P	346,041,898	<u>P</u>	134,475,781	<u>P</u>	480,517,679

#### 16.1 Provision for Onerous Lease

WML has existing non-cancellable lease agreements on leasehold properties located in Glasgow and Edinburgh, Scotland, covering manufacturing plant facilities, buildings and parking spaces, which are vacant or subleased at a discount. The provisions take account of current market conditions, expected future vacant periods, expected future sublet benefits and are calculated by discounting expected net cash outflows on a pre-tax basis over the remaining period of the lease, which as of December 31, 2017 and 2016, is between one to 13 years and one to 14 years, respectively.

Reversal of unutilized amounts in 2017 and 2016 are presented as part of Other revenues – net in the Revenues section of the consolidated statements of comprehensive income (see Note 17).

Additional provisions in 2017 and 2016 are presented as part of Provisions under the General and Administrative Expenses account in the consolidated statements of comprehensive income (see Note 19). The provision will be reduced at each payment date.

#### 16.2 Provision for Dilapidations

WML is a party to lease agreements for properties located in Glasgow and Edinburgh, Scotland which provide for tenant repairing clauses. The lease agreements require the Group to restore the leased properties to a specified condition at the end of the lease term in 2029. A provision was recognized for the present value of the costs to be incurred for the restoration of the leased properties. Additional provisions in 2017 and 2016 are presented as part of Provisions under the General and Administrative Expenses account in the consolidated statements of comprehensive income (see Note 19).

#### 17. REVENUES

The details of revenues are shown below.

	Notes	2017	2016	2015
Sale of goods Other revenues – net	2.14(a) 5, 6, 7,	P42,206,283,523	P 40,446,981,708	P43,267,918,045
	8, 9, 12, 16.1, 22.7	449,244,021	571,119,482	377,158,639
		P42,655,527,544	P 41,018,101,190	P 43,645,076,684

# 18. COSTS OF GOODS SOLD

The details of costs of goods sold for the years ended December 31, 2017, 2016 and 2015 are shown below.

	Notes	2017	2016	2015	
Finished goods at beginning of year	8	P 3,182,542,312	P 2,326,981,897	P 2,109,429,719	
Finished goods purchased	22.1	2,708,008,237	2,451,992,364	2,384,152,378	
Finished goods from asset acquisition and acquired Business Unit	1.5	72,967,150	72,932,543		
Costs of goods manufactured Raw and packaging materials at beginning					
of year Net raw material	8	3,654,636,927	2,257,901,494	3,237,689,432	
purchases during the year Raw materials from asset	22.1	24,130,040,271	21,584,886,833	25,456,308,272	
acquisition and acquired Business Unit Raw and packaging materials at end	1.5	71,725,250	55,490,633	-	
of year  Raw materials used	8	(_3,782,075,935)	(3,654,636,927)	(2,257,901,494)	
during the year		24,074,326,513	20,243,642,033	26,436,096,210	
Balance carried forward		P30,037,844,212	P 25,095,548,837	<u>P 30,929,678,307</u>	

	Notes	2017	2016	2015
Balance brought forward		P30,037,844,212	P 25,095,548,837	P 30,929,678,307
Work-in-process at beginning of year Work-in-process from asset	8	13,532,427,366	11,494,183,891	9,901,698,258
acquisition and acquired Business Unit Direct labor Manufacturing overhead	1.5 20.1	1,136,866,550 942,212,981	2,326,850,106 662,022,433	- 355,826,127
Depreciation and amortization Labor Outside services	9 20.1 22.8	710,858,353 687,287,148 266,253,636	644,914,252 370,816,640 224,995,771	473,317,155 352,087,287 243,896,811
Communication, light and water Rentals Repairs and	22.3	265,495,168 243,412,528	205,292,917 287,119,043	199,722,841 263,111,349
maintenance Fuel and lubricants Taxes and licenses Commission		227,177,596 184,804,543 130,527,539 115,079,828	199,587,113 258,845,115 82,846,890 44,453,312	118,267,079 276,502,232 37,985,924 33,583,497
Consumables and supplies Insurance Transportation		103,698,826 46,293,269 19,642,815	80,688,274 12,636,567 21,887,826	90,219,850 29,015,520 14,062,146
Impairment losses Meals Gasoline and oil Waste disposal	8	19,104,221 11,832,479 6,333,301	38,718,861 12,997,373 7,091,410 35,667,679	15,631,536 13,080,531 9,084,216 14,938,896
Miscellaneous Work-in-process at end of year	8	222,125,129 ( <u>17,786,098,444</u> )	32,250,994 ( <u>13,532,427,366</u> )	38,842,169
Finished goods at end of year	8		3,511,439,101 ( <u>3,182,542,312</u> )	( <u>986,689,533</u> ) ( <u>2,326,981,897</u> )
		<u>P27,585,665,853</u>	<u>P 25,424,445,626</u>	<u>P 29,589,385,943</u>

# 19. OTHER OPERATING EXPENSES

The details of other operating expenses are shown below.

	Notes	2017	2016	2015
Advertising and				
promotions		P 2,291,263,922	P 2,039,096,773	P 1,388,252,577
Salaries and employee		, , ,	, , ,	, , ,
benefits	20.1	1,267,285,851	983,403,316	823,714,569
Freight and handling		417,206,996	437,708,284	888,372,559
Professional fees and				
outside services		376,171,869	785,204,281	548,353,765
Travel and transportation		242,449,964	193,034,711	179,234,217
Representation		230,166,170	169,207,464	139,968,574
Other services		137,401,480	139,271,026	152,280,665
Supplies		135,303,486	33,383,904	31,426,274
Rentals	22.3	102,723,524	81,644,936	116,178,960
Depreciation and				
amortization	9	84,943,464	63,323,879	63,324,580
Fuel and oil		82,041,867	67,001,705	64,562,374
Provisions	16	77,921,880	62,928,000	58,258,375
Taxes and licenses		77,685,573	57,822,484	63,810,806
Meals		64,608,720	60,904,788	59,476,344
Repairs and maintenance		55,401,383	6,410,108	46,097,042
Communication, light				
and water		33,041,961	22,846,569	28,405,326
Insurance		13,472,816	7,044,281	7,339,131
Amortization				
of trademarks	10	11,199,938	102,872,668	102,872,668
Trading fees		-	-	1,614,932
Others	10	109,441,629	50,808,711	314,304,224
		P 5,809,732,493	P 5,363,917,888	P 5,077,847,962
		<u> </u>	<u> </u>	<u> </u>

Others include royalty fees, subscription and association dues, postal services and other incidental expenses under the ordinary course of business.

These expenses are classified in profit or loss in the consolidated statements of comprehensive income as follows:

	2017	2016	2015
Selling and distribution expenses General and administrative expenses	, , ,	P 3,510,668,920 1,853,248,968	P 3,249,646,048 1,828,201,914
	P 5,809,732,493	P 5,363,917,888	P 5,077,847,962

#### 20. EMPLOYEE BENEFITS

## 20.1 Salaries and Employee Benefits Expense

The expenses recognized for salaries and employee benefits are summarized below.

	Notes	2017	2016	2015
Salaries and wages		P 2,250,519,987	P 1,414,224,561	P 951,654,565
Post-employment				
defined contribution		158,260,232	154,347,392	178,991,900
Social security costs		147,669,595	133,340,737	144,009,108
Share options	20.2,			
•	23.4	26,958,169	26,958,169	4,493,028
Post-employment			•	
defined benefit	20.3	20,613,655	13,358,011	14,382,872
Other short-term benefits		292,764,342	274,013,519	238,096,510
	18, 19	P 2,896,785,980	P 2,016,242,389	P 1,531,627,983

Other short-term benefits represent other employee benefits that were incurred during the reporting periods in which the employees render the related service.

The amount of salaries and employee benefits expense is allocated as follows:

	Notes	2017	2016	2015
Costs of goods sold (inventoriable costs) General and administrative	18	P 1,629,500,129	P 1,032,839,073	P 707,913,414
expenses	19	1,032,198,005	781,778,765	649,792,651
Selling and distribution expenses	19	235,087,846	201,624,551	173,921,918
		P 2,896,785,980	P 2,016,242,389	P 1,531,627,983

In 2017, 2016 and 2015, salaries and wages, post-employment benefits and other short-term benefits totaling P472.4 million, P461.7 million and P473.4 million, respectively, was capitalized to form part of the work-in-process inventory. Such capitalized amount represents salaries and employee benefits of personnel directly involved in the production of whisky.

### 20.2 Employee Share Option

Employee share option expense, included as part of Salaries and employee benefits expense under the General and Administrative Expenses account in the consolidated statements of comprehensive income amounted to P27.0 million each in 2017 and 2016, and P4.5 million in 2015, while the corresponding cumulative credit to Share Options account is presented under the equity section of the consolidated statements of financial position (see Note 23.4).

## 20.3 Post-employment Defined Benefit Plan

## (a) Characteristics of the Defined Benefit Plan

Except for GES, which provides defined contribution plan, the Group maintains a funded, tax-qualified, noncontributory retirement benefit plan which is being administered by a trustee bank that is legally separated from the Group.

The post-employment plan covers all regular full-time employees of EDI, AWGI, TEI and certain employees of WMG, and provides a retirement benefit ranging from eighty-five percent (85%) to one hundred fifty percent (150%) of plan salary for every year of credited service.

The normal retirement age is 60 with a minimum of five years of credited service. The plan provides for an early retirement at the age of 50 with a minimum of ten years of credited service and likewise a late retirement age that is not beyond 65, with a minimum of five years of credited service both subject to the approval of the Group's BOD.

## (b) Explanation of Amounts Presented in the Consolidated Financial Statements

Actuarial valuations are made regularly to update the post-employment benefit costs and the amount of contributions. All amounts presented below and in the succeeding pages are based on the actuarial valuation reports obtained from independent actuaries.

The amounts of retirement benefit obligation recognized in the consolidated statements of financial position are determined as follows:

		2017		2016
Present value of the obligation Fair value of plan assets	P (	13,022,020,968 12,905,907,637)		11,974,686,864 10,973,737,068)
	<u>P</u>	116,113,331	<u>P</u>	1,000,949,796

The movements in the present value of the retirement benefit obligation recognized in the books are as follows:

		2017	_	2016
Balance at beginning of year	P	11,974,686,864	Р	11,005,614,208
Foreign exchange adjustment		1,181,203,320	(	1,443,156,000)
Benefits paid	(	546,884,250)	(	416,782,100)
Interest expense		354,146,744		389,220,205
Current service costs (see Note 20.1)		20,613,655		13,358,011
Remeasurements –				
Actuarial losses (gains)				
arising from:				
Changes in demographic				
assumptions	(	331,156,920)		-
Changes in financial	•	•		
assumptions		316,240,919		2,392,254,665
Experience adjustments		53,170,636		26,213,217
Additions due to acquired subsidiaries	_	<u>-</u>	_	7,964,658
Balance at end of year	P	13,022,020,968	P	11,974,686,864

The movements in the fair value of plan assets are presented below.

		2017		2016
Balance at beginning				
of year	P	10,973,737,068	P	10,541,446,500
Foreign exchange adjustment		1,101,654,000	(	1,396,109,400)
Return on plan assets				
(excluding amounts				
included in net interest)		785,024,906		1,613,342,000
Interest income		325,556,543		375,840,068
Contributions to the plan		266,819,370		256,000,000
Benefits paid	(	546,884,250)	(	416,782,100)
Balance at end of year	<u>P</u>	12,905,907,637	<u>P</u>	10,973,737,068

The net effect of the foreign exchange adjustment in the present value of the retirement obligation and the fair value of plan assets amounted to P79.5 million in 2017 and P47.0 million in 2016.

The composition and the fair value of plan assets as at December 31, 2017 and 2016 by category and risk characteristics are shown below.

		2017		2016
Quoted equity securities	P	5,919,218,027	P	5,284,068,636
Index-linked gilts		3,043,432,362		2,269,299,186
Corporate bonds		2,476,012,769		2,137,745,610
Diversified growth fund		825,337,590		701,619,072
Property		580,315,493		482,363,112
Cash and cash equivalents		61,591,396		98,641,452
-				
	<u>P</u>	12,905,907,637	<u>P</u>	10,973,737,068

Plan assets do not comprise any of the Group's own financial instruments or any of its assets occupied and/or used in its operations.

The components of amounts recognized in profit or loss and other comprehensive income or loss in respect of the retirement benefit obligation are as follows:

		2017		2016		2015
Reported in profit and loss:  Interest expense – net Current service costs	P	28,590,201 20,613,655	P	13,380,137 13,358,011	P	36,190,473 14,382,872
Garrent service costs	P	49,203,856	<u>P</u>	26,738,148	Р	50,573,345

_	2017	2016	2015
Reported in other comprehensive income (loss):  Return on plan assets (excluding amount included in			
net interest) P	785,024,906	P 1,613,342,000 ( P	120,860,500)
Actuarial gains (losses)			
arising from:			
Changes in demographic assumptions Changes in financial	331,156,920	-	-
assumptions (	316,240,919)	( 2,392,254,665)	540,878,062
Experience adjustments (_	53,170,636)	( 26,213,217) (	182,473)
<u>P</u>	746,770,271	( <u>P 805,125,882</u> ) <u>P</u>	419,835,089

The amounts of post-employment benefits expense recognized in profit or loss are presented as part of General and Administrative Expenses (for current service costs) and Other Charges (for net interest expense) accounts in the consolidated statements of comprehensive income.

Amounts recognized in other comprehensive income were included within items that will not be reclassified subsequently to profit or loss.

In determining the amounts of the retirement benefit obligation, the following actuarial assumptions were used:

	2017	2016	2015
Discount rate	2.64%-5.83%	4.49%-5.51%	3.55%-5.38%
Expected rate of salary increase	3.00%-6.00%	4.00%-5.00%	4.00%-5.00%

Assumptions regarding future mortality are based on published statistics and mortality tables. The average remaining working life of an individual retiring at the age of 60 is 23 years for both male and female. These assumptions were developed by management with the assistance of an independent actuary. Discount factors are determined close to the end of each reporting period by reference to the interest rates of zero coupon government bonds with terms to maturity approximating to the terms of the retirement benefit obligation. Other assumptions are based on current actuarial benchmarks and management's historical experience.

#### (c) Risks Associated with the Retirement Benefit Obligation

The Group is exposed to actuarial risks such as interest rate risk, longevity risk and salary risk.

## (i) Interest Rate Risks

The present value of the defined benefit obligation is calculated using a discount rate determined by reference to market yields of government bonds. Generally, a decrease in the interest rate of reference government bonds will increase the retirement benefit obligation. However, this will be partially offset by an increase in the return on the plan's investments in debt securities and if the return on plan asset falls below this rate, it will create a deficit in the plan.

Currently, the plan has relatively balanced investment in equity securities and debt securities. Due to the long-term nature of the plan obligation, a level of continuing equity investments is an appropriate element of the Group's long-term strategy to manage the plan efficiently.

## (ii) Longevity and Salary Risks

The present value of the defined benefit obligation is calculated by reference to the best estimate of the mortality of the participants during their employment and to their future salaries. Consequently, increases in the life expectancy and salary of the participants will result in an increase in the retirement benefit obligation.

#### (d) Other Information

The information on the sensitivity analysis for certain significant actuarial assumptions and the timing and uncertainty of future cash flows related to the retirement plan are described in the succeeding page.

#### (i) Sensitivity Analysis

The following table summarizes the effects of changes in the significant actuarial assumptions used in the determination of the retirement benefit obligation as of the end of the reporting periods:

	Impact on Retirement Benefit Obligation										
	Change in Assumption		Increase in Assumption	Decrease in Assumption							
December 31, 2017											
Discount rate Salary growth rate	+0.25/-0.25% +1.00%/-1.00%	(P	588,140,375) P 160,246,310 (	638,760,011 150,563,714)							
December 31, 2016											
Discount rate Salary growth rate	+0.25/-0.25% +1.00%/-1.00%	(P	563,200,000) P 134,400,000 (	608,000,000 153,600,000)							

The sensitivity analysis is based on a change in an assumption while holding all other assumptions constant. This analysis may not be representative of the actual change in the retirement benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated. Furthermore, in presenting the above sensitivity analysis, the present value of the retirement benefit obligation has been calculated using the projected unit credit method at the end of the reporting period, which is the same as that applied in calculating the retirement benefit obligation recognized in the consolidated statements of financial position.

The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the previous years.

## (ii) Funding Arrangements and Expected Contributions

As of December 31, 2017 and 2016, the plan is underfunded by P116.1 million and P1.0 billion, respectively, based on the latest actuarial valuations. While there are no minimum funding requirement in the countries where the Group is operating, the size of the underfunding may pose a cash flow risk in about 11 years' time when a significant number of employees is expected to retire.

The expected maturity of undiscounted expected benefits payments within 10 years is as follows:

		2017		2016		
Within one year	P	288,616,904	P	268,382,129		
More than one but less than five years More than five years but less than 10 years		1,109,364,051		1,050,198,219		
		504,280,433		484,400,982		
	<u>P</u>	1,902,261,388	<u>P</u>	1,802,981,330		

The weighted average duration of the retirement benefit obligation at the end of the reporting period is 11 years.

#### 21. CURRENT AND DEFERRED TAXES

The components of tax expense (income) as reported in the consolidated statements of comprehensive income are as follows:

	_	2017	_	2016		2015
Reported in profit or loss						
Current tax expense:						
Regular corporate income tax						
(RCIT) at 30%, 25%						
and 20%	P	1,376,256,022	Р	2,024,180,956	Р	1,698,770,747
Final tax on interest income at 20% and 7.5%		27,077,342		28,393,807		26,760,146
Minimum corporate income						
tax (MCIT) at 2%		7,077,616		3,168,661		2,033,000
Deferred tax expense (income) relating to origination and						
reversal of temporary differences		92,641,481	(	313,412,108)	(	237,781,829)
	<u>P</u>	1,503,052,461	<u>P</u>	1,742,331,316	<u>P</u>	1,489,782,064
Reported in other comprehensive income (loss)						
Deferred tax expense (income)						
relating to remeasurements of retirement benefit obligation	<u>P</u>	122,180,800	( <u>P</u>	136,909,345)	P	69,367,587

A reconciliation of tax on pretax profit computed at the applicable statutory rates to tax expense is as follows:

		2017		2016		2015
Tax on pretax profit at 30% Additional deduction in	P	2,350,611,607	P	2,830,709,565	P	2,534,951,505
claiming optional standard						
deduction (OSD)	(	94,299,139)	(	405,692,407)	(	558,234,820)
Adjustment for income	,	40 (00 540)	,	22 020 55()	,	4.045.045)
subjected to different tax rates	(	13,692,546)	(	33,039,776)	(	1,047,847)
Tax effects of:	,	001 400 242	,	(0( 027 22()	,	207.077.070
Non-taxable income	(	901,499,242)	(	696,837,326)	(	396,976,869)
Non-deductible expenses Unrecognized (utilization of)		288,392,765		45,785,420		10,319,450
deferred tax asset on:						
Provision for interest expense	<u> </u>	168,819,140)		84,891,191		80,767,742
Net operating loss	• (	100,017,110)		01,001,101		00,707,712
carry-over (NOLCO)		164,157,566	(	25,321,576)	(	8,710,298)
MCIT		7,077,616	`	3,168,661	`	2,033,000
Accelerated capital allowances		, ,				
and other short-term						
temporary differences	(	55,408,636)	(	20,989,168)		-
Equity in net income						
of joint venture	(	46,230,555)	(	65,783,076)	(	39,002,292)
Adjustments to current tax						
for prior years	(	27,237,835)	,	27,256,320		-
Change in tax rate		-	(	100,089,472)	,	-
Unrelieved non-trading losses	_		_	98,272,960	(	134,317,507)
	<u>P</u>	1,503,052,461	<u>P</u>	1,742,331,316	P	1,489,782,064

The Group is subject to the higher of RCIT at 30% of net taxable income or MCIT which is at 2% of gross income, as defined under the Philippine tax regulations. The Group paid RCIT in 2017, 2016 and 2015 as RCIT was higher in those years, except for EMP and TEI in which MCIT was higher than RCIT.

EMP's foreign subsidiaries are subject to income and other taxes based on the enacted tax laws of the countries and/or jurisdictions where they operate. In 2016, one of the foreign subsidiaries of the Group measured its deferred tax assets and deferred tax liabilities using the tax rate applicable when it expects to recover or settle the carrying amount of the related assets or liabilities.

The net deferred tax liabilities as of December 31 relate to the following:

		2017		2016
Brand valuation	(P	1,639,406,000)	(P	1,489,925,000)
Fair value adjustment	(	120,883,120)	(	101,765,080)
Short-term temporary differences	(	81,538,450)	(	53,700,740)
Capitalized borrowing costs	(	40,307,738)	(	12,393,502)
Retirement benefit obligation		40,249,725		183,809,568
Contingent liability		30,539,600		26,538,050
Allowance for impairment		13,420,208		13,997,223
Unamortized past service costs		641,134		747,989
Net deferred tax liabilities	( <u>P</u>	1,797,284,641)	( <u>P</u>	1,432,691,492)

Movements in net deferred tax liabilities for the years ended December 31 are as follows.

	Profit or Loss							Other Comprehensive Income				
	_	2017	_	2016	_	2015	_	<b>2017</b> 2016		2015		
Brand valuation	P		(F	2307,484,000)	(P	197,019,801)	P	-	Р	-	Р	-
Capitalized borrowing costs Short-term temporary		27,914,236		12,393,502		-		-		-		-
differences		27,837,710		196,110,132	(	51,482,272)		-		-		-
Retirement benefit obligation		287,560,855		50,474,949		70,753,761	(	122,180,800)	(	136,909,345)		69,367,587
Fair value adjustment	(	247,353,640)	(	261,789,420)	(	62,821,668)		-		-		-
Allowance for impairment		577,015	(	5,389,576)	(	1,027,899)		-		-		-
Unamortized past service costs	;	106,855		106,855		106,855		-		-		-
Contingent liability	(_	4,001,550)	_	2,165,450	_	3,709,195	_		_			-
Deferred tax expense (income)	P	92,641,481	<u>(I</u>	313,412,108)	( <u>P</u>	237,781,829)	<u>(P</u>	122,180,800)	( <u>P</u>	136,909,345)	Р	69,367,587

In 2017, 2016 and 2015, the Group opted to claim itemized deductions in computing its income tax due, except for EDI and AWGI which both opted to claim OSD during the same taxable years.

#### 22. RELATED PARTY TRANSACTIONS

The Group's related parties include the ultimate parent company, stockholders, officers and employees, and other related parties under common ownership as described below and in the succeeding pages.

The summary of the Group's transactions with its related parties in 2017, 2016 and 2015 and the related outstanding balances as of December 31, 2017 and 2016 are as follows:

							Outstanding				
Related Party			moı	unt of Transacti	on		Receivable (Payable)				
Category	Notes	2017	-	2016	-	2015	_	2017	-	2016	
Ultimate Parent Company:											
Dividends paid	23.3	P 2,461,037,736	р	2,217,736,568	F	1,970,737,499	P	_	I	) <u> </u>	
Advances obtained (paid)	22.6	250,000,000		-,,,,		-	ī	250,000,000)		_	
Lease of properties	22.3(b)	8,800,000		8,000,000		8,000,000	`	-	(	6,542,366)	
Advances granted (collected)	22.7	-	(	1,555,000,000)	(	355,000,000)		-	(	-	
Related Parties Under											
Common Ownership:											
Purchase of											
raw materials	22.1	2,659,080,044		3,368,144,240		3,014,462,087	(	388,836,242)	(	1,256,577,065)	
Advances obtained (paid)	22.6	75,000,000		4,668,500,616	(	6,537,641,100)	ì	75,000,000)			
Sale of goods	22.4	101,632,719		95,353,130	`	40,865,368	`	123,915,778		69,152,844	
Advances for land purchase	22.11	46,350,000		39,912,500		-		231,066,071		184,716,071	
Lease of properties	22.3(a),(c)	30,786,679		25,576,466		82,457,771	(	1,976,198)	(	259,742)	
Purchase of	( //( /						`	, , ,		, ,	
finished goods	22.1	11,318,183		10,684,018		4,686,357	(	205,786)	(	1,059,608)	
Refundable deposits	22.3	1,665		-		- 1	`	7,545,327		7,543,672	
Purchase of land	22.11			-	(	992,082,400)		-		= '	
Acquisition of machinery					`						
and equipment	22.2	-	(	191,584,700)		=		-		-	
Acquisition of TEI	22.3(a), 1.3(c	e) -	,	124,999,995		=		-		-	
Advances granted (collected)	22.7	´ -	(	73,798,800)	(	1,960,700,222)		-		=	
Management services	22.8	-	,	51,000,000	`	135,000,000	(	33,000,000)	(	33,000,000)	
Interest income earned	22.7	-		22,485,362		76,798,759	`	- '		-	
0. 11 11											
Stockholder -	22.6	( 50,000)		1.207.471		C4.150	,	2 070 715)	,	2 1 20 71 5	
Advances obtained (paid)	22.6	( 50,000)		1,206,461		64,159	(	3,070,715)	(	3,120,715)	
Officers and Employees -											
Advances granted (collected)	22.5	15,234,354		910,786		10,771,388		37,636,599		22,402,245	
Key Management Personnel -											
Compensation	22.9	238,913,371		189,229,952		186,716,324		-		-	

The outstanding balance from the above transactions with related parties are unsecured, noninterest-bearing and payable or collectible on demand, unless otherwise stated. No impairment loss was recognized, and none is deemed necessary, in 2017, 2016 and 2015 for related party receivables.

#### 22.1 Purchase of Goods

The Group imports raw materials such as alcohol, flavorings and other items, and finished goods through Andresons Global, Inc. (AGL) and Condis, related parties under common ownership. These transactions are payable within 30 days. The Group also imports raw materials from Alcoholera dela Mancha Vinicola, S.L., a wholly owned subsidiary of BLC, which is considered a related party under joint control.

The related unpaid purchases as of December 31, 2017 and 2016 are shown as part of Trade payables under the Trade and Other Payables account in the consolidated statements of financial position (see Note 15).

# 22.2 Acquisition of Machinery and Equipment

In 2010, the Group purchased certain machinery and equipment from TEI, a related party under common ownership at that time. The outstanding balance as of December 31, 2015, which was presented as part of Trade payables under the Trade and Other Payables account in the 2015 consolidated statement of financial position, was paid in full in 2016 prior to the Group's acquisition of TEI.

## 22.3 Lease Agreements

## (a) TEI

In 2014, the Group renewed its lease agreement with TEI, as the lessor, for a period of ten years ending on December 31, 2023, covering its main manufacturing plant facilities which include the production building, storage tanks for raw materials, and water treatment area, among others. Total rental expense arising from the above lease contract is presented as part of Rentals under the Costs of Goods Sold account in the 2015 consolidated statement of comprehensive income (see Note 18). In 2016, TEI became a wholly owned subsidiary of EDI and so intercompany rentals and balances in 2017 and 2016 were eliminated in the consolidation.

## (b) AGI

The Group leases the glass manufacturing plant located in Laguna from AGI. The amount of rental is mutually agreed annually between AGI and AWGI. Rentals for each of three years in the period ended December 31, 2017 were charged to operations as part of Rentals under the Costs of Goods Sold account in the consolidated statements of comprehensive income (see Note 18). The outstanding liability from this transaction is shown as part of Trade payables under the Trade and Other Payables account in the 2016 consolidated statement of financial position (see Note 15). There was no outstanding liability as of December 31, 2017.

## (c) Others

The Group also entered into lease contracts with Megaworld Corporation for the head office space of the Group's sales and bottling division. Total rental expense from this contract are presented as part of Rentals under the Selling and Distribution Expenses, General and Administrative Expenses, and Cost of Goods Sold accounts in the consolidated statements of comprehensive income (see Notes 18 and 19). The outstanding liability from this transaction are shown as part of Trade payables under the Trade and Other Payables account in the consolidated statements of financial position (see Note 15). The refundable security deposits paid to the lessors are shown as part of Other Non-current Assets account in the consolidated statements of financial position (see Note 11).

#### 22.4 Sale of Goods

The Group sold finished goods to related parties. Goods are sold on the basis of the price lists in force and terms that would be available to non-related parties. The outstanding receivables from sale of goods are generally noninterest-bearing, unsecured and settled through cash within three to six months. These receivables are presented as part of Trade receivables under the Trade and Other Receivables account in the consolidated statements of financial position (see Note 6).

#### 22.5 Advances to Officers and Employees

In the normal course of business, the Group grants noninterest-bearing, unsecured, and payable on demand cash advances to certain officers and employees. The outstanding balance arising from these transactions is presented as Advances to officers and employees under the Trade and Other Receivables account in the consolidated statements of financial position (see Note 6).

The movements in the balance of Advances to Officers and Employees account are as follows:

		2017	2016			
Balance at beginning of year	P	22,402,245	P	21,491,459		
Additions		64,341,649		28,218,049		
Repayments	(	49,107,295)	(	27,307,263)		
Balance at end of year	<u>P</u>	37,636,599	<u>P</u>	22,402,245		

#### 22.6 Advances from Related Parties

AGI and other entities within the AGI Group, and other related parties grant cash advances to the Group for its working capital, investment and inventory purchases requirements. These advances are unsecured, noninterest-bearing and repayable in cash upon demand. These are presented as Advances from related parties under the Trade and Other Payables account in the consolidated statements of financial position (see Note 15).

The movements in the balance of Advances from related parties are as follows:

	-	2017		2016
Balance at beginning of year Additions (repayments)	P	3,120,715 324,950,000	P (	4,672,827,792 4,669,707,077)
Balance at end of year	<u>P</u>	328,070,715	<u>P</u>	3,120,715

#### 22.7 Advances to Related Parties

In 2014, the Group made unsecured, interest-bearing cash advances to AGI and New Town Land Partners, Inc. (New Town), a related party under common ownership, for financial and working capital purposes, which were payable in cash upon demand. The advances bore an annual interest rate that was mutually agreed upon by the parties based on current bank rates. These advances had been fully settled in 2016. Interest income earned from these advances is presented as part of Other revenues – net in the Revenues section of the consolidated statements of comprehensive income (see Note 17).

#### 22.8 Management Services

EDI entered into a management agreement with TEI for the consultancy and advisory services in relation to the operation, management, development and maintenance of machineries. EDI also entered into another management agreement with Condis in relation to the same scope of work with respect to its distillery plant, which is transferred to PAI, EDI's subsidiary, when the distillery plant is leased to PAI starting 2017.

Total management fees incurred are presented as part of Outside services under the Costs of Goods Sold account in the 2016 and 2015 consolidated statements of comprehensive income (see Note 18). The outstanding liability as of December 31, 2017 and 2016 is presented as part of Trade payables under the Trade and Other Payables account in the consolidated statements of financial position (see Note 15). The related liabilities are unsecured, noninterest-bearing and payable upon demand.

# 22.9 Key Management Personnel Compensation

The compensation of key management personnel for employee services is shown below.

		2017		2016		2015
Short-term benefits Post-employment defined benefits	P	226,044,464 12,868,907	P	181,160,370 8,069,582		185,587,151 1,129,173
	<u>P</u>	238,913,371	<u>P</u>	189,229,952	<u>P</u>	186,716,324

#### 22.10 Retirement Plan

The Group's retirement funds for its post-employment defined benefit plan is administered and managed by a trustee bank. The fair value and the composition of the plan assets as of December 31, 2017 and 2016 are presented in Note 20.3. The retirement fund neither provides any guarantee or surety for any obligation of the Group nor its investments covered by any restrictions or liens.

#### 22.11 Purchase of Land

In 2016, the Group entered into a contract to purchase certain parcels of land located in Iloilo and Cebu from Megaworld Corporation, a related party under common ownership, for a total consideration of P206.0 million. Of the total consideration, the Group already made cash payments totalling P46.4 million in 2017 and P39.9 million in 2016. However, the legal title and the risks and rewards of ownership over the parcels of land have not yet been transferred to the Group as of December 31, 2017; hence, the land was not yet recorded as an asset by the Group. The total cash payments made by the Group are presented as part of Advances to suppliers under Trade and Other Receivables account in the consolidated statements of financial position (see Note 6).

In 2015, the Group purchased certain parcels of land from Empire East Land Holdings, Inc., a related party under common ownership, located in Balayan, Batangas for a total consideration of P1.0 billion. There were no similar transactions in 2017 and 2016.

In 2014, the Group made payments to certain related party under common ownership for the acquisition of certain parcels of land. However, the planned acquisition was subsequently cancelled by both parties. The total cash payments made amounting to P144.8 million as of December 31, 2017 and 2016 is presented as part of Advances to suppliers under Trade and Other Receivables account in the consolidated statements of financial position (see Note 6).

#### 22.12 Guarantee Contract

Effective December 20, 2016, the Group provided guarantee jointly and severally with the Ultimate Parent Company to the U.S.\$500.0 million seven-year notes (the Notes) issued by Alliance Global Group Cayman Islands, Inc., a related party under common ownership, in 2010. The Notes bore interest at a rate of 6.5% per annum payable semi-annually in arrears on February 18 and August 18 each year and were listed in the Singapore Exchange Securities Trading Limited. In 2017, the Notes were redeemed and the Group had been relieved of its guarantee.

## 23. EQUITY

## 23.1 Capital Stock

Capital stock consists of:

		Shares		Amount					
	2017	2016	2015	2017	2016	2015			
Common shares – P1 par value Authorized – 20.0 billion shares Issued and outstanding:									
Balance at beginning of year Additional issuance of	16,120,000,000	16,120,000,000	16,120,000,000	P 16,120,000,000	P 16,120,000,000	P16,120,000,000			
shares (Note 14)	122,391,176	-	-	122,391,176	-	-			
Treasury shares – at cost (Notes 2.23 and 23.2)	(45,171,500)			(321,134,930)					
Balance at end of year	16,197,219,676	16,120,000,000	16,120,000,000	P 15,921,256,246	<u>P 16,120,000,000</u>	P16,120,000,000			

The BOD of the PSE approved the listing of the common shares of the Parent Company on October 16, 2011.

On December 19, 2011, the Parent Company issued through initial public offering (IPO) an additional 22.0 million shares with an offer price of P4.50 per share. The Parent Company incurred P10.9 million IPO-related costs, P4.2 million of which was charged against APIC and the balance of P6.7 million was recognized as part of other operating expenses. Net proceeds from the IPO amounted to P90.8 million.

On December 27, 2012, the Parent Company issued additional 6.0 million shares with an offer price of P5.50 per share through a private placement.

On June 19, August 27 and September 5, 2013, the Parent Company's BOD, stockholders, and SEC, respectively, approved the increase in authorized capital stock of the Parent Company from P100.0 million divided into 100.0 million shares to P20.0 billion divided into 20.0 billion shares both with par value of P1.00 per share. On July 4, 2013, the Parent Company's BOD approved the issuance of 6.5 million shares at par value to two foreign investors. On August 28, 2013, AGI and other investors subscribed to an aggregate of 14.9 billion shares. Under the terms of AGI's subscription, the Parent Company acquired all of EDI shares held by AGI (see Notes 1.1 and 1.2).

On September 17, 2013, AGI launched an offering of 1.8 billion EMP shares, which is approximately 12.0% of the total issued shares. The said offering was priced at P8.98 per share. On September 25, 2013, the settlement date, the amount of P11.2 billion out of the net proceeds was directly remitted to EMP as an additional subscription price from AGI under the terms of the amended agreement with AGI; such amount is recorded as APIC in EMP's books. Costs related to the issuances amounting to P176.3 million were deducted from APIC.

On September 25, 2013, AGI beneficially acquired two of EMP's minority corporate stockholders which held a combined 9.55% of the total issued shares. Thus, AGI beneficially owns 87.55% of EMP as of December 31, 2013.

On December 4, 2014, the Parent Company issued additional 1.1 billion common shares with an offer price of P11.0 per share through private placement (see Note 14). This resulted to a decrease in AGI's ownership from 87.55% to 81.46% as of December 31, 2014. The excess of the subscription price over the par value amounting to P11.2 billion was recorded as APIC.

On November 28, 2017, the Parent Company issued 122.4 million common shares at P6.80 per share in consideration of the accrued interest on ELS amounting to P832.3 million (see Note 14). The excess of accrued interest over the par value amounting to P709.9 million was recorded as part of APIC (see Note 2.23).

As of December 31, 2017 and 2016, the quoted closing price per share is P7.35 and P7.00, respectively, and there are 161 and 188 holders for 2017 and 2016, respectively, which include nominee accounts, of the Parent Company's total issued and outstanding shares. The percentage shares of stocks owned by the public are 16.27% and 16.53% as of December 31, 2017 and 2016, respectively.

#### 23.2 Treasury Shares

On May 12, 2017, the Parent Company's BOD authorized the buy-back of the Parent Company's common shares of up to P5.0 billion for a term of 2 years commencing on May 16, 2017 and ending on May 16, 2019. Accordingly, the Parent Company has repurchased 45.2 million shares for P321.1 million as of December 31, 2017. These repurchased shares are presented under Treasury Shares account in the 2017 consolidated statement of changes in equity and do not form part of the outstanding shares. There was no similar transaction in 2016 and 2015.

Under the Corporation Code of the Philippines, a stock corporation can purchase or acquire its own shares provided that it has unrestricted retained earnings to cover the shares to be purchased or acquired (see Note 23.5).

#### 23.3 Declaration of Dividends

The details of the Parent Company's cash dividend declarations are as follows:

	2017	2016	2015
Declaration date	March 8, 2017	July 18, 2016	June 17, 2015
Date of record	April 3, 2017	August 1, 2016	July 3, 2015
Date paid	April 21, 2017	August 18, 2016	July 28, 2015
Amount paid and declared	P 3,006,380,000	P 2,721,056,000	<u>P 2,418,000,000</u>

## 23.4 Employee Share Option

On November 7, 2014, the Parent Company's BOD approved an employee share option plan (ESOP) for qualified employees of the Group.

The options shall generally vest on the 60<sup>th</sup> birthday of the option holder and may be exercised until the date of his/her retirement from the Group provided that the employee has continuously served for 11 years of service after the option offer date. The exercise price shall be at a 15% discount from the volume weighted average closing price of the Parent Company's shares for nine months immediately preceding the date of grant.

Pursuant to this ESOP, on November 6, 2015, the Parent Company granted share options to certain key executives of EDI to subscribe to 118.0 million common shares of the Parent Company, at an exercise price of P7.00 per share.

The fair value of the option granted was estimated using a variation of the Black-Scholes valuation model that takes into account factors specific to the ESOP. The following principal assumptions were used in the valuation:

Average option life	20.23 years
Average share price at grant date	P8.90
Average exercise price at grant date	P7.00
Average fair value at grant date	P4.09
Average standard deviation of share price returns	10.24%
Average dividend yield	1.08%
Average risk-free investment rate	4.89%

The underlying expected volatility was determined by reference to historical prices of the Parent Company's shares over a period of one year.

Share option benefits expense, which is included as part of Salaries and employee benefits under the General and Administrative Expenses account, amounting to P27.0 million was recognized both in 2017 and 2016, and P4.5 million in 2015, while the corresponding credit to Share Options account is presented under the Equity section of the consolidated statements of financial position.

#### 23.5 Appropriation of Retained Earnings

In 2015, the Group appropriated portion of its retained earnings amounting to P550.0 million for the rehabilitation of the glass manufacturing plant, which was approved to be extended until 2017 in 2016. In 2017, the said appropriation was reversed with the completion of the intended purpose.

In 2017, the Group appropriated portion of its retained earnings amounting to P600.0 million necessary for additional capital expenditures at the glass manufacturing plant.

The Parent Company's ongoing share buy-back program restricts the Parent Company's retained earnings for distribution as dividends (see Note 23.2).

# 23.6 Subsidiaries with Non-controlling Interest

The composition of NCI account is as follows (see Note 2.23):

		2017	-	2016
DBLC AWGI	P	631,781,950 2,875,000	P	- 5,750,000
	<u>P</u>	634,656,950	<u>P</u>	<b>5,</b> 750 <b>,</b> 000

In 2015, AWGI issued preferred shares with voting rights which are considered as NCI as these do not result in the Group's loss of control in AWGI. Such NCI is presented as a separate line item in the consolidated statements of changes in equity. In 2017, AWGI redeemed the 57.5 million preferred shares at P0.05 par value for total amount of P2.9 million.

Also, in 2017, as discussed in Notes 1.5 and 3.1(c), the Group holds 50% ownership with DBLC; hence, the remaining 50% ownership interest and voting rights are held by NCI.

The summarized information of DBLC, before intragroup eliminations, is shown below.

Non-current assets	P	3,440,652,087
Current assets		2,937,848,903
Total assets	<u>P</u>	6,378,500,990
Non-current liabilities	P	2,902,362,801
Current liabilities		2,212,574,289
Total liabilities	<u>P</u>	5,114,937,090
Revenues	<u>P</u>	1,117,037,292
Profit for the period		
attributable to:		
Owners of Parent	P	10,535,616
NCI		10,535,616
Profit for the period		21,071,232
Other comprehensive loss attributable to:		
Owners of Parent	(	226,636,116)
NCI	(	226,636,116)
-,	(	
Other comprehensive loss for the period	(	453,272,232)
Total comprehensive loss for the period	( <u>P</u>	432,201,000)

Net cash from (used in)		
Operating activities	( P	2,504,965,193)
Investing activities	(	3,441,097,402)
Financing activities	·	6,136,745,813
Net cash inflow	р	190.683.218

No dividends were paid to the NCI in 2017 and 2016.

#### 24. EARNINGS PER SHARE

Earnings per share were computed as follows (see Note 2.24):

	2017	2016	2015
Consolidated attributable to owners of the parent company Divided by the weighted average number of outstanding	P 6,321,783,945	P 7,693,367,233	P 6,960,056,286
common shares	<u>16,121,009,690</u>	<u>16,120,000,000</u>	<u>16,120,000,000</u>
Basic and diluted earnings per share	<u>P 0.39</u>	<u>P 0.48</u>	<u>P 0.43</u>

On November 6, 2015, the Parent Company's BOD granted share options to certain key executives of EDI to subscribe to 118.0 million common shares of the Parent Company, at an exercise price of P7.00 per share (see Note 23.4).

On June 15, 2017, the ELS instrument that was issued on December 4, 2014 was amended and, as a result of which, the number of Conversion Shares was fixed from 480.0 million to 728.3 million (see Note 14). As of December 31, 2017, the ELS instrument has not yet been converted or redeemed.

The basic and diluted earnings per share are the same because the dilutive effect of potential common shares from the employee share option is negligible for the periods presented. Moreover, the potential common shares from the convertible ELS are considered to be antidilutive since they would increase earnings per share. Thus, the weighted average number of issued and outstanding common shares presented above does not include the effect of the potential common shares from the employee share options and convertible ELS.

#### 25. COMMITMENTS AND CONTINGENCIES

The Group entered into non-cancellable leases covering certain manufacturing plant facilities, storage tanks and office spaces. The leases are for periods ranging from one to 50 years which are renewable thereafter upon mutual agreement of both parties. There are also several warehouse lease agreements with lease period ranging from one to three years, which are renewable thereafter upon mutual agreement between the parties.

The future minimum rentals payable under these operating leases as of December 31, 2017 and 2016 are as follows:

		2017		2016
Within one year	P	49,267,606	P	86,634,548
After one year but not more than five years		49,486,609		50,023,365
	<u>P</u>	98,754,215	<u>P</u>	136,657,913

The future minimum rentals payable in 2017 no longer includes those pertaining to the lease with TEI [see Note 22.3(a)].

Except for those provisions recognized in the consolidated financial statements (see Note 16), there are other commitments and contingent liabilities that arise in the normal course of the Group's operations which are not reflected in the consolidated financial statements. Management is of the opinion that losses, if any, from these commitments and contingencies will not have material effects on the Group's consolidated financial statements.

#### 26. RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group is exposed to certain financial risks which result from its operating activities. The Group's financial assets and financial liabilities by category are summarized in the succeeding pages. The main types of risks are market risk, credit risk, liquidity risk and price risk.

There have been no significant changes in the Group's financial risk management objectives and policies during the period.

The Group's risk management is coordinated with AGI, in close cooperation with the BOD appointed by AGI, and focuses on actively securing the Group's short-to-medium term cash flows by minimizing the exposure to financial markets.

The Group does not engage in the trading of financial assets for speculative purposes nor does it write options. The most significant financial risks to which the Group is exposed to are described below and in the succeeding paragraphs.

#### 26.1 Market Risk

The Group is exposed to market risk through its use of financial instruments and specifically to foreign currency risk, interest rate risk and certain other price risk which result from its operating, investing and financing activities.

#### (a) Foreign Currency Risk

Most of the Group's transactions are carried out in Philippine pesos, Euros, U.K. pounds, and U.S. dollars, which are the entities' functional currencies. Exposures to currency exchange rates arise from the Group's foreign currency-denominated transactions at each entity level. The Group has no significant exposure to other foreign currency exchange rates at each entity level, except for U.S. dollars of EDI and foreign subsidiaries, since these other foreign currencies are not significant to the Group's consolidated financial statements. EDI has cash and cash equivalents in U.S. dollars as of December 31, 2017 and 2016 while the foreign subsidiaries have cash and cash equivalents, receivables and payables in U.S. dollars. To mitigate the Group's exposure to foreign currency risk, non-functional currency cash flows are monitored.

Foreign currency-denominated financial assets and financial liabilities with exposure to foreign currency risk, translated into Philippine pesos at the closing rate, are as follows:

		2017		2016
Financial assets Financial liabilities	P (	767,293,283 215,872,099)	P (	618,636,298 34,320,026)
	<u>P</u>	551,421,184	<u>P</u>	584,316,272

The following table illustrates the sensitivity of the Group's consolidated profit before tax with respect to changes in Philippine pesos against U.S. dollar exchange rates. The percentage changes in rates have been determined based on the average market volatility in exchange rates, using standard deviation, in the previous 12 months at a 68% confidence level.

	Reasonably possible change in rate	ible change profit before		Effect in consolidated equity	
2017	4.09%	<u>P</u>	22,553,126	<u>P 15,787,188</u>	
2016	5.04%	<u>P</u>	29,449,540	<u>P 20,614,678</u>	

Exposures to foreign exchange rates vary during the year depending on the volume of overseas transactions. Nonetheless, the analysis above is considered to be representative of the Group's foreign currency risk.

#### (b) Interest Rate Risk

As at December 31, 2017 and 2016, the Group is exposed to changes in market rates through its cash in banks and short-term placements which are generally subject to 30-day repricing intervals (see Note 5). Due to the short duration of short-term placements, management believes that interest rate sensitivity and its effect on the net results and equity are not significant. The Group's interest-bearing loans are subject to fixed interest rates and are therefore not subject to interest rate risk, except for certain loans that are based on Euro Interbank Offered Rate (EURIBOR) (see Note 13). The EURIBOR, however, is currently at a negative rate or zero rate, and the Group does not see a material interest rate risk here in the short-term.

#### (c) Other Price Risk

The Group was exposed to other price risk in respect of its financial instruments at FVTPL which pertain to derivative assets and liabilities arising from foreign exchange margins trading spot and forward. These financial instruments will continue to be measured at fair value based on the index reference provided by certain foreign financial institution.

The Group believes that the change in foreign exchange rate related to foreign exchange margins trading spot rate and forward contracts will not materially affect the consolidated financial statements. The Group has recognized fair value gains in 2017 and 2015 and fair value losses in 2016 (see Note 7).

#### 26.2 Credit Risk

Credit risk is the risk that a counterparty may fail to discharge an obligation to the Group. The Group is exposed to this risk for various financial instruments arising from granting advances and selling goods to customers including related parties and placing deposits with banks.

The Group continuously monitors defaults of customers and other counterparties, identified either individually or by group, and incorporate this information into its credit risk controls. The Group's policy is to deal only with creditworthy counterparties.

Generally, the maximum credit risk exposure of financial assets is the total carrying amount of the financial assets as shown in the consolidated statements of financial position or in the detailed analysis provided in the notes to the consolidated financial statements, as summarized below.

	Notes		2017	_	2016
Cash and cash equivalents Trade and other	5	P	10,162,413,848	P	10,173,907,748
receivables – net	6		13,056,719,477		10,234,025,120
Financial assets at FVTPL	7		19,572,259		-
Property mortgage receivable	11		654,595,116		597,604,251
Refundable security deposits	11		46,467,016		44,919,122
		P	23,939,767,716	<u>P</u>	21,050,456,241

The Group's management considers that all the above financial assets that are not impaired as at the end of reporting period under review are of good credit quality.

#### (a) Cash and Cash Equivalents and Financial Assets at FVTPL

The credit risk for cash and cash equivalents and financial assets at FVTPL is considered negligible since the counterparties are reputable banks with high quality external credit ratings. Included in the cash and cash equivalents are cash in banks and short-term placements of EDI Group which are insured by the Philippine Deposit Insurance Corporation up to a maximum coverage of P0.5 million for every depositor per banking institution.

#### (b) Trade and Other Receivables

In respect of trade and other receivables (except for advances to suppliers), the Group is not exposed to any significant credit risk exposure to any single counterparty or any group of counterparties having similar characteristics. Trade receivables consist of a large number of customers in various industries and geographical areas. Based on historical information about customer default rates, management considers the credit quality of trade receivables that are not past due or impaired to be good.

Some of the unimpaired trade receivables are past due as at the end of the reporting period. The trade receivables that are past due but not impaired are as follows:

		2017		2016
Not more than three months More than three months but not	P	1,017,195,466	P	1,356,838,529
more than six months		614,043,343		131,628,911
	<u>P</u>	1,631,238,809	<u>P</u>	1,488,467,440

The Group has no trade and other receivables that are past due for more than six months.

None of the financial assets are secured by collateral or other credit enhancements, except for cash, as described above.

#### 26.3 Liquidity Risk

The Group manages its liquidity needs by carefully monitoring cash outflows due in day-to-day business. Liquidity needs are monitored in various time bands, on a day-to-day and week-to-week basis, as well as on the basis of a rolling 60-day projection. Long-term liquidity needs for a six-month and one-year period are identified monthly.

The contractual maturities of Trade and Other Payables (except for output VAT payable, withholding tax payables and advances from suppliers under Others) and Interest-bearing Loans reflect the gross cash flows, which approximate the carrying values of the liabilities at the end of each reporting period.

The maturity profile of the Group's financial liabilities as at December 31, 2017 and 2016 based on contractual undiscounted payments is as follows:

	Within 6 Months	6 to 12 Months	1 to 10 Years
<u>December 31, 2017</u>			
Interest-bearing loans Trade and other payables Equity-linked debt securities	P 220,712,542 11,668,850,156	P 4,494,091,717	P 30,400,378,848 - 5,525,331,862
	P 11,889,562,698	P 4,494,091,717	P 35,925,710,710
December 31, 2016			
Interest-bearing loans Trade and other payables FVTPL liability Equity-linked debt securities	P 97,089,871 7,963,283,219 28,879,840	P 2,772,296,113	P 22,832,022,031
	P 8,089,252,930	P 2,772,296,113	P 29,570,788,681

The Group maintains cash to meet its liquidity requirements for up to seven-day periods. Excess cash funds are invested in short-term placements.

## 27. CATEGORIES AND OFFSETTING OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES

#### 27.1 Carrying Amounts and Fair Values of Financial Assets and Financial Liabilities

The carrying amounts and fair values of the categories of financial assets and financial liabilities presented in the consolidated statements of financial position are shown below.

		20	17	20	016
	Notes	Carrying Values	Fair Values	Carrying Values	Fair Values
Financial Assets:					
Loans and receivables:					
Cash and cash equivalents	5	P 10,162,413,848	P 10,162,413,848	P 10,173,907,748	P 10,173,907,748
Trade and other receivables - net	6	13,056,719,477	13,056,719,477	10,234,025,120	10,234,025,120
Property mortgage receivable	11	654,595,116	654,595,116	597,604,251	597,604,251
Refundable security deposits	11	46,467,016	46,467,016	44,919,122	44,919,122
		P 23,920,195,457	<u>P 23,920,195,457</u>	P 21,050,456,241	P 21,050,456,241
Financial assets at FVTPL	7	P 19,572,259	P 19,572,259	Р -	D
rmanciai assets at FV IPL	/	F 19,572,239	<u>F 19,572,239</u>	<u>P -                                   </u>	<u>P -                                   </u>
Financial Liabilities:					
Financial liabilities at amortized cost:					
Interest-bearing loans	13	P 32,922,420,890	P 32,922,420,890	P 24,099,767,650	P 24,099,767,650
Trade and other payables	15	11,668,850,156	11,668,850,156	7,963,283,219	7,963,283,219
Equity-linkeddebt securities	14	5,227,114,518	5,227,114,518	5,262,906,379	5,262,906,379
Accrued interest payable	14			562,730,466	562,730,466
		P49,818,385,564	<u>P 49,818,385,564</u>	<u>P 37,888,687,714</u>	<u>P 37,888,687,714</u>
Financial liabilities at FVTPL	7	<u>P - </u>	<u>P - </u>	<u>P 28,879,840</u>	<u>P 28,879,840</u>

See Notes 2.5 and 2.10 for a description of the accounting policies for each category of financial instruments including the determination of fair values. A description of the Group's risk management objectives and policies for financial instruments is provided in Note 26.

#### 27.2 Offsetting of Financial Assets and Financial Liabilities

Currently, the Group's financial assets and financial liabilities are settled on a gross basis because there is no relevant offsetting arrangement on them as of December 31, 2017 and 2016 (see Note 2.11). In subsequent reporting periods, each party to the financial instruments (particularly those involving related parties) may decide to enter into an offsetting arrangement in the event of default of the other party.

#### 28. FAIR VALUE MEASUREMENT AND DISCLOSURES

#### 28.1 Fair Value Hierarchy

In accordance with PFRS 13, Fair Value Measurement, the fair value of financial assets and liabilities and non-financial assets which are measured at fair value on a recurring or non-recurring basis and those assets and liabilities not measured at fair value but for which fair value is disclosed in accordance with other relevant PFRS, are categorized into three levels based on the significance of inputs used to measure the fair value.

The fair value hierarchy has the following levels:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities that an entity can access at the measurement date;
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices); and,
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The level within which the asset or liability is classified is determined based on the lowest level of significant input to the fair value measurement.

For purposes of determining the market value at Level 1, a market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis.

#### 28.2 Financial Instruments Measured at Fair Value

The Group's financial instruments measured at fair value pertain only to the Group's financial assets at FVTPL amounting to P19.6 million as of December 31, 2017 and financial liabilities at FVTPL amounting to P28.9 million as of December 31, 2016. These financial instruments are included in Level 2 as these comprise of foreign exchange spots and forward contracts classified as financial instruments at FVTPL (see Note 7). The fair values of derivative financial instruments that are not quoted in an active market are determined through valuation techniques using the net present value computation [see Note 3.2(b)].

## 28.3 Financial Instruments Measured at Amortized Cost for which Fair Value is Disclosed

The table below and in the succeeding page summarizes the fair value hierarchy of the Group's financial assets and financial liabilities which are not measured at fair value in the consolidated statements of financial position but for which fair value is disclosed.

	2017					
	Level 1		Level 2	Level 3		Total
Financial assets:						
Cash and cash equivalents	P 10,162,413,848	P	-	P -	Р	10,162,413,848
Trade and other receivables	-		-	13,056,719,477		13,056,719,477
Property mortgage receivable	-		-	654,595,116		654,595,116
Refundable security deposits		_	-	46,467,016	_	46,467,016
	<u>P 10,162,413,848</u>	<u>P</u>		<u>P 13,757,781,609</u>	<u>P</u>	23,920,195,457

		20	017	
	Level 1	Level 2	Level 3	Total
Financial liabilities: Interest-bearing loans Trade and other payables Equity-linked debt securities	P	P	P 32,922,420,890 11,668,850,156 5,227,114,518	P 32,922,420,890 11,668,850,156 5,227,114,518
	<u>P - </u>	<u>P - </u>	P 49,818,385,564	P 49,818,385,564
	Level 1		016 Level 3	Total
Financial assets:  Cash and cash equivalents Trade and other receivables Property mortgage receivable Refundable security deposits	P 10,173,097,748	P	P - 10,234,025,120 597,604,251 44,919,122	P 10,173,097,748 10,234,025,120 597,604,251 44,919,122
	<u>P 10,173,097,748</u>	<u>P</u> -	<u>P 10,876,548,493</u>	<u>P 21,049,646,241</u>
Financial liabilities: Interest-bearing loans Trade and other payables Equity-linked debt securities Accrued interest payable	P	P	P 24,099,767,650 7,963,283,219 5,262,906,379 562,730,466	P 24,099,767,650 7,963,283,219 5,262,906,379 562,730,466
	<u>P - </u>	<u>P</u> -	<u>P 37,888,687,714</u>	P 37,888,687,714

For financial assets with fair values included in Level 1, management considers that the carrying amounts of those short-term financial instruments approximate their fair values.

#### 29. CAPITAL MANAGEMENT OBJECTIVES, POLICIES AND PROCEDURES

The Group's capital management objectives are to ensure the Group's ability to continue as a going concern and to provide an adequate return to stockholders by pricing products and services commensurately with the level of risk.

The Group monitors capital on the basis of the carrying amount of equity as presented in the face of the consolidated statements of financial position. Capital at the end of each reporting period is summarized as follows:

	2017	2016
Total liabilities Total equity	P 53,182,228,344 58,353,553,645	P 42,077,912,539 52,224,487,717
Debt-to-equity ratio	0.91:1:00	0.81:1:00

The Group sets the amount of capital in proportion to its overall financing structure, i.e., equity and financial liabilities. The Group manages the capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to stockholders, issue new shares or sell assets to reduce debt.

#### 30. RECONCILIATION OF LIABILITIES FROM FINANCING ACTIVITIES

As a disclosure initiative, the Group presents below the reconciliation of the Group's liabilities arising from financing activities, which includes both cash and non-cash changes [see Note 2.2(a)(i)].

	Equity-linked Debt	Accrued Interest	Interest- bearing	
	Securities	Payable	Loans	
	(see Note 14)	(see Note 14)	(see Note 13)	Total
Balance as of January 1, 2017	P 5,262,906,379	P 562,730,466	P24,099,767,650 P	29,925,404,495
Cash flows from financing activities:				
Proceeds from additional loans obtained	-	-	9,429,100,456	9,429,100,456
Payment of interest expense	-	- (	(451,450,810) (	451,450,810)
Payment of variable interest of ELS	- (	89,520,000)	- (	89,520,000)
Repayment of loans	-	-	(665,309,549) (	665,309,549)
Non-cash financing activities:				
Interest provision (Note 14) –				
Accrual of fixed interest of ELS	-	269,529,534	-	269,529,534
Interest expense (Note 14):				
Accrual of interest	-	89,520,000	510,313,143	599,833,143
Amortization of DST	17,093,621	-	-	17,093,621
Accretion of the financial liability component	83,265,904	-	-	83,265,904
Recognition of conversion options				
in equity (Note 2.23)	( 136,151,386)	-	- (	136,151,386)
Settlement of accrued fixed				
interest payable through issuance				
of new shares (Note 23.1)	(	832,260,000)	(_	832,260,000)
Balance as of December 31, 2017	P 5,227,114,518	Р -	P32,922,420,890 P	38,149,535,408

#### EMPERADOR INC. AND SUBSIDIARIES LIST OF SUPPLEMENTARY INFORMATION DECEMBER 31, 2017

#### Independent Auditors' Report on the SEC Supplementary Schedules Filed Separately from the Basic Consolidated Financial Statements

#### Schedules Required under Annex 68-E of the Securities Regulation Code Rule 68

- A. Financial Assets
- B. Amounts Receivable from Directors, Officers, Employees, Related Parties and Principal Stockholders (Other than Related Parties)
- C. Amounts Receivable and Payable from/to Related Parties which were Eliminated During the Consolidation of Financial Statements
- D. Intangible Assets Other Assets
- E. Long-term Debt
- F. Indebtedness to Related Parties (Long-term Loans from Related Companies)
- G. Guarantees of Securities of Other Issuers
- H. Capital Stock

## Others Required Information (SEC Circular 11)

- I. Reconciliation of Parent Company Retained Earnings for Dividend Declaration
- J. Financial Soundness Indicators
- K. Schedule of Philippine Financial Reporting Standards and Interpretations Adopted by the Securities and Exchange Commission and the Financial Reporting Standards Council as of December 31, 2017
- L. Map Showing the Relationship Between and Among the Company and its Related Entities



An instinct for growth

# Report of Independent Auditors to Accompany Supplementary Information Required by the Securities and Exchange Commission Filed Separately from the Basic Consolidated Financial Statements

Punongbayan & Araullo

20th Floor, Tower 1 The Enterprise Center 6766 Ayala Avenue 1200 Makati City Philippines

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The Board of Directors and Stockholders
Emperador Inc. and Subsidiaries
(A Subsidiary of Alliance Global Group, Inc.)
7th Floor, 1880 Eastwood Avenue
Eastwood City CyberPark
188 E. Rodriguez, Jr. Avenue
Bagumbayan, Quezon City

We have audited in accordance with Philippine Standards on Auditing, the consolidated financial statements of Emperador Inc. and Subsidiaries for the year ended December 31, 2017, on which we have rendered our report dated April 6, 2018. Our audit was made for the purpose of forming an opinion on the basic consolidated financial statements taken as a whole. The applicable supplementary information (see List of Supplementary Information) are presented for purposes of additional analysis in compliance with the requirements under the Securities Regulation Code Rule 68, and are not a required part of the basic consolidated financial statements prepared in accordance with Philippine Financial Reporting Standards. Such supplementary information are the responsibility of management. The supplementary information have been subjected to the auditing procedures applied in the audit of the basic consolidated financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic consolidated financial statements taken as a whole.

#### **PUNONGBAYAN & ARAULLO**

By: Romualdo V Murcia II

CPA Reg. No. 0095626
TIN 906-174-059
PTR No. 6616014, January 3, 2018, Makati City
SEC Group A Accreditation
Partner - No. 0628-AR-3 (until Nov. 29, 2019)
Firm - No. 0002-FR-5 (until Mar. 26, 2021)
BIR AN 08-002511-22-2016 (until Oct. 3, 2019)
Firm's BOA/PRC Cert. of Reg. No. 0002 (until Dec. 31, 2018)

April 6, 2018

## EMPERADOR INC. AND SUBSIDIARIES SCHEDULE A - FINANCIAL ASSETS DECEMBER 31, 2017

(Amounts in Philippine Pesos)

Name of issuing entity and association of each issue	Number of shares or principal amount of bonds or notes	Amount shown on the balance sheet	Valued based on the market quotation at end of reporting period	Income received and accrued
--	--	-----------------------------------	---	-----------------------------

-nothing to report-

#### EMPERADOR INC. AND SUBSIDIARIES

#### SCHEDULE B - AMOUNTS RECEIVABLE FROM DIRECTORS, OFFICERS, EMPLOYEES, RELATED PARTIES AND PRINCIPAL STOCKHOLDERS (OTHER THAN RELATED PARTIES) DECEMBER 31, 2017

(Amounts in Philippine Pesos)

			Deductions Ending Balance				
Name and designation of debtor	Balance at beginning of period	Additions	Amounts paid (collected)	Amounts written off	Current	Not current	Balance at end of period
Advances to Officers and Employees (under the "Trade and Other Receivables" account)	P 22,402,245	P 64,341,649	( P 49,107,295)	) p -	P 37,636,599	р -	P 37,636,599

## EMPERADOR INC. AND SUBSIDIARIES SCHEDULE C - AMOUNTS OF RECEIVABLE/PAYABLE FROM/TO RELATED PARTIES WHICH ARE ELIMINATED DURING THE CONSOLIDATION OF FINANCIAL STATEMENTS DECEMBER 31, 2017

TERMS & CONDITIONS:

All receivables/payables are unsecured, noninterest-bearing, collectible/payable on demand, unimpaired and generally settled in cash.

				Dedu	ctions	Ending	balance	
Name and designation of debtor	Affected accounts	Balance at beginning of year	Additions	Amounts collected	Amounts written off	Current	Non current	Balance at the end of the period
Alcazar De Bana Holdings Company, Inc.	Trade and other payables	P 609,602,657	Р -	( P 275,742,163)	Р -	P 333,860,494	р -	P 333,860,494
Emperador Distillers, Inc.	Trade and other receivables	609,602,657	-	( 275,742,163)	-	333,860,494	-	333,860,494
Emperador Distillers, Inc.	Trade and other payables	624,630,388		5,898,919		630,529,307	_	630,529,307
Anglo Watsons Glass, Inc.	Trade and other receivables	624,630,388	-	5,898,919	-	630,529,307	-	630,529,307
Anglo Watsons Glass, Inc.	Trade and other payables	11,672	7,220	-	_	18,892	-	18,892
Emperador Distillers, Inc.	Trade and other receivables	11,672	7,220	-	-	18,892	-	18,892
Emperador Distillers, Inc.	Subscription payable	1,875,000	_	-	-	1,875,000	-	1,875,000
The Bar Beverage, Inc.	Subscription receivable	1,875,000	-	-	-	1,875,000	-	1,875,000
Emperador Inc.	Trade and other receivables	165,000,000	_	220,000,000		385,000,000	-	385,000,000
Emperador Distillers, Inc.	Trade and other payables	165,000,000	-	220,000,000	-	385,000,000	-	385,000,000
Emperador Distillers, Inc.	Trade and other payables	511,418,233	_	880,101,586	-	1,391,519,819	-	1,391,519,819
Emperador International, Ltd.	Trade and other receivables	511,418,233	-	880,101,586	-	1,391,519,819	-	1,391,519,819
Emperador International, Ltd.	Trade and other receivables	133,042,510	_	( 4,722,410)	-	128,320,100	-	128,320,100
Anglo Watsons Glass, Inc.	Trade and other payables	133,042,510	-	( 4,722,410)	-	128,320,100	-	128,320,100
Emperador Distillers, Inc.	Subscription payable	1,875,000	_	-	-	1,875,000	-	1,875,000
Cocos Vodka Distillers Philippines, Inc.	Subscription receivable	1,875,000	-	-	-	1,875,000	-	1,875,000
Emperador Distillers, Inc.	Subscription payable	93,775,270	_	-	-	93,775,270	-	93,775,270
Alcazar De Bana Holdings, Inc.	Subscription receivable	93,775,270	-	-	-	93,775,270	-	93,775,270
Emperador Distillers, Inc.	Trade and other payables	640,345,368	2	( 569,997,534)	2	70,347,834	-	70,347,834
Alcazar De Bana Holdings, Inc.	Trade and other receivables	640,345,368	-	( 569,997,534)	-	70,347,834	-	70,347,834
Emperador Distillers, Inc.	Trade and other payables	37,059,500	2	30,425,000	2	37,059,500	-	67,484,500
Tradewind Estate, Inc.	Trade and other receivables	37,059,500	-	30,425,000	-	37,059,500	-	67,484,500
Tradewind Estate, Inc.	Security deposits/ Advance rentals	-	29,100,000	-	-	29,100,000	-	29,100,000
Emperador Distillers, Inc.	Prepayments and other current assets	-	29,100,000	-	-	29,100,000	-	29,100,000
Emperador Distillers, Inc.	Subscription payable	_	1,875,000	-	_	1,875,000	-	1,875,000
Zabana Rum Company, Inc.	Subscription receivable	-	1,875,000	-	4	1,875,000		1,875,000

## EMPERADOR INC. AND SUBSIDIARIES SCHEDULE D - INTANGIBLE ASSETS - OTHER ASSETS DECEMBER 31, 2017

							j	Deduction				
Description	Beg.	inning balance	Add	ditions at cost	Chai	ged to cost and expenses	Charged	to other accounts		r changes additions (deductions)	E	Ending balance
Intangible Assets												
Trademarks:												
WMG brands	P	9,972,144,142	P	-	P	-	P	-	( P	328,476,782)	P	9,643,667,360
Fundador brands		6,662,974,698		-		-		-		974,658,152		7,637,632,850
Domecq brands		_		2,851,351,100		-		-		-		2,851,351,100
Grupo Garvey brands		_		374,728,950		-		-		-		374,728,950
Emperador brands		20,440,358			(	11,199,938)						9,240,420
Goodwill		9,135,551,658		<del>-</del>		<u> </u>		-		241,819,514		9,377,371,172
	P	25,791,110,856	P	3,226,080,050	( <u>P</u>	11,199,938)	P	-	P	888,000,884	P	29,893,991,852

# EMPERADOR INC. AND SUBSIDIARIES SCHEDULE E - LONG-TERM DEBT DECEMBER 31, 2017

(Amounts in Philippine Pesos)

Title of issue and type of obligation	Amount authorized by indenture	Amount shown under caption"Current portion of long-term debt" in related balance sheet	Amount shown under caption"Long-Term Debt" in related balance sheet
Equity-linked debt securities	P 5,227,114,518	Р -	P 5,227,114,518
Interest-bearing loans	P 32,922,420,890	P 4,161,326,840	P 28,761,094,050

#### EMPERADOR INC. AND SUBSIDIARIES

## SCHEDULE F - INDEBTEDNESS TO RELATED PARTIES (LONG-TERM LOANS FROM RELATED COMPANIES) DECEMBER 31, 2017

(Amounts in Philippine Pesos)

Name of related party  Balance at beg period	. " Balance at end of period

- nothing to report -

# EMPERADOR INC. AND SUBSIDIARIES SCHEDULE G - GUARANTEE OF SECURITIES OF OTHER ISSUERS DECEMBER 31, 2017

(Amounts in Philippine Pesos)

Name of issuing entity of securities guaranteed by the company for which this statement is filed	Title of issue of each class of securities guaranteed	Total amount of guaranteed and outstanding	Amount owned by person for which statement is filed	Nature of guarantee
--	---	--	---	---------------------

- nothing to report -

#### EMPERADOR INC. AND SUBSIDIARIES SCHEDULE H - CAPITAL STOCK DECEMBER 31, 2017

					Number of shares held by			
	Title of Issue	Number of shares authorized	Number of shares issued and outstanding as shown under the related balance sheet caption	Number of shares reserved for options, warrants, conversion and other rights	Related parties	Directors, officers and employees	Others	
С	apital stock - P1 par value	20,000,000,000	16,197,219,676	846,275,862	13,561,854,695	7	2,635,364,974	

#### EMPERADOR INC.

7<sup>th</sup> Floor, 1880 Eastwood Avenue, Eastwood City CyberPark 188 E. Rodriguez, Jr. Avenue, Bagumbayan, Quezon City

#### Schedule I - Reconciliation of Retained Earnings Available for Dividend Declaration For the Year Ended December 31, 2017

Unappropriated Retained Earnings Available for Dividend Declaration at Beginning of Year			P	5,173,065,954
Net Loss per Audited Financial Statements			(	49,378,145)
Other Transactions During the Year Dividends declared Acquisition of treasury shares	( P	3,006,380,000) 321,134,930)	(	3,327,514,930)
Unappropriated Retained Earnings Available for Dividend Declaration at End of Year			<u>P</u>	1,796,172,879

#### EMPERADOR INC. AND SUBSIDIARIES SCHEDULE J - FINANCIAL SOUNDNESS INDICATORS DECEMBER 31, 2017 AND 2016

	12/31/17	12/31/16
Current ratio	3.04:1	3.55:1
Quick ratio	1.49:1	1.76:1
Liabilities-to-equity ratio	0.91:1	0.81:1
Asset-to-equity ratio	1.91:1	1.81:1
Net profit margin	14.85%	18.76%
Return on assets	5.68%	8.16%
Return on equity/investment	10.85%	14.73%
Interest coverage ratio	8.85	13.16

LIQUIDITY RATIOS measure the business' ability to pay short-term debt.

Current ratio - computed as current assets divided by current liabilities

Quick ratio - computed a cash, marketable securities, accounts receivable divided by current liabilities.

SOLVENCY RATIOS measure the business' ability to pay all debts, particularly long-term debt.

Solvency ratio - computed as net profit, plus non-cash depreciation and amortization, divided by total liabilities.

Liabilities-to-equity ratio - computed as total liabilities divided by total stockholders' equity.

ASSET-TO-EQUITY RATIOS measure financial leverage and long-term solvency. It shows how much of the assets are owned by the company. It is computed as total assets divided by total stockholders' equity.

PROFITABILITY RATIOS measure the business' ability to generate earnings.

Net margin - computed as net profit divided by revenues

Return on assets - net profit divided by total assets

Return on equity investment - net profit divided by total stockholders' equity

INTEREST RATE COVERAGE RATIOS measure the business' ability to meet its interest payments. It is computed as profit before income tax and interest expense ("EBIT") divided by interest.

#### EMPERADOR INC. AND SUBSIDIARIES

(A Subsidiary of Alliance Global Group, Inc.)

Schedule of Philippine Financial Reporting Standards and Interpretations
Adopted by the Securities and Exchange Commission and the
Financial Reporting Standards Council as of December 31, 2017

PHILIPPI	NE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS	Adopted	Not Adopted	Not Applicable
Framework	for the Preparation and Presentation of Financial Statements	1		
Conceptual	Framework Phase A: Objectives and Qualitative Characteristics	1		
Practice Sta	atement Management Commentary	/		
Philippine	Financial Reporting Standards (PFRS)			
	First-time Adoption of Philippine Financial Reporting Standards	1		
	Amendments to PFRS 1: Additional Exemptions for First-time Adopters	1		
PFRS 1	Amendments to PFRS 1: Limited Exemption from Comparative PFRS 7 Disclosures for First-time Adopters	1		
(Revised)	Amendments to PFRS 1: Severe Hyperinflation and Removal of Fixed Date for First-time Adopters	1		
	Amendments to PFRS 1: Government Loans	✓		
	Amendments to PFRS 1: Deletion of Short-term Exemptions	1		
	Share-based Payment	1		
	Amendments to PFRS 2: Vesting Conditions and Cancellations	1		
PFRS 2	Amendments to PFRS 2: Group Cash-settled Share-based Payment Transactions	1		
	Amendments to PFRS 2: Classification and Measurement of Share-based Payment Transactions* (effective January 1, 2018)			1
PFRS 3	Business Combinations	1		
(Revised)	Amendment to PFRS 3: Remeasurement of Previously Held Interests in a Joint Operation* (effective January 1, 2019)			1
	Insurance Contracts		1	
PFRS 4	Amendments to PAS 39 and PFRS 4: Financial Guarantee Contracts			1
	Amendments to PFRS 4: Applying PFRS 9, Financial Instruments, with PFRS 4, Insurance Contracts* (effective January 1, 2018)			1
PFRS 5	Non-current Assets Held for Sale and Discontinued Operations			✓
PFRS 6	Exploration for and Evaluation of Mineral Resources			✓
	Financial Instruments: Disclosures	1		
	Amendments to PFRS 7: Transition	✓		
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets	1		
PFRS 7	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets - Effective Date and Transition	1		
PFK5 /	Amendments to PFRS 7: Improving Disclosures about Financial Instruments	1		
	Amendments to PFRS 7: Disclosures – Transfers of Financial Assets	1		
	Amendments to PFRS 7: Disclosures - Offsetting Financial Assets and Financial Liabilities	1		
	Amendments to PFRS 7: Mandatory Effective Date of PFRS 9 and Transition Disclosures* (effective when PFRS 9 is first applied)			1
PFRS 8	Operating Segments	1		
	Financial Instruments (2014)* (effective January 1, 2018)			1
PFRS 9	Amendments to PFRS 9: Prepayment Features with Negative Compensation* (effective January 1, 2019)			1

PHILIPPIN	NE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS	Adopted	Not Adopted	Not Applicable
	Consolidated Financial Statements	1		
	Amendments to PFRS 10: Transition Guidance	1		
PFRS 10	Amendments to PFRS 10: Investment Entities	✓		
	Amendments to PFRS 10: Sale or Contribution of Assets between an Investor and its Associate or			/
	Joint Venture* (effective date deferred indefinitely)			
	Amendments to PFRS 10: Investment Entities – Applying the Consolidation Exception	1		
	Joint Arrangements	/		
PFRS 11	Amendments to PFRS 11: Transition Guidance	1		
	Amendments to PFRS 11: Accounting for Acquisitions of Interests in Joint Operations  Amendment to PFRS 11: Remeasurement of Previously Held Interests in a Joint Operation*	<b>✓</b>		
	(effective January 1, 2019)			✓
	Disclosure of Interests in Other Entities	1		
	Amendments to PFRS 12: Transition Guidance	1		
PFRS 12	Amendments to PFRS 12: Investment Entities	1		
	Amendments to PFRS 10: Investment Entities – Applying the Consolidation Exception	/		
PFRS 13	Fair Value Measurement	/		
PFRS 14	Regulatory Deferral Accounts	•		/
PFRS 15	Revenue from Contracts with Customers* (effective January 1, 2018)			/
PFRS 16				/
PFK5 10	Leases* (effective January 1, 2019)			/
PFRS 17	Insurance Contracts* (effective January 1, 2021)			1
Philippine 1	Accounting Standards (PAS)			•
	Presentation of Financial Statements	1		
PAS 1 (Revised)	Amendments to PAS 32 and PAS 1: Puttable Financial Instruments and Obligations Arising on Liquidation	1		
	Amendments to PAS 1: Presentation of Items of Other Comprehensive Income	1		
	Amendments to PAS 1: Disclosure Initiative	✓		
PAS 2	Inventories	1		
D40.5	Statement of Cash Flows	1		
PAS 7	Amendments to PAS 7: Disclosure Initiative	1		
PAS 8	Accounting Policies, Changes in Accounting Estimates and Errors	1		
PAS 10	Events After the Reporting Period	1		
PAS 11	Construction Contracts			/
	Income Taxes	1		
	Amendments to PAS 12 - Deferred Tax: Recovery of Underlying Assets	1		
PAS 12	Amendments to PAS 12 - Recognition of Deferred Tax Assets for Unrealized Losses	/		
	Amendment to PAS 12 - Tax Consequences of Dividends* (effective January 1, 2019)			/
	A	,		•
	Property, Plant and Equipment	/		
PAS 16	Amendments to PAS 16: Bearer Plants	1		
	Amendments to PAS 16: Clarification of Acceptable Methods of Depreciation and Amortization	1		
PAS 17	Leases	1		
PAS 18	Revenue	1		
PAS 19 (Revised)	Employee Benefits	1		
	Amendments to PAS 19: Defined Benefit Plans - Employee Contributions	1		
PAS 20	Accounting for Government Grants and Disclosure of Government Assistance			/

PHILIPPII	NE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS	Adopted	Not Adopted	Not Applicable
PAS 21	The Effects of Changes in Foreign Exchange Rates	1		
1110 21	Amendments: Net Investment in a Foreign Operation	✓		
PAS 23 (Revised)	Borrowing Costs	1		
` '	Amendment to PAS 23: Eligibility for Capitalization	1		
PAS 24 (Revised)	Related Party Disclosures	1		
PAS 26	Accounting and Reporting by Retirement Benefit Plans			✓
	Separate Financial Statements	1		
PAS 27	Amendments to PAS 27: Investment Entities	1		
(Revised)	Amendments to PAS 27: Equity Method in Separate Financial Statements	1		
	Investments in Associates and Joint Ventures	1		
	Amendments to PFRS 10: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture* (effective date deferred indefinitely)			1
PAS 28 (Revised)	Amendments to PAS 28: Investment Entities - Applying the Consolidation Exception	1		
` ,	Amendment to PAS 28: Measurement of Investment in Associates at Fair Value through Profit or Loss* (effective January 1, 2018)			1
	Amendment to PAS 28: Long-term Interest in Associates and Joint Venture* (effective January 1, 2019)			1
PAS 29	Financial Reporting in Hyperinflationary Economies			1
	Financial Instruments: Presentation	1		
PAS 32	Amendments to PAS 32 and PAS 1: Puttable Financial Instruments and Obligations Arising on Liquidation	1		
	Amendments to PAS 32: Classification of Rights Issues	✓		
	Amendments to PAS 32: Offsetting Financial Assets and Financial Liabilities	1		
PAS 33	Earnings Per Share	1		
PAS 34	Interim Financial Reporting	1		
PAS 36	Impairment of Assets	✓		
1110 00	Amendment to PAS 36: Recoverable Amount Disclosures for Non-financial Assets	1		
PAS 37	Provisions, Contingent Liabilities and Contingent Assets	✓		
	Intangible Assets	1		
PAS 38	Amendments to PAS 38: Clarification of Acceptable Methods of Depreciation and Amortization	1		
	Financial Instruments: Recognition and Measurement	1		
	Amendments to PAS 39: Transition and Initial Recognition of Financial Assets and Financial Liabilities	1		
	Amendments to PAS 39: Cash Flow Hedge Accounting of Forecast Intragroup Transactions	1		
	Amendments to PAS 39: The Fair Value Option	1		
PAS 39	Amendments to PAS 39 and PFRS 4: Financial Guarantee Contracts	1		
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets	✓		
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets – Effective Date and Transition	1		
	Amendments to Philippine Interpretation IFRIC 9 and PAS 39: Embedded Derivatives	1		
	Amendments to PAS 39: Eligible Hedged Items	1		
	Amendments to PAS 39: Novation of Derivatives and Continuation of Hedge Accounting	1		
	Investment Property			1
PAS 40	Amendment to PAS 40: Reclassification to and from Investment Property* (effective January 1, 2018)			1
PAS 41	Agriculture			1
- ·=	Amendments to PAS 41: Bearer Plants			1

PHILIPPI	NE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS	Adopted	Not Adopted	Not Applicable
Philippine .	Interpretations - International Financial Reporting Interpretations Committee (IFRIC)			
IFRIC 1	Changes in Existing Decommissioning, Restoration and Similar Liabilities	1		
IFRIC 2	Members' Share in Co-operative Entities and Similar Instruments			1
IFRIC 4	Determining Whether an Arrangement Contains a Lease	1		
IFRIC 5	Rights to Interests Arising from Decommissioning, Restoration and Environmental Rehabilitation Funds**	1		
IFRIC 6	Liabilities Arising from Participating in a Specific Market - Waste Electrical and Electronic Equipment			1
IFRIC 7	Applying the Restatement Approach under PAS 29, Financial Reporting in Hyperinflationary Economies			1
IFRIC 9	Reassessment of Embedded Derivatives	✓		
	Amendments to Philippine Interpretation IFRIC 9 and PAS 39: Embedded Derivatives	1		
IFRIC 10	Interim Financial Reporting and Impairment	1		
IFRIC 12	Service Concession Arrangements			1
IFRIC 13	Customer Loyalty Programmes			1
IEDIC 14	PAS 19 - The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction			1
IFRIC 14	Amendments to Philippine Interpretations IFRIC 14, Prepayments of a Minimum Funding Requirement and their Interaction			1
IFRIC 16	Hedges of a Net Investment in a Foreign Operation**	1		
IFRIC 17	Distributions of Non-cash Assets to Owners**	1		
IFRIC 18	Transfers of Assets from Customers**	1		
IFRIC 19	Extinguishing Financial Liabilities with Equity Instruments	1		
IFRIC 20	Stripping Costs in the Production Phase of a Surface Mine			✓
IFRIC 21	Levies	1		
IFRIC 22	Foreign Currency Transactions and Advance Consideration* (effective January 1, 2018)			✓
IFRIC 23	Uncertainty Over Income Tax Treatments* (effective January 1, 2019)			✓
Philippine .	Interpretations - Standing Interpretations Committee (SIC)	T		T
SIC-7	Introduction of the Euro	✓		
SIC-10	Government Assistance - No Specific Relation to Operating Activities			✓
SIC-13	Jointly Controlled Entities - Non-Monetary Contributions by Venturers			✓
SIC-15	Operating Leases - Incentives**	✓		
SIC-25	Income Taxes - Changes in the Tax Status of an Entity or its Shareholders**	1		
SIC-27	Evaluating the Substance of Transactions Involving the Legal Form of a Lease			✓
SIC-29	Service Concession Arrangements: Disclosures			✓

<sup>\*</sup> These standards will be effective for periods subsequent to 2017 and are not early adopted by the Company.

<sup>\*\*</sup> These standards have been adopted in the preparation of financial statements but the Company has no significant transactions covered in both years presented.

#### EMPERADOR INC.

Schedule L - Map Showing the Relationship Between Emperador Inc. and its Related Parties December 31, 2017

